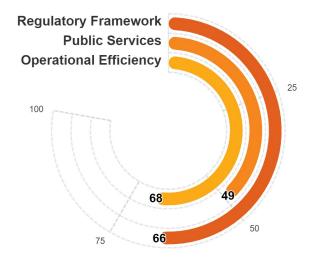


Botswana

REGION Sub-Saharan Africa **INCOME GROUP** Upper middle income

51



- Botswana scores highest in Business Entry, Financial Services, and International Trade. Within these areas, the economy provides unique business identifiers for business transactions and regulatory interactions, enhanced and simplified customer due diligence processes, and has a system for coordinated border management in line with best practices.
- Botswana scores lowest in Business Insolvency, Taxation, and Market Competition. Within these areas, there are no electronic case management systems in place concerning liquidation and reorganization proceedings; the economy does not allow for simplified tax record keeping, and lags on the digitalization of intellectual property services.

Topic Scores LEGEND: Pillar 1 = Regulatory Framework Pillar 2 = Public Services Pillar 3 = Operational Efficiency **BUSINESS BUSINESS** UTILITY LABOR **FINANCIAL** LOCATION **SERVICES SERVICES ENTRY** Pillar 1 Pillar 2 Pillar 3 Pillar Pillar Pillar 123 92 57 61 69 64 DISPUTE **INTERNATIONAL TAXATION** MARKET **BUSINESS** TRADE RESOLUTION **COMPETITION INSOLVENCY** Pillar 1 Pillar 2 Pillar 3 Pillar 1 Pillar 2 Pillar 3

56

51

38

68

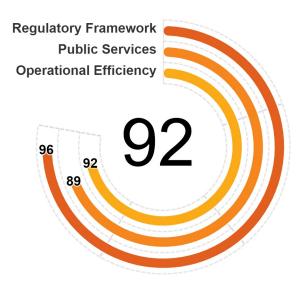
Business Entry



The Business Entry topic measures the process of registration and start of operations of new limited liability companies (LLCs) across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations for business entry, covering de jure features of a regulatory framework that are necessary for the adoption of good practices for business start—ups. The second pillar measures the availability of digital public services and transparency of information for business entry. The third pillar measures the time and cost required to register new domestic and foreign firms.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



2.50

2.50

PILLAR I - R	TABLE LEG ✓ = full po ⊖ = partial X = no poi	ints points	Db ^{tained} b ^{taints} ↓ 96.25	Maximum points V /100.00
CATE	EGORY: INFORMATION AND PROCEDURAL STANDARDS		50.00	/50.00
S	ub-Category: Company Information Filing Requirements		15.00	/15.00
	Mandatory to Verify and to Have the Company Name Approved	~	2.14	2.14
	Mandatory to Verify the Identity of Entrepreneurs	~	2.14	2.14
	Mandatory to Register Shareholders' Information	~	2.14	2.14
	Mandatory to File Annual Returns/Financial Statements	~	2.14	2.14
	Mandatory to Register Changes to the Company Name	~	2.14	2.14
	Mandatory to Register Changes to the Shareholders' Details	~	2.14	2.14
	Mandatory to Register Changes in the Articles of Association	~	2.14	2.14
S	ub-Category: Beneficial Ownership Filing Requirements		15.00	/15.00
	Mandatory to Register Beneficial Owners' Information	~	2.50	2.50

PILLAR I	(continued)	TABLE LEGEND $\checkmark = \text{full points} \bigoplus = \text{partial points} \textbf{X} = \text{r}$		otained points W	laximum points
		Mandatory Time Limit to Register Beneficial Owners' Information	~	2.50	2.50
		Nominee Shareholders and Directors	~	2.50	2.50
		Mandatory to Verify Beneficial Owners' Identity	~	2.50	2.50
		Mandatory to Register Changes to the Beneficial Ownership Information	~	2.50	2.50
	Sub-Cate	gory: Availability of Simplified Registration		10.00	/10.00
		Simple Registration Form without the Use of Intermediaries	~	3.33	3.33
		Simple Registration Form for All Entrepreneurs	~	3.33	3.33
		Changes without the Use of Intermediaries	~	3.33	3.33
		gory: Risk-Based Assessment for Operating Business and nental Licenses		10.00	/10.00
		Risk-Based Regulations for Business Licensing	~	5.00	5.00
		Risk-Based Regulations for Environmental Permitting	~	5.00	5.00
	CATEGORY: I	RESTRICTIONS ON REGISTERING A BUSINESS		46.25	/50.00
	Sub-Cate	gory: Domestic Firms		22.50	/25.00
		Paid-In Minimum Capital Requirements	~	2.50	2.50
		Minimum Education or Training	~	2.50	2.50
		Criminal History Records or Affidavits			
		-	✓	2.50	2.50
		Approval of Business Plan, Feasibility Plan, or Financial Plan	✓ ✓	2.50 2.50	2.50 2.50
		Approval of Business Plan, Feasibility Plan, or Financial Plan General Operating License	✓ ✓ ×		
				2.50	2.50
		General Operating License	×	2.50 0.00	2.50 2.50
		General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related	× ~	2.50 0.00 5.00	2.50 2.50 5.00
		General Operating LicenseSociodemographic Restrictions for Domestic EntrepreneursSector-Specific Restrictions for Domestic Entrepreneurs Related to Service IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related	× ~	2.50 0.00 5.00 2.50	2.50 2.50 5.00 2.50
	Sub-Cate	General Operating LicenseSociodemographic Restrictions for Domestic EntrepreneursSector-Specific Restrictions for Domestic Entrepreneurs Related to Service IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related	× ~	2.50 0.00 5.00 2.50 2.50	2.50 2.50 5.00 2.50 2.50
	Sub-Cate	General Operating License Sociodemographic Restrictions for Domestic Entrepreneurs Sector-Specific Restrictions for Domestic Entrepreneurs Related to Service Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure Industries Sector-Specific Restrictions for Domestic Entrepreneurs Related to Agriculture and Extractive Industries	× ~	2.50 0.00 5.00 2.50 2.50 2.50	2.50 2.50 5.00 2.50 2.50 2.50
	Sub-Cate	General Operating LicenseSociodemographic Restrictions for Domestic EntrepreneursSector-Specific Restrictions for Domestic Entrepreneurs Related to Service IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Agriculture and Extractive Industriesgory: Foreign Firms	×	2.50 0.00 5.00 2.50 2.50 2.50 23.75	2.50 2.50 2.50 2.50 2.50 2.50
	Sub-Cate	General Operating LicenseSociodemographic Restrictions for Domestic EntrepreneursSector-Specific Restrictions for Domestic Entrepreneurs Related to Service IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Manufacturing and Infrastructure IndustriesSector-Specific Restrictions for Domestic Entrepreneurs Related to Agriculture and Extractive Industriesgory: Foreign FirmsPaid-in Minimum Capital Requirements	×	2.50 0.00 5.00 2.50 2.50 2.50 23.75 2.50	2.50 2.50 2.50 2.50 2.50 /25.00



10.00

3.33

3.33

3.33

5.00

10.00

5.00

/10.00

3.33

3.33

3.33

5.00

/10.00

5.00

TABLE LEGEND

PILLAR I (continued)...

PILLAR II - PUBLIC SERVICES

 \checkmark = full points \ominus = partial points \times = no points

(C	ontinueu)			\checkmark	\checkmark
		Restrictions on Employment of Foreign and Local Personnel	~	2.50	2.50
		Local Engagement Requirements	~	2.50	2.50
		Financial Restrictions	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Service Industries	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Manufacturing and Infrastructure Industries	~	2.50	2.50
		Sector-Specific Restrictions for Foreign Entrepreneurs Related to Agriculture and Extractive Industries	~	2.50	2.50
R II	- PUBLIC SI	ERVICES		89.00	/100.00
C	ATEGORY: D	IGITAL SERVICES		40.00	/40.00
	Sub-Categ	gory: Business Start-Up Process		20.00	/20.00
		Company Name Verification	~	3.33	3.33
		Entire Company Registration Process	~	3.33	3.33
		Update of Company Information	~	3.33	3.33
		Registration and Update of Beneficial Ownership Information	~	3.33	3.33
		Payment of Incorporation Fees	~	3.33	3.33
		Issuance of Company Incorporation Certificate	~	3.33	3.33

	Payment of Incorporation Fees	 Image: A second s
	Issuance of Company Incorporation Certificate	~
ıb-Cate	gory: Storage of Company and Beneficial Ownership Information	
	Database on Company Information	~
	Company Information Records Digitally Stored	~

Sub-Category: Identity Verification 10.00 /10.00 Availability of Electronic Signature and Authentication 5.00 5.00 Identity Document Verification Process 5.00 5.00 **CATEGORY: INTEROPERABILITY OF SERVICES** 20.00 /20.00 Sub-Category: Exchange of Company Information 10.00 /10.00 Exchange of Information Among Public Sector Agencies 5.00 5.00 ~

Update of Company Information Fully Automated Sub-Category: Unique Business Identification

Database on Beneficial Ownership

		- -	Jotained points h	Aaximum Points
PILLAR II	TABLE LEGEND (continued) ✓ = full points ⊖ = partial points		Polin ►	^m pol ¹ . ↓
	Unique Business Identification Number Used by All Agencies	~	5.00	5.00
	CATEGORY: TRANSPARENCY OF ONLINE INFORMATION		29.00	/40.00
	Sub-Category: Business Start-Up (Includes gender and environment)		20.00	/20.00
	List of Documents	~	4.00	4.00
	List of Fees	~	4.00	4.00
	Service Standards	~	4.00	4.00
	Environmental-Related Requirements	~	4.00	4.00
	Information on Publicly Funded Programs to Support SMEs and Women Entrepreneurs	~	4.00	4.00
	Sub-Category: General and Sex-Disaggregated Statistics on Newly Registered Firms		0.00	/10.00
	Statistics Publicly Available on Business Entry (General)	×	0.00	5.00
	Statistics Publicly Available on Business Entry (Gender)	×	0.00	5.00
	Sub-Category: Availability of General Company Information		9.00	/10.00
	Electronic Search Available for All Company Records	~	5.00	5.00
	Types of Company Information Available Online to the Public	θ	4.00	5.00
PILLAF	III - OPERATIONAL EFFICIENCY		92.25	/100.00
	CATEGORY: DOMESTIC FIRMS		46.50	/50.00
	Sub-Category: Total Time to Register a New Domestic Firm		21.75	/25.00
	Total Time to Register a New Domestic Firm	Θ	21.75	25.00
	Sub-Category: Total Cost To Register a New Domestic Firm		24.75	/25.00
	Total Cost to Register a New Domestic Firm	Θ	24.75	25.00
	CATEGORY: FOREIGN FIRMS		45.75	/50.00
	Sub-Category: Total Time to Register a New Foreign Firm		21.00	/25.00
	Total Time to Register a New Foreign Firm	Θ	21.00	25.00
	Sub-Category: Total Cost To Register a New Foreign Firm		24.75	/25.00
	Total Cost to Register a New Foreign Firm	θ	24.75	25.00

INDICATORS AND COMPONENTS	VALUES
Total time to register a new domestic firm (days)	26
Total cost to register a new domestic firm (% of GNI per capita)	1
Total time to register a new foreign firm (days)	30
Total cost to register a new foreign firm (% of GNI per capita)	4

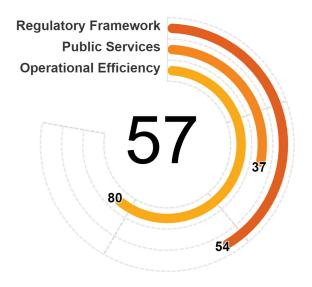
Business Location



The Business Location topic measures three different options purchasing, leasing, and building that are available to entrepreneurs to choose the adequate location to set up their company, across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to property transfer, building, and environmental permitting, covering de jure features of a regulatory framework that are necessary for immovable property lease, property ownership, urban planning, and environmental licenses. The second pillar assesses the quality of public services and transparency of information in the provision of property transfer, building, and environmental permitting. The third pillar measures the operational efficiency of establishing a business location in practice. The interaction between these three pillars ensures a comprehensive evaluation of business location, balancing regulatory quality, service transparency, and operational efficiency to create an optimal environment for business establishment. The three pillars consider both the firm's flexibility and the broader social benefits. They ensure a more balanced approach accounting for private sector needs while safeguarding public interests, such as environmental sustainability and public safety.

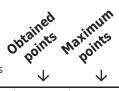
Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



PILLA	R I - REGULAT	ORY FRAMEWORK	 ✓ = full point ⊖ = partial point × = no points 	pints	points points ↓ 53.66	Aaximun points ↓ /100.00
	CATEGORY:	PROPERTY TRANSFER AND LAND ADMINISTRATION			15.33	/40.00
	Sub-Cate	egory: Property Transfer Standards			12.00	/15.00
		Legal Obligation to Check Compliance of Docume	nts with the Law	~	3.75	3.75
		Legal Obligation to Verify Identities of the Parties		~	3.75	3.75

TABLE LEGEND

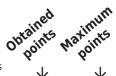


PILLAR I (continued)...

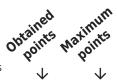
✓ = full points \ominus = partial points X = no points

tial	points	X	= n
------	--------	---	-----

continued		no pointo	\checkmark	\downarrow
	Legal Obligation to Register Sales Transactions	~	3.75	3.75
	Legal Provision on the Legality of Online Documents	Θ	0.75	3.75
Sub-Ca	ategory: Land Dispute Mechanisms		0.00	/15.00
	Legal Provisions for Arbitration as an Alternative Land Disputes Resolution Mechanism	×	0.00	3.75
	Legal Provisions for Conciliation and Mediation as Alternative Land Disputes Resolution Mechanisms	×	0.00	3.75
	Legal Provisions to Provide Out-of-Court Compensation for Losses due to Erroneous Information from the Land Registry	×	0.00	3.75
	Legal Provision for Protection of Property Title	×	0.00	3.75
Sub-Ca	ategory: Land Administration System		3.33	/10.00
	Disclosure of Land Registry Information	×	0.00	3.33
	Disclosure of Cadastral Information	×	0.00	3.33
	Infrastructure for Land Administration	~	3.33	3.33
TEGOR	Y: BUILDING, ZONING AND LAND USE		23.95	/40.00
Sub-Ca	ategory: Building Standards		13.95	/15.00
	Building Codes/Standards Applicable to All Constructions	~	1.58	1.58
	Clear Provisions or Guidelines Regarding Safety Standards	Θ	0.63	0.79
	Regulation of Health Risk Related to Construction Materials	~	0.79	0.79
	List of Regulated Materials	Θ	0.30	0.79
	Responsibility for Compliance with Legal Requirements	~	1.58	1.58
	Type of Inspections Carried Out during Construction	~	1.58	1.58
	Requirement of Final Inspection by Law	~	1.58	1.58
	Materials Required to Be Inspected/Tested by Law	θ	1.18	1.58
	Liability for Structural Flaws/Problems	~	1.58	1.58
	Qualifications to Conduct Technical Supervision/Inspections	~	1.58	1.58
	Ability to Dispute Building Permit Decisions	 Image: A second s	1.58	1.58
Sub-Ca	ategory: Building Energy Standards		0.00	/15.00
	Mandatory Minimum Energy Efficiency Performance Standards	×	0.00	3.75
	Pre-Condition to Provide Proof of Design Compliance with the Energy Efficiency Performance Standards	×	0.00	3.75



(continued)	✓ = full points 😝 = partial points 🗙 =	no points	6 -	6.
(continued)			\checkmark	\checkmark
	Energy Efficiency Performance Standards are Verified as Part of the Building Plans Review Process	×	0.00	3.75
	Incentives to Promote Green Building Standards	×	0.00	3.75
Sub-Cate	gory: Zoning and Land Use Regulations		10.00	/10.00
	Requirements for Trunk Infrastructure Service Access (Water, Electricity, Sanitation)	~	2.00	2.00
	Maps that Identify Areas Allocated to Residential, Commercial, Agricultural, Recreational, Public/Institutional, Mixed Use	~	2.00	2.00
	Hazard Maps that Identify Areas in which Building is Not Permitted due to Natural Hazards	~	2.00	2.00
	Hazard Maps that Identify Minimum Separation between Residential and Hazardous Occupancies	~	2.00	2.00
	Maps that Identify Areas in which Building is Not Permitted in relation to Natural Resources	~	2.00	2.00
CATEGORY:	RESTRICTIONS ON OWNING AND LEASING PROPERTY		5.00	/10.00
Sub-Cate	gory: Domestic Firms – Ownership		2.50	/2.50
	Restriction on Ownership Based on the Area of the Land for Domestic Firms	~	0.63	0.63
	Restriction on Ownership Based on the Location of Property for Domestic Firms	~	0.63	0.63
	Restriction on Ownership of Agricultural Land for Domestic Firms	~	0.63	0.63
	Restriction on Ownership Based on the Height of Building for Domestic Firms	~	0.63	0.63
Sub-Cate	gory: Domestic Firms – Leasehold		2.50	/2.50
	Restriction on Leasehold Based on the Area of the Land for Domestic Firms	~	0.50	0.50
	Restriction on the Duration of the Lease for Domestic Firms	~	0.50	0.50
	Restriction on Leasehold Based on the Location of Property for Domestic Firms	~	0.50	0.50
	Restriction on Leasehold of Agricultural Property for Domestic Firms	~	0.50	0.50
	Restrictions on Leasehold Based on the Height of Building for Domestic Firms	~	0.50	0.50
Sub-Cate	gory: Foreign Firms – Ownership		0.00	/2.50
	Restriction on Ownership Based on the Area of the Land for Foreign Firms	×	0.00	0.50
	Restriction on the Duration of Ownership for Foreign Firms	×	0.00	0.50
		1		. 1



✓ = full points \ominus = partial points X = no points

 \checkmark

				1
	Restriction on Property Ownership Based on Location of Property for Foreign Firms	×	0.00	0.50
	Restriction on Ownership of Agricultural Land for Foreign Firms	×	0.00	0.50
	Restriction on Ownership Based on the Height of Building for Foreign Firms	×	0.00	0.50
Sub-Ca	tegory: Foreign Firms – Leasehold		0.00	/2.50
	Restriction on Leasehold Based on the Area of the Land for Foreign Firms	×	0.00	0.50
	Restriction on the Duration of Lease for Foreign Firms	×	0.00	0.50
	Restriction on Leasehold Based on the Location of Property for Foreign Firms	×	0.00	0.50
	Restriction on Leasehold of Agricultural Land for Foreign Firms	×	0.00	0.50
	Restrictions on Leasehold Based on the Height of Building for Foreign Firms	×	0.00	0.50
TEGORY	: ENVIRONMENTAL PERMITS		9.38	/10.00
Sub-Ca	tegory: Environmental Permits for Construction		4.38	/5.00
	Existence of National Environmental Regulations during	~	0.50	0.50
	CONSTRUCTION			0.00
	Construction Update or Revision of National Environmental Regulations during Construction	×	0.00	0.50
	Update or Revision of National Environmental Regulations during	× ~	0.00 0.50	
	Update or Revision of National Environmental Regulations during Construction Penalties or Fines in Place for Non-Compliance with the			0.50
	Update or Revision of National Environmental Regulations during Construction Penalties or Fines in Place for Non-Compliance with the Regulations	~	0.50	0.50 0.50
	Update or Revision of National Environmental Regulations during Construction Penalties or Fines in Place for Non-Compliance with the Regulations Environmental Risks as Defined by Legal Framework	✓ ✓	0.50 0.50	0.50 0.50 0.50
	Update or Revision of National Environmental Regulations during Construction Penalties or Fines in Place for Non-Compliance with the Regulations Environmental Risks as Defined by Legal Framework Qualified Professional/Professional Agency to Conduct EIA	✓ ✓ ✓	0.50 0.50 0.50	0.50 0.50 0.50 0.50
	Update or Revision of National Environmental Regulations during Construction Penalties or Fines in Place for Non-Compliance with the Regulations Environmental Risks as Defined by Legal Framework Qualified Professional/Professional Agency to Conduct EIA Criteria that Trigger an EIA	✓ ✓ ✓ ✓	0.50 0.50 0.50 0.50	0.50 0.50 0.50 0.50 0.50
	for Foreign FirmsX0.00CRestriction on Ownership of Agricultural Land for Foreign FirmsX0.00CRestriction on Ownership Based on the Height of Building for Foreign FirmsX0.00CRestriction on Leasehold0.00CRestriction on Leasehold Based on the Area of the Land for Foreign FirmsX0.00CRestriction on Leasehold Based on the Area of the Land for Foreign FirmsX0.00CRestriction on Leasehold Based on the Location of Property for Foreign FirmsX0.00CRestriction on Leasehold of Agricultural Land for Foreign FirmsX0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsX0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsX0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsX0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsY0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsY0.00CRestrictions on Leasehold Based on the Height of Building for Foreign FirmsY0.00CRestriction on Leasehold Based on the Height of Building for Foreign FirmsY0.00CRestriction on Leasehold Based on the Height of Building for Foreign FirmsY0.00CRestriction on Leasehold Based on the Height of Building for Foreign FirmsY0.00 <t< td=""><td>0.50 0.50 0.50 0.50 0.50 0.50</td></t<>	0.50 0.50 0.50 0.50 0.50 0.50		
	Update or Revision of National Environmental Regulations during ConstructionPenalties or Fines in Place for Non-Compliance with the RegulationsEnvironmental Risks as Defined by Legal FrameworkQualified Professional/Professional Agency to Conduct EIACriteria that Trigger an EIARequirements for an EIA ProcessLegal Responsibility for Checking ComplianceLegal Framework Mandates Public Consultations with Concerned Stakeholders	 <	0.50 0.50 0.50 0.50 0.50 0.50	0.50 0.50 0.50 0.50 0.50 0.50 0.50
	Update or Revision of National Environmental Regulations during ConstructionPenalties or Fines in Place for Non-Compliance with the RegulationsEnvironmental Risks as Defined by Legal FrameworkQualified Professional/Professional Agency to Conduct EIACriteria that Trigger an EIARequirements for an EIA ProcessLegal Responsibility for Checking ComplianceLegal Framework Mandates Public Consultations with Concerned StakeholdersPublic Consultations Requirement Elementsturescry: Dispute Mechanisms for Construction-Related	 <	0.50 0.50 0.50 0.50 0.50 0.50 0.38	0.50 0.50 0.50 0.50 0.50 0.50 0.50 0.50
	Update or Revision of National Environmental Regulations during ConstructionPenalties or Fines in Place for Non-Compliance with the RegulationsEnvironmental Risks as Defined by Legal FrameworkQualified Professional/Professional Agency to Conduct EIACriteria that Trigger an EIARequirements for an EIA ProcessLegal Responsibility for Checking ComplianceLegal Framework Mandates Public Consultations with Concerned StakeholdersPublic Consultations Requirement Elements	 ✓ ✓	0.50 0.50 0.50 0.50 0.50 0.50 0.38	0.50 0.50 0.50 0.50 0.50 0.50 0.50

PILLAR I (continued)...



TEGORY: AVAILAI	BILITY AND RELIABILITY OF DIGITAL SERVICES		9.60	/40
Sub-Category: P	roperty Transfer – Digital Public Services		0.00	/8.
Online	e Platform Encumbrance Checking	×	0.00	1.
Single	Online Platform for Encumbrance Checking	×	0.00	1.
Online	e Platform for Property Transfer	×	0.00	1.
Proce	sses Available Online for Property Transfer	×	0.00	1.
Comp	laint Mechanisms for Immovable Property Registry	×	0.00	1.
Comp	laint Mechanisms for Cadaster	×	0.00	1.
Sub-Category: P Identification Sy	roperty Transfer – Digital Land Management and stem		1.60	/8
Electr	onic Database for Checking Encumbrances	×	0.00	1.
Forma	at of Land Title Certificates	×	0.00	1.
Forma	at of Cadastral Plans	×	0.00	1.
Metho	od to Conduct Cadastral Surveying	~	1.60	1.
Natio	nal Database for Checking Identification	×	0.00	1.
Sub-Category: P Mapping Agency	roperty Transfer – Coverage of the Land Registry and v		8.00	/8
Prope	rty Registration Coverage at Main Business City Level	~	2.00	2.
Prope	rty Registration Coverage at National Level	~	2.00	2.
Cadas	tral Coverage at Main City Level	~	2.00	2.
Cadas	tral Coverage at National Level	~	2.00	2.
Sub-Category: B	uilding Permits – Digital Public Services		0.00	/8
Online	e Platform for Issuing Building Authorizations	×	0.00	2.
Online	e Permitting Systems with Several Functionalities	×	0.00	2.
Onlin Permi	e Permitting Systems to Submit Building and Occupancy ts	×	0.00	2.
File D	ispute Online on Building Permits	×	0.00	2.
Sub-Category: E	nvironmental Permits – Digital Public Services		0.00	/8
	e Environmental Permitting Systems with Several ionalities	×	0.00	4.
			0.00	4.

PILLAR II	(continued) TABLE LEGEND ✓ = full points ⊖ = partial points ×		brained h	Naximum points
	CATEGORY: INTEROPERABILITY OF SERVICES		15.00	/20.00
	Sub-Category: Interoperability of Services for Property Transfer		5.00	/10.00
	Interoperability between Land Registry and Cadaster	×	0.00	2.50
	Interoperability between Land Registry and Other Services	×	0.00	2.50
	Existence of a Geographic Information System (GIS)	~	2.50	2.50
	Existence of a Unique Identifier between Land Registry and Cadaster	~	2.50	2.50
	Sub-Category: Interoperability of Services for Building Permits		10.00	/10.00
	Availability of Spatial Plans and Zoning Requirements to All Stakeholders	~	5.00	5.00
	Integration of GIS or National Spatial Platforms	~	5.00	5.00
	CATEGORY: TRANSPARENCY OF INFORMATION		12.29	/40.00
	Sub-Category: Immovable Property (includes gender)		6.67	/20.00
	Publication of Property Transactions Requirements	~	2.22	2.22
	Transparency of Property Transactions Costs	~	2.22	2.22
	Service Standards at the Land Registry	×	0.00	2.22
	Transparency of Cadaster Costs	~	2.22	2.22
	Service Standards at the Cadaster	×	0.00	2.22
	Availability of Statistics on Land Transactions	×	0.00	2.22
	Availability of Statistics on Number and Type of Land Disputes	×	0.00	2.22
	Availability of Statistics on the Average Time to Resolve Land Disputes	×	0.00	2.22
	Availability of Sex-Disaggregated Data on Property Ownership	×	0.00	2.22
	Sub-Category: Building, Zoning and Land Use		5.63	/15.00
	Public Accessibility of Planning and Building Control Regulations	~	1.88	1.88
	Public Online Availability of Requirements to Obtain All Types of Building Related Permits	×	0.00	1.88
	Public Online Availability of Requirements Needed to Obtain Occupancy Permit	×	0.00	1.88
	Applicable Fee Schedules for All Types of Construction Publicly Available and Up to Date	×	0.00	1.88
	Availability of Official, Updated and Publicly Available Online Statistics Tracking the Number of Issued Building Permits	×	0.00	1.88

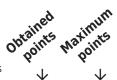


TABLE L	EGEND.
---------	--------

ial	points	X

PILLAR II	(continued)	\checkmark = full points \ominus = partial points	× = no points	\$ 0, `	, ¢ 0. ∕
	Updated City Master F	Plan/Zoning Plan	~	1.88	1.88
	Steps to Modify Zonin	g/Land Use Plan	~	1.88	1.88
	Adherence to Zoning	Regulations	×	0.00	1.88
	Sub-Category: Environmental Pe	ermits		0.00	/5.00
		lity of Environmental Licensing derate-Risk Construction Project	×	0.00	2.50
	Applicable and Up-to- Clearances	Date Fee Schedule for Environmental	×	0.00	2.50
PILLAR	III - OPERATIONAL EFFICIENCY			79.80	/100.00
	CATEGORY: PROPERTY TRANSFER A	AND LAND ADMINISTRATION		22.93	/40.00
	Sub-Category: Major Constraints	s on Access to Land		4.27	/13.33
	Major Constraints on	Access to Land	Θ	4.27	13.33
	Sub-Category: Time to Obtain a	Property Transfer		9.73	/13.33
	Time to Obtain a Prop	perty Transfer	Θ	9.73	13.33
	Sub-Category: Cost to Obtain a F	Property Transfer		8.93	/13.33
	Cost to Obtain a Prop	erty Transfer	θ	8.93	13.33
	CATEGORY: CONSTRUCTION PERMI	TS		37.07	/40.00
	Sub-Category: Time to Obtain Co	onstruction-Related Permits		11.07	/13.33
	Time to Obtain Consti	ruction-Related Permits	Θ	11.07	13.33
	Sub-Category: Time to Obtain a	Building Permit		12.67	/13.33
	Time to Obtain a Build	ding Permit	Θ	12.67	13.33
	Sub-Category: Cost to Obtain a E	Building Permit		13.33	/13.33
	Cost to Obtain a Build	ling Permit	~	13.33	13.33
	CATEGORY: ENVIRONMENTAL PERM	11T		19.80	/20.00
	Sub-Category: Time to Obtain ar	n Environmental Permit		9.90	/10.00
	Time to Obtain an Env	vironmental Permit	θ	9.90	10.00
	Sub-Category: Cost to Obtain an	Environmental Permit		9.90	/10.00
	Cost to Obtain anEnvi	ronmental Permit	Θ	9.90	10.00

INDICATORS AND COMPONENTS	VALUES
Time to obtain a construction-related permit (days)	30
Perceptions index of access to land as a constraint	68
Time to obtain a building permit (days)	90
Cost to obtain a building permit (% of GNI per capita)	4
Time to obtain a property (days)	60
Cost to obtain a property (% of GNI per capita)	521
Time to obtain environmental permits (days)	90
Cost to obtain environmental permits (% of GNI per capita)	210

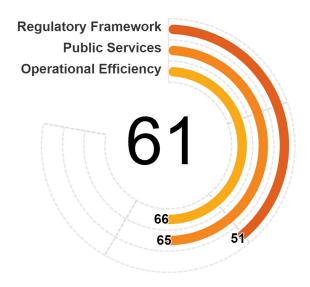
Utility Services



The Utility Services topic measures the effectiveness of regulatory frameworks, and the quality of governance and transparency of service delivery mechanisms, as well as the operational efficiency of providing electricity, water, and internet services. Under the first pillar the Utility Services topic assesses the effectiveness of regulation pertaining to electricity, water, and internet services, covering de jure features of a regulatory framework that are necessary for the efficient deployment of connections, reliable service, safety, and environmental sustainability of provision and use of utility services. The second pillar of the topic measures the quality of governance and transparency in the provision of utility services, thus assessing the de facto provision of utility services. The third pillar measures the time required to obtain electricity, water, and internet connections, as well as the reliability of utility service supply.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.



ID	6.	um
	btaine points w ↓ 51.42	Aaximum points ↓ /100.00
	15.45	/33.33
	8.33	/8.33
~	4.17	4.17
~	4.17	4.17
	0.00	/8.33
×	0.00	4.17
×	0.00	4.17
	5.56	/8.33
×	0.00	2.78
		S Obtaineo Sints Interview Ints 51.42 Ints Ints I

		TABLE LEGEND	à	otained points N	Aaximum Points
PILLAR I	(continued)	TABLE LEGEND $\checkmark = \text{full points} \bigcirc = \text{partial points} \textbf{X}$		vori r	b _{ol} . ↑
	Inspec	ction Regimes	✓	2.78	2.78
	Liabilit	ty Regimes	~	2.78	2.78
	Sub-Category: Er	nvironmental Sustainability		1.56	/8.33
	Sustai	nability of Electricity Provision	Θ	1.56	2.08
	Sustai	nability of Electricity Use	×	0.00	2.08
	Incent	ives to Adopt Energy-Saving Practices	×	0.00	4.17
	CATEGORY: WATER			11.81	/33.33
	Sub-Category: Re	egulatory Monitoringof Tariffs and Service Quality		4.17	/8.33
	Monite	oring of Tariffs	×	0.00	4.17
	Monit	oring of Service Quality	~	4.17	4.17
	Sub-Category: Ut Mechanisms	tility Infrastructure Sharing and Quality Assurance		0.00	/8.33
	Joint P	Planning and Construction	×	0.00	4.17
	Mecha	anisms on Service Quality Assurance	×	0.00	4.17
	Sub-Category: Sa	afety of Utility Connections		5.56	/8.33
	Profes	ssional Certifications	×	0.00	2.78
	Inspec	ction Regimes	~	2.78	2.78
	Liabilit	ty Regimes	~	2.78	2.78
	Sub-Category: Er	nvironmental Sustainability		2.08	/8.33
	Sustai	nability of Water Provision	θ	0.69	1.39
	Sustai	nability of Water Use	Θ	0.69	1.39
	Incent	ives to Adopt Water Saving Practices	×	0.00	2.78
	Sustai	nability of Wastewater Treatment	Θ	0.69	1.39
	Waste	water Reuse	×	0.00	1.39
	CATEGORY: INTERNI	ET		24.17	/33.33
	Sub-Category: Re	egulatory Monitoringof Tariffs and Service Quality		8.33	/8.33
	Monite	oring of Tariffs	~	4.17	4.17
	Monite	oring of Service Quality	~	4.17	4.17
	Sub-Category: Ut Mechanisms	tility Infrastructure Sharing and Quality Assurance		7.50	/13.33
		Planning and Construction	θ	1.67	3.33
ROTSWAN	A - LITILITY SERVICES				

Obtained points	Maximum Points

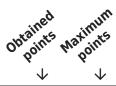
TABLE LEGEND	
--------------	--

PILLAR I (continued).

LLAR I (cor	ation (add)	<pre> = full points 4</pre>	😑 = partial points	× = no points	60,	. 60
LLAKI (LOF					<u>↓</u>	↓
	Rights of Way			 	3.33	3.33
	Open Infrastructure			θ	2.50	3.33
	Mechanisms on Service	· ·		×	0.00	3.33
	Sub-Category: Safety of Utility Cor	nnections			8.33	/8.33
	Liability Regimes			~	2.78	2.78
	Cybersecurity Coordina	tion		 Image: A second s	2.78	2.78
	Cybersecurity Safeguar	ds		~	2.78	2.78
2	Sub-Category: Environmental Sust	tainability			0.00	/3.33
	Environmental Reportir Connectivity Infrastruct	0	lards for Digital	×	0.00	1.67
	Emissions and Energy E	fficiency of Infrastruc	ture	×	0.00	1.67
PILLAR II -	PUBLIC SERVICES				64.89	/100.00
САТ	EGORY: ELECTRICITY				24.07	/33.33
9	Sub-Category: Digital Services and	Interoperability			5.21	/8.33
	Electronic Application			θ	1.04	2.08
	Electronic Payment			~	2.08	2.08
	Information on Existing	Infrastructure and Pla	anned Works	θ	1.04	2.08
	Coordination Mechanis	ms for Excavation Per	mits	θ	1.04	2.08
	Sub-Category: Availability of Inform	mation and Transpare	ency		7.20	/8.33
	Connection Requirement	nts		θ	1.14	1.52
	Tariffs and Tariff Setting	gs		 Image: A second s	1.52	1.52
	Planned Outages			~	1.52	1.52
	Complaint Mechanisms	;		~	1.52	1.52
	Service Quality Indicato	rs		~	1.52	1.52
	Sustainability Indicators	5		×	0.00	0.76
	Sub-Category: Monitoring of Servi environment)	ce Supply (includes ge	ender and		3.33	/8.33
	Reliability and Quality o	f Electricity Supply		~	3.33	3.33
	Sustainability of Electric	city Supply		×	0.00	1.67
	Access to Electricity for	Women Entrepreneur	ſS	×	0.00	3.33

	TABLE LEGEND	ò	ptained points p	Aaximum points
PILLAR II	(continued) \checkmark = full points \ominus = partial points \times		v por •	•• por
	Sub-Category: Enforcement of Safety Regulations and Consumer Protection Mechanisms		8.33	/8.33
	Implementation of Inspections for Electricity Connections	~	4.17	4.17
	Independent Complaint Mechanism	~	4.17	4.17
	CATEGORY: WATER		19.15	/33.33
	Sub-Category: Digital Services and Interoperability		5.21	/8.33
	Electronic Application	Θ	1.04	2.08
	Electronic Payment	~	2.08	2.08
	Information on Existing Infrastructure and Planned Works	Θ	1.04	2.08
	Coordination Mechanisms for Excavation Permits	Θ	1.04	2.08
	Sub-Category: Availability of Information and Transparency		6.44	/8.33
	Connection Requirements	Θ	1.14	1.52
	Tariffs and Tariff Settings	~	1.52	1.52
	Planned Outages	~	1.52	1.52
	Complaint Mechanisms	~	1.52	1.52
	Service Quality Indicators	Θ	0.76	1.52
	Sustainability Indicators	×	0.00	0.76
	Sub-Category: Monitoring of Service Supply (includes gender and environment)		3.33	/8.33
	Reliability and Quality of Water Supply	~	3.33	3.33
	Sustainability of Water Supply	×	0.00	1.67
	Access to Water for Women Entrepreneurs	×	0.00	3.33
	Sub-Category: Enforcement of Safety Regulations and Consumer Protection Mechanisms		4.17	/8.33
	Implementation of Inspections for Water Connections	~	4.17	4.17
	Independent Complaint Mechanism	×	0.00	4.17
	CATEGORY: INTERNET		21.67	/33.33
	Sub-Category: Digital Services and Interoperability		4.17	/8.33
	Electronic Application	Θ	0.52	2.08
	Electronic Payment	~	2.08	2.08
	Information on Existing Infrastructure and Planned Works	θ	0.52	2.08

	TABLE LEGEND	ò	otained points	Vs Vs
(continu			~~ ~	•
	Coordination Mechanisms for Excavation Permits	θ	1.04	
Sub-C	ategory: Availability of Information and Transparency		5.00	
	Connection Requirements	Θ	1.25	
	Tariffs and Tariff Settings	×	0.00	
	Planned Outages	θ	0.83	
	Complaint Mechanisms	θ	1.25	
	Service Quality Indicators	~	1.67	
	ategory: Monitoring of Service Supply (includes gender and pomment)		4.17	
	Reliability and Quality of Internet Supply	~	4.17	
	Access to Internet for Women Entrepreneurs	×	0.00	
	ategory: Enforcement of Safety Regulations and Consumer ction Mechanisms		8.33	
	Cybersecurity Protocols	~	4.17	
	Independent Complaint Mechanism	✓	4.17	
R III - OPEI	Independent Complaint Mechanism		4.17 66.25	
		•		
CATEGOR	RATIONAL EFFICIENCY		66.25	
CATEGOR	RATIONAL EFFICIENCY Y: ELECTRICITY		66.25 22.25	
CATEGOR Sub-C	RATIONAL EFFICIENCY AY: ELECTRICITY Category: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is		66.25 22.25 13.83	
CATEGOR Sub-C	ATIONAL EFFICIENCY AY: ELECTRICITY Category: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received)		66.25 22.25 13.83 13.83	
CATEGOR Sub-C	RATIONAL EFFICIENCY AY: ELECTRICITY Category: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received) Category: Reliability of Supply		66.25 22.25 13.83 13.83 8.42	
CATEGOR Sub-C Sub-C	RATIONAL EFFICIENCY AY: ELECTRICITY Category: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received) Category: Reliability of Supply Reliability of Electricity Supply		66.25 22.25 13.83 13.83 8.42 8.42	
CATEGOR Sub-C Sub-C	RATIONAL EFFICIENCY In the term of term of the term of term		66.25 22.25 13.83 13.83 8.42 8.42 8.42 16.50	
CATEGOR Sub-C Sub-C CATEGOR Sub-C	RATIONAL EFFICIENCY AY: ELECTRICITY Category: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received) Category: Reliability of Supply Reliability of Electricity Supply Reliability of Electricity Supply Category: Time to Obtain a Connection Time to Obtain a Connection		66.25 22.25 13.83 13.83 8.42 8.42 16.50 14.17	
CATEGOR Sub-C Sub-C CATEGOR Sub-C	RATIONAL EFFICIENCY Releasing ory: Time to Obtain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received) Category: Reliability of Supply Reliability of Electricity Supply Reliability of Electricity Supply Rategory: Time to Obtain a Connection		66.25 22.25 13.83 13.83 8.42 8.42 16.50 14.17 14.17	
CATEGOR Sub-C Sub-C Sub-C	RATIONAL EFFICIENCY Reliability of Supply Reliability of Electricity Supply Reliability of Dottain a Connection Time to Obtain an Electricity Connection (from the moment the client submits the connection request until the service is received) Reliability of Supply Reliability of Electricity Supply Reliability of Dottain a Connection Time to Obtain a Connection Time to Obtain a Connection Streeory: Time to Obtain a Connection Streeory: Reliability of Supply Reliability of Supply Reliability of Supply Reliability of Supply		66.25 22.25 13.83 13.83 8.42 8.42 16.50 14.17 14.17 2.33	
CATEGOR Sub-C Sub-C Sub-C Sub-C	RATIONAL EFFICIENCY Interstand Interstand<		66.25 22.25 13.83 13.83 8.42 8.42 16.50 14.17 14.17 2.33 2.33	



PILLAR III (continued)...

Sub-Category: Reliability of Supply		11.17	/16.67
Reliability of Internet Supply	θ	11.17	16.67

INDICATORS AND COMPONENTS	VALUES
Time to obtain an electrical connection upon application (days)	30
Percent of firms that own or share generator (%)	50
Number of electrical outages in a typical month (count)	2
Average duration of electricity outages in a typical month (hours)	2
Losses due to electrical outages (% of annual sales)	N/A
Time to obtain internet connection (days)	2
Percent of firms not experiencing internet disruptions (%)	67
Time to obtain a water connection upon application (days)	14
Percent of firms not experiencing water insufficiencies (%)	75

Labor



The Labor topic measures good practices in employment regulations and public services from the perspective of both enterprises and employees across three different dimensions, here referred to as pillars. The first pillar assesses the quality of labor regulations pertaining to workers' conditions and employment restrictions and costs, covering de jure features of the regulatory framework that are necessary for the functioning of the labor market and to provide employers and employees with their obligations and relevant safeguards. The second pillar measures the adequacy of public services for labor, assessing the de facto provision of social protection and the institutional framework on which the labor market and the enforcement of labor regulations depend. The third pillar measures the operational efficiency of labor regulations and public services in practice, assessing employment restrictions and cost, as well as public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

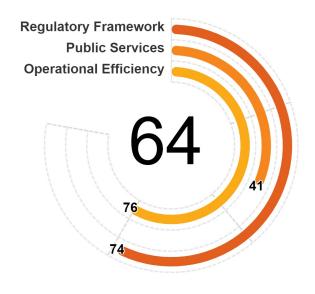
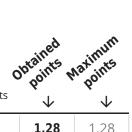


TABLE LEGEND

			ba	Jum	
		🗸 = full points	Obtained points	Maximum	
PILLAR I	- REGULATORY FRAMEWORK	 ⊖ = partial points × = no points 	5 °° ↓ 73.88	√/100.00	
C	ATEGORY: WORKERS' CONDITIONS		38.46	/50.00	
	Sub-Category: Labor Rights		13.46	/16.67	
	Equal Remuneration for Work of Equal Value	:	× 0.00	1.28	
	Prohibition of Discrimination		1.28	1.28	
	Freedom of Association and Assembly		1.28	1.28	
	Right to Collective Bargaining		1.28	1.28	
	Prohibition of Forced Labor		1.28	1.28	
	Minimum Legal Age for Employment		1.28	1.28	



PILLAR I (continued)...

✓ = full points ⊖ = partial points

artia	l points	
-------	----------	--

🗙 = no points

		\checkmark	\checkmark
Prohibition of Child Labor	 ✓ 	1.28	1.28
Existence of Health and Safety Legislation	 ✓ 	1.28	1.28
Periodic Review of Health and Safety Legislatio	n 🗙	0.00	1.28
Law on Workplace Violence, Discrimination, Ha	rassment, Bullying 🗸	1.28	1.28
Protection Against Workplace Violence, Discrim Harassment, Bullying through Grievance Mech Information, and Training		0.64	1.28
Legally Mandated Paid Annual Leave	✓	1.28	1.28
Legally Mandated Paid Sick Leave	 ✓ 	1.28	1.28
Sub-Category: Minimum Wage Attributes		8.33	/16.67
Existence of Minimum Wage in the Private Sect	cor 🗸	4.17	4.17
Criteria for Determining Minimum Wage Level	 ✓ 	4.17	4.17
Minimum Wage Update Process	×	0.00	4.17
Social Consultation	×	0.00	4.17
Sub-Category: Termination of Employment		16.67	/16.67
Legally Mandated Notice Period	 ✓ 	5.56	5.56
Legally Mandated Severance Pay	×	5.56	5.56
Notification Requirement for Collective Dismiss	sal 🗸	5.56	5.56
CATEGORY: EMPLOYMENT RESTRICTIONS AND COSTS		35.42	/50.00
Sub-Category: Terms of Employment		11.67	/16.67
No Restrictions on the Use of Fixed-Term Cont	racts for Any Task 🗸 🗸	1.67	1.67
No Restrictions on the Use of Fixed-Term Cont Permanent Tasks	racts for 🗸	1.67	1.67
No Legal Mandate for Firms to Pay Wage Prem Work	ium for Night 🗸	1.67	1.67
No Restrictions on Overtime Work Within a Lin Weekly Maximum	nit of 56 Hours X	0.00	3.33
No Legal Mandate for Firms to Pay for Unempl Directly	oyment Protection	1.67	1.67
No Legal Mandate for Firms to Pay for Health 0	Care Directly	1.67	1.67
No Legal Mandate for Firms to Pay for Pension	s Directly ×	0.00	1.67
Lawful Grounds, Including Business Needs, for Dismissal	Individual 🗸	3.33	3.33



PILLAR I (continued)...

		•	\checkmark	\mathbf{v}
	Sub-Category: Minimum Wage Rate		16.67	/16.6
	Minimum Wage Rate	~	16.67	16.67
	Sub-Category: Termination of Employment		7.08	/16.6
	Lenght of Notice Period	θ	0.83	4.17
	Amount of Severance Payment	θ	2.08	4.17
	No Third-Party Approval Requirement for Individual Dismissal	~	4.17	4.17
	No Third-Party Approval Requirement for Collective Dismissal	×	0.00	4.17
RII	- PUBLIC SERVICES		41.07	/100.
CA	TEGORY: SOCIAL PROTECTION		8.33	/50.0
	Sub-Category: Unemployment Insurance		0.00	/16.6
	Availability of Government-Provided Unemployment Insurance	×	0.00	8.33
	Funding for Unemployment Insurance from General Tax Revenues	×	0.00	8.33
	Sub-Category: Health Care Coverage		4.17	/16.6
	Availability of Universal Health Care	θ	4.17	8.33
	Funding for Health Care from General Tax Revenues	×	0.00	8.3
	Sub-Category: Retirement Pension		4.17	/16.6
	Availability of Government-Provided Retirement Pension Scheme	θ	4.17	8.3
	Funding for Non-Contributory Retirement Pension from General Tax Revenues	×	0.00	8.3
CA	TEGORY: EMPLOYMENT SERVICES		32.74	/50.0
	Sub-Category: Employment Centers and Training		11.90	/16.6
	Existence of a National Employment Service Center	~	4.76	4.76
	No Legal Mandate for Firms to Pay for Employment Service Center Services	~	2.38	2.38
	Legal Mandate for Vocational Guidance and Training for Unemployed and Job Seekers	×	0.00	4.76
	Existence of Public Training Programs for Unemployed and Job Seekers	~	4.76	4.7
	Sub-Category: Labor Dispute Resolution Mechanisms		16.67	/16.6
	Existence of a Functioning, Specialized, and Independent			

			otained h	Aaximum points
	TABLE LEGEND		points h	Aaximts points
PILLAR II	(continued) \checkmark = full points \ominus = partial points \times	= no points	\checkmark	\checkmark
	Existence of Alternative Dispute Resolution Process for a Labor Dispute	~	8.33	8.33
	Sub-Category: Labor Inspectorates		4.17	/16.67
	Existence of a Central Labor Inspectorate	~	4.17	4.17
	Best Practice Initiation of Labor Inspections	×	0.00	4.17
	Existence of Data on Reported Number of Cases/Complaints for Labor Violations	×	0.00	8.33
PILLAR	III - OPERATIONAL EFFICIENCY		75.58	/100.00
	CATEGORY: EMPLOYMENT RESTRICTIONS AND COSTS		36.33	/50.00
	Sub-Category: Social Contribution		15.83	/16.67
	Ratio of Social Contribution	θ	15.83	16.67
	Sub-Category: Obstacles to Hiring		13.50	/16.67
	Percent of Firms Identifying Labor Regulations as a Constraint	θ	13.50	16.67
	Sub-Category: Dismissal Time and Cost		7.00	/16.67
	Weeks to Dismiss Full-Time Permanent Worker	Θ	1.75	8.33
	Weeks Paid in Severance	Θ	5.25	8.33
	CATEGORY: EMPLOYMENT SERVICES		39.25	/50.00
	Sub-Category: On-the-Job Training		12.67	/16.67
	Percent of Firms with Formal Training Programs for its Permanent, Full-Time Workers	θ	12.67	16.67
	Sub-Category: Prevalence and Operational Efficiency of Labor Disputes		13.58	/16.67
	Percent of Firms Involved in Labor Dispute over Last 3 Years	θ	5.75	8.33
	Months to Resolve Labor Dispute	Θ	7.83	8.33
	Sub-Category: Health and Safety Inspection		13.00	/16.67
	Percent of Firms Visited or Inspected for Workplace Health and Safety	θ	5.83	8.33
	Percent of Firms with a Report Issued by Inspectorate for Workplace Health and Safety	θ	7.17	8.33

INDICATORS AND COMPONENTS	VALUES
Time to dismiss full-time permanent worker (weeks)	5
Weeks paid in severance	5
Percent of firms involved in labor dispute over last 3 years (%)	9
Time to resolve labor dispute (months)	3
Percent of firms visited or inspected for health and safety (%)	40
Percent of firms with a report issued for health and safety inspection (%)	74
Labor taxes as percentage of all taxes paid in the last fiscal year (%)	11
Perceptions index of labor regulations as a constraint	80
Percent of firms offering formal training programs to their permanent, full-time employees (%)	35

Financial Services



The Financial Services topic measures four areas-Commercial Lending; Secured Transactions; e—Payments; and Credit Information—across three different dimensions, here referred to as pillars. The first pillar assesses the effectiveness of regulation pertaining to commercial lending, secured transactions, and epayments, covering the de jure features of regulatory frameworks. The second pillar measures the accessibility of information in credit infrastructure by evaluating the operation of credit bureaus and registries and the operation of collateral registries. Thus, the second pillar assesses de facto and some de jure aspects of financial services. The third pillar measures the operational efficiency of (i) obtaining a loan; (ii) registering a security interest as well as the timeliness of credit information sharing; and (iii) e—payments usage and their efficiency.

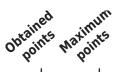
Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

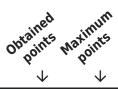


		TABLE LEGE	ND	6	um
		✓ = full point ⊖ = partial p	^{cs} े oints	points h	Aaximts points
PILLAR I -	REGULATORY FRAMEWORK	× = no point	s	¥ 81.62	× /100.00
CA	TEGORY: COMMERCIAL LENDING			15.79	/20.00
	Sub-Category: Customer Due Diligence (CDD) and Risk Facto	ors		7.67	/10.00
	Requirement to Conduct CDD and Risk Factors		θ	7.67	10.00
	Sub-Category: Record Keeping of Customer Information			3.13	/5.00
	CDD for Existing Customers and Record Keeping		θ	3.13	5.00
	Sub-Category: Availability of Enhanced and Simplified CDD N	Measures		5.00	/5.00
	Simplified CDD		~	3.33	3.33
	Enhanced CDD		~	1.67	1.67

	TABLE LEGEND		ptained points h	Aaximum points
PILLAR I	(continued) \checkmark = full points \ominus = partial points \times =	no points	\checkmark	\checkmark
	CATEGORY: SECURED TRANSACTIONS		37.50	/40.00
	Sub-Category: Integrated Legal Framework for Secured Transactions		10.00	/10.00
	Integrated Legal Framework for Secured Transactions	~	10.00	10.00
	Sub-Category: Types of Movable Assets, Debts, and Obligations That can be Secured		17.50	/20.00
	Security Interest in a Single Category of Movable Assets	~	5.00	5.00
	Security Interest in Combined Category of Movable Assets	~	5.00	5.00
	Security Interest over Future Assets	θ	2.50	5.00
	Debts and Obligations	~	5.00	5.00
	Sub-Category: Priority/Enforcement of Security Interests		10.00	/10.00
	Priority of Claims Outside of Insolvency or Bankruptcy	~	5.00	5.00
	Enforcement of Security Interests	~	5.00	5.00
	CATEGORY: E-PAYMENTS		28.33	/40.00
	Sub-Category: Risk Management		9.17	/10.00
	External Review and Internal Control	~	3.33	3.33
	Cybersecurity and Operational Risk	θ	2.92	3.33
	Liquidity Risk	θ	2.92	3.33
	Sub-Category: Consumer Protection		10.00	/20.00
	Obligations of User and Payment Service Provider (PSP)	θ	1.39	3.33
	Cancellation of Erroneous Transactions, Protection of Funds Held by Non-Bank PSPs and Liability of Unauthorized Payments	θ	1.88	3.33
	Disclosure of Fees and Notification of Fee Changes	θ	2.50	3.33
	Disclosure of Liability, Use of Data, and Dispute Mechanisms	θ	2.29	3.33
	Disputing a Transaction	θ	1.11	3.33
	Availability of Dispute Mechanisms	θ	0.83	3.33
	Sub-Category: Interoperability of Payment Systems and Promotion of Competition		9.17	/10.00
	Interoperability of Payment Systems	~	3.33	3.33
	Fair Competition	θ	2.50	3.33
	Equal Access and Treatment of Different PSPs	~	3.33	3.33



	\checkmark = full points \ominus = partial points \times =	no points	\checkmark	\checkmark
PILLA	R II - PUBLIC SERVICES		46.11	/100.00
	CATEGORY: OPERATION OF CREDIT BUREAUS AND REGISTRIES		33.61	/50.00
	Sub-Category: Data Coverage		8.33	/16.67
	Data Coverage	θ	8.33	16.67
	Sub-Category: Types of Data Collected and Shared		11.11	/16.67
	Types of Data Collected and Shared	θ	11.11	16.67
	Sub-Category: Additional Services and Borrower's Access to Information		14.17	/16.67
	Additional Services and Borrower's Access to Information	θ	14.17	16.67
	CATEGORY: OPERATION OF COLLATERAL REGISTRIES		12.50	/50.00
	Sub-Category: Existence of a Centralized and Publicly Available Registry		4.17	/16.67
	Existence of a Centralized and Publicly Available Registry	θ	4.17	16.67
	Sub-Category: Notice-Based Registry Updates		8.33	/16.67
	Notice-Based Registry Updates	θ	8.33	16.67
	Sub-Category: Autonomy of Secured Creditors to Access and Update the Registry		0.00	/16.67
	Autonomy of Secured Creditors to Access and Update the Registry	×	0.00	16.67
PILLA	R III - OPERATIONAL EFFICIENCY		80.17	/100.00
	CATEGORY: LOANS		35.27	/50.00
	Sub-Category: Obtaining a Loan		30.30	/40.00
	Time to Obtain a Loan	θ	17.60	20.00
	Obstacles to Obtaining a Loan	θ	12.70	20.00
	Sub-Category: Operational Efficiency of Security Interest and Credit Data Update		4.97	/10.00
	Operational Efficiency of Security Interest and Credit Data Update	θ	4.97	10.00
	CATEGORY: E-PAYMENTS		44.90	/50.00
	Sub-Category: Cost of e-Payments		18.20	/20.00
	Cost to Receive e-Payments	θ	9.30	10.00
	Cost to Make e-Payments	θ	8.90	10.00
	Sub-Category: Time to Receive e-Payments		10.00	/10.00
	Time to Receive e-Payments	~	10.00	10.00



PILLAR III (continued)...

Sub-Category: Usage Level of e-Payments		16.70	/20.00
Usage Level in Receiving e-Payments	θ	8.20	10.00
Usage Level in Making e-Payments	θ	8.50	10.00

INDICATORS AND COMPONENTS	VALUES
Time to receive a decision on loan application (days)	20
Percent of firms reporting unfavorable rates, collateral, or procedures as main reason for not applying for loans	24
Perceptions index of access to finance as a constraint	64
Proportion of payments received using e-payments (%)	63
Time to receive the main type of e-payment (days)	1
Cost to receive main type of e-payment (% of transaction)	2
Proportion of payments made using e-payments (%)	70
Cost to make main type of e-payment (% of transaction)	3
Time to register new security interests in the collateral registry (weeks)	15
Cost to register security interests in the collateral registry (% of GNI per capita)	N/A
Time to reflect new credit report information from submission (days)	1

International Trade



The International Trade topic measures different aspects of international trade—trade in goods, trade in services, and digital trade—across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulations pertaining to international trade, covering de jure features of a regulatory framework that are necessary to establish a nondiscriminatory, transparent, predictable, and safe environment to harness the potential of international trade. The second pillar assesses digital and physical infrastructure concerning international trade and the quality of border management, thus assessing de facto provision of public services for international trade facilitation. The third pillar measures the time and cost to comply with export and import requirements, participation in cross—border digital trade, as well as the perceived major obstacles for international trade.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

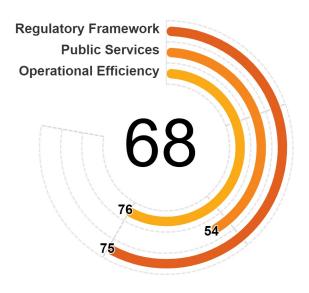


		TABLE LEGEN	ID	6	m
		✓ = full point \ominus = partial point	s ð	points N	laximum points
		\mathbf{x} = no points		\checkmark	\checkmark
PILLAR I - REGULATORY	/ FRAMEWORK			74.77	/100.00
CATEGORY: PRA	CTICES SUPPORTING INTERNATIONAL TRADE			39.07	/50.00
Sub-Category	y: International Trade in Goods and Services			12.50	/16.67
Est	tablishment of Maritime Single Window		×	0.00	0.00
Те	mporary Admission of Goods		×	0.00	1.39
Ru	lles on Liability of Carriers		×	0.00	0.00
	mplified Visa Regime – Foreign Crew Members a oviders	nd Service	×	0.00	1.39
	asons for License Rejection, Suspension and Ca reight Transport)	ncellation	~	1.39	1.39

	Obtained points h	aximum points
points	↓	↓

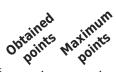
PILLAR I (continued)...

✓ = full points ⊖ = partial points × = no

aı	points	X	= no	р

Reasons for License Rejection, Suspension and Cancellation (Logistics Services)Right to Appeal (Goods) - AdministrativeRight to Appeal (Goods) - JudicialRight to Appeal (Goods) - JudicialRight to Appeal (Goods) - JudicialRight to Appeal (Services) - Administrative (Freight Transport)Right to Appeal (Services) - Administrative (Logistics Services)Right to Appeal (Services) - Judicial (Freight Transport)Right to Appeal (Services) - Judicial (Freight Transport)Right to Appeal (Services) - Judicial (Logistics Services)De Minimis ValueLegal Requirements for the Imposition of Non-Tariff MeasuresSub-Category: Digital and Sustainable Trade (includes gender and environment)Electronic Contracts	 <	1.39 1.39 1.39 1.39 1.39 1.39 1.39 0.00 1.39 1.39 1.39 1.39	1.39 1.39 1.39 1.39 1.39 1.39 1.39 1.39
Right to Appeal (Goods) - Judicial Right to Appeal (Services) - Administrative (Freight Transport) Right to Appeal (Services) - Administrative (Logistics Services) Right to Appeal (Services) - Administrative (Logistics Services) Right to Appeal (Services) - Judicial (Freight Transport) Right to Appeal (Services) - Judicial (Logistics Services) De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment) Image: Category Comparison of Category Category Comparison of Category Category Category Comparison of Category	 <	1.39 1.39 1.39 1.39 0.00 1.39 1.39 1.361 1.85	1.39 1.39 1.39 1.39 1.39 1.39 1.39 1.39
Right to Appeal (Services) – Administrative (Freight Transport) Right to Appeal (Services) – Administrative (Logistics Services) Right to Appeal (Services) – Judicial (Freight Transport) Right to Appeal (Services) – Judicial (Logistics Services) Right to Appeal (Services) – Judicial (Logistics Services) De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	 <	1.39 1.39 1.39 0.00 1.39 13.61 1.85	1.39 1.39 1.39 1.39 1.39 1.39 /16.67
Right to Appeal (Services) – Administrative (Logistics Services) Right to Appeal (Services) – Judicial (Freight Transport) Right to Appeal (Services) – Judicial (Logistics Services) De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	 <	1.39 1.39 0.00 1.39 13.61 1.85	1.39 1.39 1.39 1.39 1.39 /16.67
Right to Appeal (Services) – Judicial (Freight Transport) Right to Appeal (Services) – Judicial (Logistics Services) De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	 ✓ ✓	1.39 1.39 0.00 1.39 13.61 1.85	1.39 1.39 1.39 1.39 /16.67
Right to Appeal (Services) – Judicial (Logistics Services) De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	 <	1.39 0.00 1.39 13.61 1.85	1.39 1.39 1.39 / 16.67
De Minimis Value Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	× • •	0.00 1.39 13.61 1.85	1.39 1.39 / 16.67
Legal Requirements for the Imposition of Non-Tariff Measures Sub-Category: Digital and Sustainable Trade (includes gender and environment)	 	1.39 13.61 1.85	1.39 / 16.67
Sub-Category: Digital and Sustainable Trade (includes gender and environment)	-	13.61 1.85	/16.67
environment)	-	1.85	
Electronic Contracts	-		1.85
	~		
Electronic Signatures		1.85	1.85
Technology Neutrality	✓	1.85	1.85
Cross-Border Data Flows	 Image: A second s	1.85	1.85
Cross-Border Carbon Pricing Instruments	×	0.00	0.93
Tariffs on Environmental Goods	θ	0.65	1.85
Endangered Species	 Image: A second s	0.93	0.93
Oil, Chemical, Sewage and Air Pollution	×	0.00	0.93
Hazardous Chemicals or Pesticides	 Image: A start of the start of	0.93	0.93
Freedom of Association and Right to Collective Bargaining	 Image: A second s	0.93	0.93
Gender Equality in Trade Agreements	 Image: A second s	0.93	0.93
Women's Participation in Economic and Development Activity	 Image: A start of the start of	1.85	1.85
Sub-Category: International Trade Cooperation		12.96	/16.67
Absence of Non-Notified PTAs	~	1.85	1.85
Duty Free Trade	θ	1.85	2.08
Digital Trade	×	0.00	1.85
Investment and Movement of Capital	×	0.00	2.08
Trade in Services	θ	1.85	2.08
Harmonization of Regulation on Non-Tariff Measures	θ	1.85	2.08

	TABLE LEGEND	(ubtained points w	laXimum points
PILLAR I	(continued) <pre></pre>	nts 🗙 = no points	V [−]	6 -
	Freight Transport Services Sector	θ	1.85	2.08
	Logistics Services Sector	~	1.85	1.85
	Competent Authorities to Oversee the Implementation of	PTAs 😑	1.85	2.08
	CATEGORY: REGULATORY RESTRICTIONS ON INTERNATIONAL TRADE		35.70	/50.00
	Sub-Category: International Trade in Goods (includes gender)		11.05	/20.00
	Sanitary and Phytosanitary Measures	~	0.53	0.53
	Sanitary and Phytosanitary Measures (National Treatment	t) 🗸	1.05	1.05
	Technical Barriers to Trade	×	0.00	0.53
	Technical Barriers to Trade (National Treatment)	×	0.00	1.05
	Absence of Pre-Shipment Inspections	×	0.00	1.05
	Absence of Contingent Trade-Protective Measures	×	0.00	1.05
	Absence of Quantity Control Measures	×	0.00	1.05
	Absence of Price Control Measures	×	0.00	1.05
	Absence of Finance Measures	~	1.05	1.05
	Absence of Export Restrictions	×	0.00	1.05
	Absence of Caps on the Number of Operating Licenses (Fr Transport)	reight 🗸	1.05	1.05
	Absence of Price Floors and Price Guidelines (Freight Tran	sport) 🗸	1.05	1.05
	Absence of Mandatory Use of Certified Operators (Freight Transport)	×	0.00	1.05
	Absence of Caps on the Number of Operating Licenses (Lo	ogistics) 🗸	1.05	1.05
	Absence of Price Floors and Price Guidelines (Logistics)	~	1.05	1.05
	Absence of Mandatory Use of Certified Operators (Logistic	cs) 🗙	0.00	1.05
	Safety Regulations – Certification for Operators (Freight Transport)	~	0.53	0.53
	Safety Regulations – Equipment (Freight Transport)	~	0.53	0.53
	Safety Regulations – Maximum Hours (Freight Transport)	~	0.53	0.53
	Safety Regulations – Certification for Operators (Logistics)	~	0.53	0.53
	Safety Regulations – Equipment (Logistics)	~	0.53	0.53
	Safety Regulations – Maximum Hours (Logistics)	~	0.53	0.53
	Absence of Additional Restrictions for Female Service Prov	viders 🗸	1.05	1.05



1.05

1.05

1.05

1.05

1.05

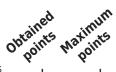
TABLE LEGEND

	-		
ntc		- nartia	Ino

🗸 = full points ⊖ = partial points 🗙 = no points **PILLAR I** (continued)... \checkmark \checkmark Sub-Category: International Trade In Services 17.89 /20.00 Π Absence of Restrictions on Foreign Registration of Vessels Under 0.00 0.00 X National Flags (Maritime Freight Only) Absence of Restrictions on Cabotage/Access Rights (Maritime X 0.00 0.00 Freight Only) Absence of Restrictions on the Use of Local Port Services 0.00 0.00 X (Maritime Freight Only) Absence of Restrictions on Quotas (Freight Transport) 1.05 1.05 Absence of Restrictions Subject to an Economic Needs Test 0.00 1.05 X (Freight Transport) Absence of Restrictions on Acquisition and Use of Land and Real 1.05 1.05 Estate (Freight Transport) Absence of Restrictions on Quotas (Logistics) 1.05 1.05 Absence of Restrictions Subject to an Economic Needs Test ~ 1.05 1.05 (Logistics) Absence of Restrictions on Acquisition and Use of Land and Real 1.05 1.05 Estate (Logistics) Absence of Restrictions on Quotas (Financial Services) 1.05 1.05 Absence of Restrictions Subject to an Economic Needs Test 1.05 1.05 (Financial Services) Absence of Restrictions on Acquisition and Use of Land and Real 1.05 1.05 Estate (Financial Services) Absence of Additional Restrictions on Licensing or Authorization 1.05 1.05 Requirements (Freight Transport) Absence of Additional Quotas for Foreign Contractual and 1.05 1.05 Independent Service Providers (Freight Transport) Absence of Labor Market Tests for Foreign Contractual and 1.05 1.05 Independent Service Providers (Freight Transport) Absence of Additional Restrictions on Licensing or Authorization 1.05 1.05 Requirements (Logistics) Absence of Additional Quotas for Foreign Contractual and 1.05 1.05

Independent Service Providers (Logistics) Absence of Labor Market Tests for Foreign Contractual And 1.05 Independent Service Providers (Logistics) Absence of Additional Restrictions on Licensing or Authorization Requirements (Financial Services) Absence of Additional Quotas for Foreign Contractual and Independent Service Providers (Financial Services)

			otained points h	Aaximum points
PILLAR I (continued)	TABLE LEGEND \checkmark = full points \bigcirc = partial points \times =	No points	points N	Aaximus points
	Absence of Labor Market Tests for Foreign Contractual and Independent Service Providers (Financial Services)	~	1.05	1.05
	Absence of Procedural Hurdles for Visa for Business Purposes (Freight Transport)	×	0.00	1.05
Sub-Cate	gory: Digital Trade		6.75	/10.00
	Absence of Additional Government Licenses	~	1.00	1.00
	Absence of Online Selling Bans	~	1.00	1.00
	No Breach of Tax Neutrality Principle	~	1.00	1.00
	Absence of Charges on Incoming Cross-Border E-Payments	~	1.00	1.00
	Absence of Charges on Outgoing Cross-Border E-Payments	~	1.00	1.00
	Absence of Limits on Cross-Border E-Payments	~	1.00	1.00
	Limitations to Cross-Border Data Flows	~	0.50	0.50
	Disclosure of Relevant Information	θ	0.25	0.50
	Consumer Rights – Limits on Advertising	×	0.00	0.50
	Consumer Rights to Cancel Online Purchases	×	0.00	0.50
	Consumer Rights to Receive Refunds	×	0.00	0.50
	Penalties for Non-Compliance with Online Consumer Protection Provisions	×	0.00	0.50
	Online Dispute Resolution Mechanism	×	0.00	0.50
	Online Dispute Resolution Mechanism (Free of Charge Filing)	×	0.00	0.50
PILLAR II - PUBLIC S	ERVICES		53.85	/100.00
CATEGORY: I	DIGITAL AND PHYSICAL INFRASTRUCTURE		16.29	/50.00
Sub-Cate;	gory: Electronic Systems and Interoperability of Services		2.50	/16.67
	Availability of an Advanced Electronic System for International Trade	~	1.67	1.67
	Agency Integration into the Advanced Electronic System for International Trade	×	0.00	1.67
	Stakeholder Integration into the Advanced Electronic System for International Trade	×	0.00	1.67
	Features of the Advanced Electronic System for International Trade	×	0.00	1.67
	Exchange of Information with Trading Partners' Electronic Systems for International Trade	θ	0.83	1.67

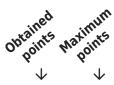


			V	, bo. ,	, b ₀ ,
LLAR II	(continued)	\checkmark = full points \ominus = partial points \times =		↓	₹
		Single Point of Access of the Advanced Electronic System for International Trade	×	0.00	1.67
		Single Sign-On of the Advanced Electronic System for International Trade	×	0.00	1.67
		Single Submission of Data of the Advanced Electronic System for International Trade	×	0.00	1.67
		Single Point of Decision Making of the Advanced Electronic System for International Trade	×	0.00	1.67
		Single Point of Payment of the Advanced Electronic System for International Trade	×	0.00	1.67
	Sub-Cates	gory: Transparency and Availability of Information		9.03	/16.67
		Trade Information Portal (TIP)	θ	0.69	1.39
		Publication – Duties, Taxes, Fees, and Non-Tariff Measures	~	1.39	1.39
		Publication – Procedures and Advance Rulings	×	0.00	1.39
		Publication – Penalties and Procedures for Appeal	×	0.00	1.39
		Publication – Licensing Criteria (Freight Transport)	~	1.39	1.39
		Publication – Licensing Criteria (Logistics Services)	~	1.39	1.39
		Publication – Proposals of Laws and Draft Regulations	×	0.00	1.39
		Publication – Advance Notices	×	0.00	1.39
		Enquiry Points	~	1.39	1.39
		Consultation – Practice	~	1.39	1.39
		Consultation – Reasonable Opportunity	~	1.39	1.39
		Consultation – Process to Consider Comments	×	0.00	1.39
	Sub-Cate	gory: Trade Infrastructure		4.76	/16.67
		Equipment and Facilities (Border 1 – Land Border or Airport)	×	0.00	2.38
		Services and Amenities (Border 1 – Land Border or Airport)	×	0.00	2.38
		Equipment and Facilities (Border 2 – Port or Airport)	×	0.00	2.38
		Services and Amenities (Border 2 – Port or Airport)	~	2.38	2.38
		Connection to the Electronic Single Window (Port or Airport)	~	2.38	2.38
		Information Systems (Port or Airport)	×	0.00	2.38
		Consultative Committee (Port or Airport)	×	0.00	2.38
					- 1



PILLAR II (continued)...

			-	-
AT	TEGORY: BORDER MANAGEMENT		37.56	/50.00
6	Sub-Category: Risk Management		13.75	/20.00
	Customs Risk Management Availability	~	2.50	2.50
	Customs Risk Management Coverage	~	2.50	2.50
	Sanitary and Phytosanitary Agency Integration	×	0.00	2.50
	Standardization Agency Integration	θ	1.25	2.50
	Envirornmental Agency Integration	Θ	1.25	2.50
	Security Border Agency Integration	Θ	1.25	2.50
	Automated Profiling and Targeting	~	2.50	2.50
	Post-Clearance Audits	~	2.50	2.50
9	Sub-Category: Coordinated Border Management		17.14	/20.0
	Unique Consignment Reference	~	2.86	2.86
	Joint Controls (Internal)	~	2.86	2.86
	Integrated Border Checkpoint	Θ	1.43	2.86
	Exchange of Information	 Image: A second s	2.86	2.86
	Joint Controls (External)	Θ	1.43	2.86
	Alignment of Operating Hours	~	2.86	2.86
	Unified Document or Set of Documents	~	2.86	2.86
	Sub-Category: Trusted Trader Programs		6.67	/10.0
	Availability of a Trusted Trader Program for Exporters and Importers	~	1.67	1.67
	Availability of a Trusted Trader Program for Other Operators	×	0.00	1.67
	Benefits of the Trusted Trader Program	×	0.00	1.67
	Inter-Agency Recognition of the Trusted Trader Program	~	1.67	1.67
	Mutual Recognition Agreements of the Trusted Trader Progra	am 🗸	1.67	1.67
	Electronic Certification and Renewal Process of the Trusted Trader Program	~	1.67	1.67
II -	- OPERATIONAL EFFICIENCY		76.15	/100.
AT	TEGORY: COMPLIANCE WITH EXPORT REQUIREMENTS		29.80	/40.0
9	Sub-Category: Total Time to Comply with Export Requirements		16.60	/20.0
	Total Time to Comply with Export Requirements	Θ	16.60	20.0



(continued)	v ↓	v ↓
Sub-Category: Total Cost to Comply with Export Requirements	13.20	/20.00
Total Cost to Comply with Export Requirements	⊖ 13.20	20.00
CATEGORY: COMPLIANCE WITH IMPORT REQUIREMENTS	38.20	/40.00
Sub-Category: Total Time to Comply with Import Requirements	19.60	/20.00
Total Time to Comply with Import Requirements	⊖ 19.60	20.00
Sub-Category: Total Cost to Comply with Import Requirements	18.60	/20.00
Total Cost to Comply with Import Requirements	⊖ 18.60	20.00
CATEGORY: PARTICIPATION IN CROSS-BORDER DIGITAL TRADE	1.70	/10.00
Sub-Category: Share of Trading Firms Exporting Digitally Ordered Goods	1.70	/10.00
Share of Trading Firms Exporting Digitally Ordered Goods	⊖ 1.70	10.00
CATEGORY: PERCEIVED MAJOR OBSTACLES: BUSINESS TRANSPORTATION, CUSTOMS AND TRADE REGULATIONS	6.45	/10.00
Sub-Category: Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints	3.30	/5.00
Share of Firms Identifying Customs and Trade Regulations as Major or Severe Constraints	∋ 3.30	5.00
Sub-Category: Share of Firms Identifying Transportation as Major or Severe Constraints	3.15	/5.00
Share of Firms Identifying Transportation as Major or Severe Constraints	∋ 3.15	5.00

INDICATORS AND COMPONENTS	VALUES
Time or exported goods to clear all border control agencies (days)	7
FCA costs to comply with all export requirements (% of value of goods exported)	12
Time for imported goods to clear all border control agencies (days)	4
DAP costs to comply with all import requirements (% of value of goods imported)	11
Perceptions index of transportation as a constraint	74
Perceptions index of customs and trade regulations as a constraint	76
Percent of firms with exports shipped by main parcel (%)	22



The Taxation topic measures the quality of regulation, administration, and practical implementation of tax systems across the three different dimensions, referred to as pillars. The first pillar assesses the quality of regulation related to taxation, encompassing both the legal framework (de jure) and the implementation (de facto) of the legal requirements. The second pillar measures the quality of tax administration by assessing the public services related to tax matters. The third pillar evaluates the practical effectiveness of the implemented tax regulations and public services.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

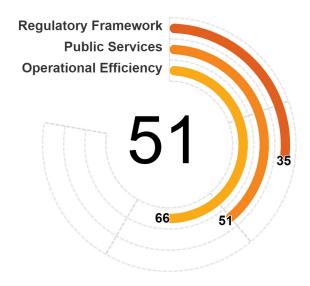


		TABLE LEGEND)	6.	um
		<pre>✓ = full points</pre> ⊖ = partial poir	nts	Jbtained points N	laximum points
RI·	REGULATORY FRAMEWORK	× = no points		↓ 35.00	↓ /100.00
CA	TEGORY: CLARITY AND TRANSPARENCY			5.50	/40.00
	Sub-Category: Clarity of Tax Regulations	C		4.50	/20.00
	Tax Guides and Their Delivery Channels		θ	2.50	10.00
	Binding Rulings and Post-Compliance Procedures		θ	2.00	10.00
	Sub-Category: Transparency of Changes in Tax Regulations	C		1.00	/20.00
	Obtaining Feedback and Broad Public Consultation	I	θ	1.00	10.00
	Practice on Preparing and Publishing Future Tax Pl	ans	×	0.00	10.00
CA	TEGORY: ADMINISTRATIVE PROCEDURES			27.50	/40.00
	Sub-Category: Simplified Tax Record Keeping and Reporting	C		0.00	/10.00
	Simplified Record Keeping and Reporting		×	0.00	10.00
	Sub-Category: General Tax Registration			7.50	/10.00
	Transparency in the Tax Registration Process		θ	7.50	10.00

PILLAR I - RE

			ained	Maximum
TABLE LEGEND			Obtoints	Manoints
= full points	😝 = partial points	×	•	、 ↓

TABLE	LEGEND
-------	--------

PILLAR I (continued)...

ILLAK I	(continued)			\checkmark	\checkmark
	Sub-Category: VAT Registration			10.00	/10.00
	VAT Registration Threshold		~	10.00	10.00
	Sub-Category: VAT Refund			10.00	/10.00
	VAT Refund		~	10.00	10.00
	CATEGORY: ENVIRONMENTAL TAXES			2.00	/20.00
	Sub-Category: Existence of Environme	ntal Fiscal Instruments		0.00	/4.00
	Presence of Environmental	Fiscal Instruments	×	0.00	4.00
	Sub-Category: Availability of Public Con	nsultations		0.00	/8.00
	Availability of Public Consult	tations	×	0.00	8.00
	Sub-Category: Transition Periods			2.00	/8.00
	Transition Periods		Θ	2.00	8.00
PILLA	R II - PUBLIC SERVICES			51.25	/100.00
	CATEGORY: DIGITAL SERVICES FOR TAXPA	YERS		19.79	/25.00
	Sub-Category: Online Service Taxpaye	r Portal		4.17	/6.25
	Online Service Taxpayer Por	rtal	Θ	4.17	6.25
	Sub-Category: Electronic Filing of Taxe	S		6.25	/6.25
	Electronic Filing		~	6.25	6.25
	Sub-Category: Pre-Filled Tax Declaration	ons		3.13	/6.25
	Pre-Filled Declarations		Θ	3.13	6.25
	Sub-Category: Electronic Payment of T	axes		6.25	/6.25
	Electronic Payment		~	6.25	6.25
	CATEGORY: DATA MANAGEMENT AND SYS ADMINISTRATION	STEM INTEGRATION IN TAX		9.90	/25.00
	Sub-Category: Tax Registration			0.00	/6.25
	Tax Registration Process		×	0.00	6.25
	Sub-Category: Taxpayer Database and	Tax Identification Number (TIN)		6.25	/6.25
	Taxpayer Database and TIN		~	6.25	6.25
	Sub-Category: Tax Deregistration			0.00	/6.25
	Tax Deregistration		×	0.00	6.25

PILLAR II	(continued) ← = partial points		points h	Aaximum points
	Sub-Category: Data Exchange and Usage (includes gender)		¥ 3.65	/6.25
	Information Cross-Checking on Tax Portal		2.08	2.08
	Data Cross-Checking to Verify Tax Declarations	Θ	1.56	2.08
	Availability of Sex-Disaggregated Data and Their Analysis	×	0.00	2.08
	CATEGORY: TRANSPARENCY		11.25	/25.00
	Sub-Category: Annual Performance and Gender Diversity in Tax Administration		6.25	/12.50
	Annual Performance	θ	2.08	4.17
	Gender Composition of the Staff In Tax Administration	Θ	4.17	8.33
	Sub-Category: Public Accountability		5.00	/12.50
	Public Accountability	Θ	5.00	12.50
	CATEGORY: TAX AUDITS AND RELATED DISPUTES		10.31	/25.00
	Sub-Category: Tax Audits		2.50	/12.50
	Existence of Annual National Tax Audit Plan	×	0.00	5.00
	Existence of Different Types of Audits	Θ	2.50	5.00
	The Monitoring of Taxpayer Audits	×	0.00	2.50
	Sub-Category: Dispute of Tax Audit Results		7.81	/12.50
	First-Level Review Mechanism	~	6.25	6.25
	Second-Level Review Mechanism	Θ	1.56	6.25
PILLAR	III - OPERATIONAL EFFICIENCY		66.40	/100.00
	CATEGORY: TIME AND FUNCTIONALITY OF PROCESSES		37.65	/50.00
	Sub-Category: Time to File and Pay Taxes		8.20	/10.00
	Total Time for Preparation, Filing, Payment	Θ	8.20	10.00
	Sub-Category: Use of Electronic Systems to File and Pay Taxes		9.30	/10.00
	The percentage of Firms Filing and Paying Taxes Electronically	∕ ⊖	9.30	10.00
	Sub-Category: Duration of a Generic Tax Audit		9.40	/10.00
	Total Time Needed to Complete the Audit	Θ	9.40	10.00
	Sub-Category: Duration of a Tax Dispute		9.70	/10.00
	Time to Review a Tax Dispute	Θ	9.70	10.00
	Sub-Category: Use of a VAT Refund		1.05	/10.00

	Ċ	points w	laximum points
PILLAR III (continued)		\checkmark	\checkmark
Obtaining a VAT Refund in Practice	θ	1.05	10.00
CATEGORY: FINANCIAL BURDEN ON FIRMS		28.75	/50.00
Sub-Category: Effective Tax Rate (ETR) for Profit Taxes		5.00	/25.00
Effective Tax Rate (ETR) for Profit Taxes	θ	5.00	25.00
Sub-Category: Effective Tax Rate (ETR) for Employment Taxes and Social Contributions		23.75	/25.00
Effective Tax Rate (ETR) for Employment Taxes and Social Contributions	θ	23.75	25.00

INDICATORS AND COMPONENTS	VALUES
Time to prepare, file, and pay taxes (hours)	72
Percentage of respondent firms that used electronic systems to file taxes (%)	80
Percentage of respondent firms that used electronic systems to pay taxes (%)	81
Total time between the first interaction with auditors and receipt of final audit report (weeks)	2
Time between the moment a taxpayer files a claim until the moment the decision is issued (days)	75
Percentage of firms who did not apply for a VAT refund due to processes being too burdensome (%)	65
Time to receive a VAT refund adjusted by the number of firms reporting issues with VAT refunds (weeks)	12
Effective tax rate of income-based taxes (%)	20
Effective tax rate of labor taxes and social contributions	11

Dispute Resolution



The Dispute Resolution topic measures efficiency and quality of the resolution of commercial disputes-those arising in the business context between firms-across three different dimensions, referred to as pillars. The first pillar assesses the adequacy of legislation pertaining to both court processes and alternative dispute resolution (ADR), covering de jure features that are necessary for the efficient processing of cases, facilitated resolution of cross -border claims, creating alternative venues for settling disputes, and ensuring trust in relevant institutions. The second pillar focuses on judicial organizational structure, courts' digitization and transparency, as well as ADRrelated services, thus capturing the de facto provision of public services. The third pillar measures the reliability of dispute resolution, the time and cost required to resolve a dispute, as well as the time and cost associated with the recognition and enforcement of decisions.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

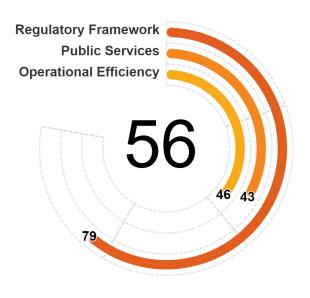
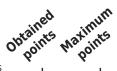


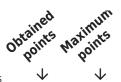
TABLE LEGE	ND	6	Im
 ✓ = full poir ⊖ = partial poin PILLAR I - REGULATORY FRAMEWORK ✓ = no poin 		otained points w ↓ 79.00	haximum points 100.00
CATEGORY: COURT LITIGATION		56.08	/66.67
Sub-Category: Procedural Certainty (includes environment)		29.41	/40.00
Time Standards	θ	3.53	4.71
Deadline to Consider a Request for Interim Measures	~	4.71	4.71
Time Limit on Suggesting Evidence	~	4.71	4.71
Maximum Number of Adjournments	×	0.00	4.71
Holding a Pre-Trial Conference	~	4.71	4.71
Availability of a Default Judgment	~	4.71	4.71
Recognition and Enforcement of Foreign Judgments	×	0.00	4.71

TABLE LEGEND	Ċ	btained points h	Aaximum points
PILLAR I (continued) \checkmark = full points \ominus = partial points \times		₽0	\$ ⁰
Powers of Enforcement Agents to Seize Extra Types of Assets	~	4.71	4.71
Environmental Sustainability	~	2.35	2.35
Sub-Category: Judicial Integrity (includes gender)		26.67	/26.67
Independence and Impartiality of Judges	~	5.33	5.33
Disclosure of Assets by Judges	~	5.33	5.33
Code of Ethics for Judges	~	5.33	5.33
Code of Ethics for Enforcement Agents	~	5.33	5.33
Gender Equality	~	5.33	5.33
CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)		22.92	/33.33
Sub-Category: Legal Safeguards in Arbitration		14.59	/16.67
Arbitrability and Parties' Autonomy	~	2.78	2.78
Access to Arbitration	\ominus	1.39	2.78
Independence and Impartiality of Arbitrators	~	2.78	2.78
Incorporation of the Principle "Kompetenz-Kompetenz"	~	2.78	2.78
Court Support of Arbitration	~	2.78	2.78
Recognition and Enforcement of Arbitral Awards	Θ	2.08	2.78
Sub-Category: Legal Safeguards in Mediation		8.34	/16.67
Voluntary Nature of Commercial Mediation	~	4.17	4.17
Independence and Impartiality of Mediators	Θ	2.08	4.17
Inadmissibility of Using Suggestions and Statements Made for the Purpose of Mediation in Other Proceedings	ne \varTheta	2.08	4.17
Recognition and Enforcement of Mediation Agreements	×	0.00	4.17
PILLAR II - PUBLIC SERVICES		43.14	/100.00
CATEGORY: COURT LITIGATION		28.56	/66.67
Sub-Category: Organizational Structure of Courts		15.74	/22.22
Existence of a Commercial Court or Chamber	×	0.00	5.56
Automated Random Assignment of Cases	Θ	5.55	5.56
Existence of a Small Claims Court or Procedure	Θ	5.55	5.56
Special Review Mechanisms to Support Judicial Integrity	Θ	4.63	5.56
Sub-Category: Digitalization of Court Processes		8.80	/22.22



PILLAR II (continued)...

Electronic Flow of Documents during the Proceedings×CIssuing an Electronic Judgment⊖1Electronic Communication with Courts and Enforcement Agents⊖1Admissibility of Digital Evidence✓2Virtual Hearings✓2Auxiliary Electronic Services⊖0	0.00 0.00 1.39 1.39 2.78 2.78 0.46 0.00 4.02 0.00	2.78 2.78 2.78 2.78 2.78 2.78 2.78 2.78
Issuing an Electronic Judgment → 1 Electronic Communication with Courts and Enforcement Agents → 1 Admissibility of Digital Evidence ✓ 2 Virtual Hearings ✓ 2 Auxiliary Electronic Services → 0	1.39 1.39 2.78 2.78 0.46 0.00 4.02	2.78 2.78 2.78 2.78 2.78 2.78 2.78
Electronic Communication with Courts and Enforcement Agents Image: Communication wi	1.39 2.78 2.78 0.46 0.00 4.02	 2.78 2.78 2.78 2.78 2.78 2.78
Admissibility of Digital Evidence ✓ 2 Virtual Hearings ✓ 2 Auxiliary Electronic Services ⊖ 0	2.78 2.78 0.46 0.00 4.02	2.78 2.78 2.78 2.78 2.78
Virtual Hearings 2 Auxiliary Electronic Services \ominus 0	2.78 0.46 0.00 4.02	2.78 2.78 2.78
Auxiliary Electronic Services 	0.46 0.00 4.02	2.78 2.78
	0.00 4.02	2.78
Online Auctions 🗙 🕻	4.02	
		/22.22
Sub-Category: Transparency of Courts (includes gender)	0 00	
Public Database for Acts of Legislation 🗙 🕻	0.00	3.17
Public Access to Court Hearings Held in Person 🗸 3	3.17	3.17
Public Access to Court Hearings Held Online 🗙 🕻	0.00	3.17
Publication of Judgments of Higher Courts X	0.00	3.17
Publication of Judgments of First Instance Courts X	0.00	3.17
Publication of Information on Court's Composition \ominus C	0.53	3.17
Publication of Information on Performance of Courts and Enforcement Agents	0.32	3.17
CATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)	L4.59	/33.33
Sub-Category: Public Services for Arbitration (includes gender)	9.03	/16.67
Availability of Commercial Arbitration Services 🗸	4.17	4.17
Setting Up a Roster of Arbitrators \ominus 2	2.08	4.17
Digitalization of Arbitration \ominus 2	2.78	4.17
Transparency of Arbitration × 0	0.00	4.17
Sub-Category: Public Services for Mediation (includes gender)	5.56	/16.67
Availability of Commercial Mediation Services 🗸 3	3.33	3.33
Setting Up a Roster of Mediators X	0.00	3.33
Financial Incentives to Use Mediation 🗙 🕻	0.00	3.33
Digitalization of Mediation	2.22	3.33
Transparency of Mediation × 0	0.00	3.33



 \checkmark = full points \ominus = partial points \times = no points

✓ = full points → = partial points → III - OPERATIONAL EFFICIENCY	× = no points	¥ 46.05	/100.0
CATEGORY: COURT LITIGATION		35.57	/66.67
Sub-Category: Reliability of Courts		17.33	/26.67
In Resolving Commercial Cases, Courts are Independent and Impartial	θ	7.33	13.33
Courts are Not an Obstacle to Business Operations	θ	10.00	13.33
Sub-Category: Operational Efficiency of Court Processes		18.23	/40.0
Time for Court Litigation	θ	8.28	11.6
Cost for Court Litigation	×	0.00	11.6
Time to Recognize a Foreign Judgment	θ	1.45	1.67
Cost to Recognize a Foreign Judgment	Θ	1.17	1.67
Time to Enforce a Final Judgment	θ	6.20	6.6
Cost to Enforce a Final Judgment	Θ	1.13	6.6
ATEGORY: ALTERNATIVE DISPUTE RESOLUTION (ADR)		10.48	/33.3
Sub-Category: Reliability of Alternative Dispute Resolution (ADR)		0.33	/13.3
Arbitration is Reliable for Resolving Commercial Cases	θ	0.20	6.67
Mediation is Reliable for Resolving Commercial Cases	Θ	0.13	6.67
Sub-Category: Operational Efficiency of Arbitration Processes		10.15	/20.0
Time for Arbitration	Θ	4.95	5.00
Cost for Arbitration	θ	0.60	5.00
Time to Recognize a Foreign Arbitral Award	θ	3.10	5.00
Cost to Recognize a Foreign Arbitral Award	Θ	1.50	5.00

INDICATORS AND COMPONENTS	VALUES
Perceptions of courts being independent and impartial in resolving commercial disputes	68
Perceptions index of courts as a constraint	81
Time for court litigation (days)	791
Cost for court litigation (% of claim value)	74
Time to recognize a foreign judgment (days)	135
Cost to recognize a foreign judgment (% of claim value)	8

INDICATORS AND COMPONENTS	VALUES
Time to enforce a final judgment (days)	55
Cost to enforce a final judgment (% of claim value)	8
Perceptions of arbitration being a reliable alternative to courts for resolving commercial disputes	69
Perceptions of mediation being a reliable alternative to courts for resolving commercial disputes	72
Time for arbitration (days)	150
Cost for arbitration (% of claim value)	29
Time to recognize a foreign arbitral award (days)	185
Cost to recognize a foreign arbitral award (% of claim value)	11

Market Competition



The Market Competition topic measures good practices related to the enforcement of competition policy, intellectual property rights and innovation policy, and regulations that focus on improving competition and innovation in markets where the government is a purchaser of services or goods across the three different pillars. The first pillar assesses the quality of regulations that promote market competition, covering de jure features of a regulatory framework that enable firms to participate in fair market conditions and innovate, and where firms can participate in open and competitive government markets. The second pillar measures the adequacy of public services that promote market competition, thus assessing the de facto provision of services that create an equal level playing field in markets, and that foster and promote innovation. The third pillar the operational efficiencv the measures in implementation of key services promoting market competition (reflecting both the ease of compliance with the regulatory framework and the effective provision of public services directly relevant to firms that contribute in practice to the promotion of market competition).

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

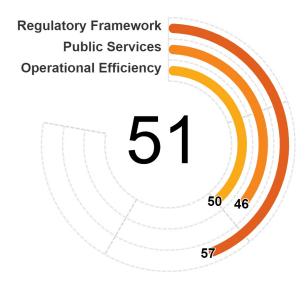
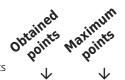
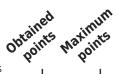


		TABLE LEGEND	60	um
		 ✓ = full points ⊖ = partial points 	•	•
LLAR I - REGULA	TORY FRAMEWORK	× = no points	↓ □ 56.95	↓ /100.00
CATEGORY			22.68	/33.33
Sub-Cat	egory: Antitrust		8.68	/10.00
	Legal Framework Prohibits Anticompetitive Agreem	nents 🗸	0.83	0.83
	Legal Framework Distinguishes between which Agro Restrict Competition by Object or Effect	eements 🗸	0.83	0.83



PILLAR I	(continued)	• • • • • • • • • • • • • • • • • • •	no points	6 2	\ \ \ \ \ \ \
		Exemptions for Non-Competitive Agreements Must be Justified Based on Public Interest or Efficiency	~	0.83	0.83
		Exemption Regulations Require to Identify the Efficiency, Harm and Consumer's Impact of the Exempted Agreement	~	0.83	0.83
		Exemptions are Granted for a Certain Period of Time and Renewals are Reviewed	~	0.83	0.83
		Cartels are Forbidden, and Firms are not Allowed to Use Efficiency Defense for Cartels	θ	0.42	0.83
		Legal Framework Prohibits Abuse of Dominance	~	0.83	0.83
		Definition of Market Dominance and Abuse of Dominant Position	~	0.83	0.83
		Availability of Leniency Programs with Procedural Guarantees	θ	0.63	0.83
		Cooperation with Competition Authorities Offers Confidentiality, Anonymity, and Whistleblower Protection	θ	0.56	0.83
		Leniency Programs Establish Clear Immunity Regimes	θ	0.42	0.83
		Incentives for Voluntary Compliance	~	0.83	0.83
	Sub-Cate	gory: Merger Control		6.50	/10.00
		Scope of Merger Control Regulations	×	0.00	1.00
		Legal Framework Establishes the Economic Criteria Used to Identify which Transactions Fall under Merger Control Regime	~	1.00	1.00
		Legal Framework Establishes a Merger Control Procedure to Assess Competition Distortions	~	1.00	1.00
		Legal Framework Establishes Clear Guidelines and Thresholds for Merger Notifications, Including Individual and Aggregate Thresholds	θ	0.50	1.00
		Existence of a Multi-Phased Merger Review Procedure with Specific Statutory Time Limits	~	1.00	1.00
		Existence of a Simplified Merger Procedure	×	0.00	1.00
		Requirement to Conduct a Substantive Economic Assessment on the Competitive Effects of a Transaction Submitted for a Merger Control Review	~	1.00	1.00
		Availability of Legitimate Justifications for Increases in Market Power Resulting from a Merger or Acquisition	×	0.00	1.00
		Merger Remedies should be Effective, and the Competition Authority should have the Authority to Ensure Compliance	~	1.00	1.00
		Powers to Block Mergers that May Otherwise Adversely Impact Competition and Sanctions for Failure to Notify	~	1.00	1.00
	Sub-Cate Competit	gory: State-Owned Enterprises Framework and Scope of ion Law		0.83	/6.67



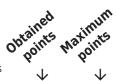
		v	, b ₀ . ,	· 60.
LAR I (continu	ued) \checkmark = full points \ominus = partial points \times =	no points	`\	`↓
	Requirement to Justify Creation of SOEs Based on Economic, Social, and/or Sustainability Criteria and Requirement to Subject the Creation of an SOE to a Review by the Competition Authority	×	0.00	1.67
	Competition Law Applies to All SOEs and Sectors of the Economy	×	0.00	1.67
	Requirement to Carry Out an Impact Evaluation Assessment to Justify SOE Commercial Activities	×	0.00	1.67
	Existence of Procedure to Exclude or Exempt Certain Firms or Sectors from the Application of Competition Law and Merger Control is Based on Economic, Social or Sustainability Criteria	θ	0.83	1.67
Sub	Category: Enforcement of Competition Regulations		6.67	/6.67
	Procedural and Fairness Guarantees during Investigation	~	0.95	0.95
	Legal Framework Defines What Constitutes Confidential Information	~	0.95	0.95
	Adequate Powers and Resources to Investigate and to Enforce and Impose Sanctions are Conferred to Competition Authority	~	0.95	0.95
	Competition Authorities have the Powers to Collect Monetary Sanctions and to Enforce Non-Monetary Sanctions	~	0.95	0.95
	Competition Authority can Investigate a Failure to Notify Transactions and Impose Sanctions Based on the Firm's Turnover	~	0.95	0.95
	Decisions of the Competition Authority are Binding and/or Self- Enforceable and Designation of an Independent Body to Review Decisions of the Competition Authority, and Action for Damages is Allowed	~	0.95	0.95
	An Overall Cap on Fines is Provided in the Regulatory Framework	~	0.95	0.95
CATEGO	DRY: INNOVATION AND TECHNOLOGY TRANSFER		12.71	/33.33
Sub	Category: Strength of Intellectual Property Rights Protection		5.35	/8.33
	Provisions for Establishment of Collective Management Organizations	~	0.76	0.76
	Patentability Requirements (Novelty, Inventive Step, Industrial Applicability) for Inventions and Experimental Use Exception or Research Exemption for Patents	~	0.76	0.76
	Patent Protection Reaching Back to the Filing Date	~	0.76	0.76
	Duration of Patent and Trademark Protection	~	0.76	0.76
	Opposition Mechanisms for Patents and Trademarks	Θ	0.38	0.76
	Opposition Mechanisms for Patents and Trademarks Provisions for Information Submission System for Patents	⊖ ×	0.38 0.00	0.76 0.76



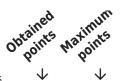
PILLAR I (continued)...

✓ = full points \ominus = partial points X = no points

	Protection for Well-Known Marks	~	0.76	0.76
	Actions or Remedies to Enforce Copyright, Patent, and Trademark Protection	θ	0.55	0.76
	Arbitration of Copyright, Patent, and Trademark Disputes	θ	0.25	0.76
Sub-Cat	egory: Licensing and Technology Transfer		5.00	/8.33
	Provisions on Copyright, Patent, Trademark Licensing Procedures	~	1.67	1.67
	Guidelines for Setting Fair and Non-Discriminatory Royalties	×	0.00	1.67
	Recordal of Change of Patent Owner and Related Timeframe	θ	0.83	1.67
	Temporary Licenses/Waivers for Patents	~	1.67	1.67
	Disclosure of Patent and Trademark Licensing Agreements to IPO	θ	0.83	1.67
Sub-Cat	egory: Fair Access to Innovation (includes environment)		1.67	/8.33
	Open Access and Open-Source Definition	×	0.00	1.67
	Scope of Permissible Open Access Research Activities	×	0.00	1.67
	Provisions Safeguarding Public Interest	~	1.67	1.67
	Guidelines for IP-Based Financing	×	0.00	1.67
	Provisions on IP Relevant for Environmental Sustainability	×	0.00	1.67
Sub-Cat	egory: University-Industry Collaboration		0.69	/8.33
	Standard Model Research Collaboration Agreements	θ	0.69	1.39
	Grace Period for Publishing Research Results without Compromising Patentability	×	0.00	1.39
	Patent Ownership Developed within Public Research Organizations	×	0.00	1.39
	Institutional IP Policies of Public Research Organizations	×	0.00	1.39
	University Spin-Offs	×	0.00	1.39
	Financial Incentives for Commercializing Research	×	0.00	1.39
TEGORY:	BIDDING FOR PUBLIC CONTRACTS		21.56	/33.33
Sub-Cat	egory: Access and Firm's Participation (includes gender)		8.33	/11.67

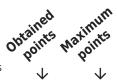


PILLAR I	(continued)	• • • • • • • • • • • • • • • • • • •	no points	6 2 ↓	₽
		Procurement Procedures for Framework Agreements are Established	~	1.67	1.67
		Promoting Gender Equality in Public Procurement	×	0.00	1.67
		Tender and Contractual Mechanisms to Promote SME Participation	~	1.67	1.67
	Sub-Cate	gory: Best Value for Money (includes gender and environment)		6.56	/11.67
		Criteria for Identifying Abnormally Low Bids are Established	~	1.46	1.46
		Designation of Specialized Tendering Methods for Innovation Procurement	~	1.46	1.46
		Incorporation of Sustainability Clauses in Standard Bidding Documents	~	1.46	1.46
		Incentives to Include Environmental Considerations in Tenders	×	0.00	1.46
		Mechanisms to Introduce Gender-Responsive Public Procurement	×	0.00	1.46
		Market-Based Tools to Estimate Contract Value	~	1.46	1.46
		Total Cost of Ownership and Life Cycle Cost Considerations are Used in Bid Evaluation	θ	0.73	1.46
		Most Economically Advantageous Tender is the Preferred Evaluation Criteria	×	0.00	1.46
	Sub-Cate	gory: Fairness of the Procurement Process		4.17	/5.00
		Standstill Period between Contract Award Notice and Contract Signing to Allow Aggrieved Bidders to Challenge the Decision	θ	0.42	0.83
		Minimum Duration between Publication of Tender Notice and Submission Deadline Is Clearly Defined	θ	0.42	0.83
		Prohibition of Dividing Contracts to Circumvent Open Tendering Thresholds	~	0.83	0.83
		Obligation to Notify Firms of Procurement Decisions and Legal Framework Establishes how Clarification Requests from Potential Bidders should be Addressed	~	0.83	0.83
		Availability of Specialized and Independent Procurement Tribunals and the Right to Appeal its Decisions	~	0.83	0.83
		Time Limits to Resolve Appeals and Legal Recourses Granted to Firms When there are Delays in Resolving Appeals	~	0.83	0.83
	Sub-Cate	gory: Transparency of Key Procurement Documents		2.50	/5.00
		Publication of Procurement Plans, Notices, Tender Documents, and Award Decisions	~	2.50	2.50
		Publication of Contracts and Contract Amendments	×	0.00	2.50



 \checkmark = full points \ominus = partial points \times = no points

II - PUBLIC	SERVICES		45.64	/100.00
ATEGORY	: COMPETITION AUTHORITY		25.46	/33.33
Sub-Cat	tegory: Institutional Framework		12.96	/16.67
	Competition Authority is Operationally Independent	~	1.85	1.85
	Competition Authority has a Clear and Non-Overlapping Mandate	~	1.85	1.85
	Establishment of Procedure for Selection and Dismissal of Board Members	~	1.85	1.85
	Term Limits for Board Members of the Competition Authority	~	1.85	1.85
	Mechanisms are Established for Competition Authorities to Cooperate with Foreign Competition Authorities	~	1.85	1.85
	Cooling off Periods after Term Limits for Board Members of Competition Authority for Private Sector Jobs in Previously Investigated Companies	×	0.00	1.85
	Conflict of Interest Rules are Applied to Employees of the Competition Authority	~	1.85	1.85
	Competition Authority Issues Opinions on Policies and Regulations	~	1.85	1.85
	Competition Authority's Opinions are Binding	×	0.00	1.85
Sub-Cat	tegory: Advocacy and Transparency		12.50	/16.67
	Issuance of Guidance Documents on Horizontal and Vertical Agreements	~	1.67	1.67
	Issuance of Guidance Documents on Abuse of Dominance	~	1.67	1.67
	Issuance of Guidance Documents on Leniency Programs	~	1.67	1.67
	Issuance of Guidance on Market Definition	~	1.67	1.67
	Issuance of Guidance Documents on Competition-Related Issues in Digital Platforms	×	0.00	1.67
	Issuance of Guidance on Merger Control	~	1.67	1.67
	Issuance of Analytical Reports on Competition	~	1.67	1.67
	Organization of Workshops to Disseminate Competition Policy	~	1.67	1.67
	Online Publication of all Antitrust and Merger Control Decisions and Exemptions	θ	0.83	1.67
	Electronic Notification of Transaction for Merger Control	×	0.00	1.67
ATEGORY	: INNOVATION IN FIRMS		10.34	/33.33
Sub-Cat	tegory: Institutional Framework to Support Innovation		4.17	/11.11

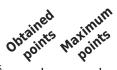


✓ = full points \ominus = partial points × = no points

 \checkmark

`	(continucu).		-	\mathbf{V}	\mathbf{v}
		Pro-Bono or Low-Cost Legal Assistance Offered by IPO to IP Licensees	×	0.00	2.78
		Availability of Information Submission System in Practice	×	0.00	2.78
		Public Consultations on IP Laws and Regulations	θ	1.39	2.78
		Public Body Responsible for Participation of Firms in Development of Technical Standards	~	2.78	2.78
	Sub-Cate	gory: Digitalization of Intellectual Property Services		0.00	/11.11
		Availability of License of Rights Database	×	0.00	2.78
		Availability of Electronic Database on Locally Registered IPR	×	0.00	2.78
		Availability of Online Platform for IP Holders to Manage IPR Electronically and Scope of its Features	×	0.00	2.78
		Online Publication of List of Qualified IP Professionals by the IPO	×	0.00	2.78
	Sub-Cate	gory: Innovation Systems (includes gender)		6.17	/11.11
		Availability of Technology Transfer Offices	θ	0.62	1.23
		Type of Regulatory Approaches to Enable Technology Generation	θ	0.62	1.23
		Availability of Innovation Incubators	~	1.23	1.23
		Availability of Innovation Accelerators	~	1.23	1.23
		Government Financial Assistance to Private Incubators/Accelerators	~	1.23	1.23
		Public Research Organizations Technical Assistance to Private Incubators/Accelerators	×	0.00	1.23
		Availability of Incubators/Accelerators that Target Women Entrepreneurs	×	0.00	1.23
		Availability of Science and Technology Parks	~	1.23	1.23
		Availability of Innovation Clusters	×	0.00	1.23
	CATEGORY:	E-PROCUREMENT		9.84	/33.33
	Sub-Cate environm	gory: Digitalization of Procurement Procedures (includes nent)		6.67	/22.22
		Availability of Central E-Procurement Portal	×	0.00	1.48
		Registering as a Vendor	~	1.48	1.48
		Asking the Procuring Entity for Clarifications and Notification of Decisions Electronically	θ	1.11	1.48
		Submitting Tenders Electronically	×	0.00	1.48
		Open Bids Electronically and Virtual Workspace to Manage the Tender Procedure	×	0.00	1.48
ANA	- MARKET COMI				

PILLAR II (continued)...



4.36

θ

4.44

	(continued).	✓ = full points 😝 = partial points 🗙 =	no points	6.	, 6 <u>,</u>
	(continueu).	•••••••••••••••••••••••••••••••••••••••		\checkmark	\checkmark
		Submitting Bid Security Electronically and Performance Guarantee with Electronic Validation	θ	0.37	1.48
		Contract Signing Electronically	θ	0.74	1.48
		E-Contract Management and Implementation Module	×	0.00	1.48
		Submitting Invoices to the Procuring Entity	θ	0.74	1.48
		Receiving Payments from the Procuring Entity Electronically	~	1.48	1.48
		Module for Framework Agreement Management	×	0.00	1.48
		E-Reverse Auction Module	×	0.00	1.48
		E-Catalogue of Approved Suppliers	θ	0.74	1.48
		Electronic Green Catalogues	×	0.00	1.48
		Applying for Vendor Eco-Certifications or Eco-Labels Electronically	×	0.00	1.48
	Sub-Categ gender)	gory: Transparency of Key Procurement Documents (includes		3.17	/11.11
		Accessing Notices on Procurement Opportunities Electronically	~	1.59	1.59
		Accessing Bidding Documents Electronically	θ	0.79	1.59
		Accessing Award Decisions (Including Their Rationale) Electronically	θ	0.79	1.59
		Accessing Contracts and Contract Amendments Electronically	×	0.00	1.59
		Access to Specifications, Standards, or Criteria for Eco-Labels and Environmentally Preferable Goods and Services Electronically	×	0.00	1.59
		Publication of Open Data in Machine Readable Format on Suppliers Contracts and Tenders	×	0.00	1.59
		Gender - Publication of Open Data on Tenders and Contracts Disaggregated by Sex	×	0.00	1.59
PILLAR	III - OPERATI	IONAL EFFICIENCY		50.17	/100.0
	CATEGORY:	COMPETITION		18.40	/33.33
	Sub-Cate	gory: Simplified Merger Review		4.04	/6.67
		Time to File and Clear a Simplified Merger Review	θ	4.04	6.67
	Sub-Cate	gory: Market Dynamism and Competitive Behaviors		14.36	/26.67
		Market Structure (Number of Firms that Compete in the Market)	θ	2.71	4.44
		Market Concentration (Market Share of Largest Competitor)	Θ	0.04	4.44
		Changes in the Level of Competition	Θ	3.87	4.44
		•			

TABLE LEGEND

		TABLE LEGEND	6	otained points N	laximum points
PILLAR III	(continued)	✓ = full points \ominus = partial points \times = p		√	v ↓
	Easiness to Switching Intern	et Providers	θ	1.60	4.44
	Government Intervention in	Prices	θ	1.78	4.44
c	ATEGORY: INNOVATION			4.00	/33.33
	Sub-Category: Proportion of Highly Inn	ovative Firms		0.33	/16.67
	Percentage of Firms that Ha Products, Processes, and ha	ve Introduced New Improved ve Spent in R&D	θ	0.33	16.67
	Sub-Category: Use of International Qua	ality Certifications		3.67	/16.67
	Percentage of Firms with Int	ernational Quality Certifications	θ	3.67	16.67
C	ATEGORY: PUBLIC PROCUREMENT			27.77	/33.33
	Sub-Category: Time to Award Public Co	ontracts		7.77	/8.33
		ublic Procurement Procedures (Open ed Service Contract), Reverse Auction, Prequalifications	θ	7.77	8.33
	Sub-Category: Time to Receive a Paym	ent from a Government Contract		8.25	/8.33
	Time to Receive Payment fro	om a Government Contract	θ	8.25	8.33
	Sub-Category: Firms' Perceptions on th	ne Ease of Bidding		3.67	/8.33
	Degree of Easiness in Meetin to Participate in Tenders	ng the Administrative Requirements	θ	3.67	8.33
	Sub-Category: Gender Gap in Governm	nent Suppliers		8.08	/8.33
	Gender Gap in Government	Suppliers	Θ	8.08	8.33
			ı		1

INDICATORS AND COMPONENTS	VALUES
Time to comply with documentary requirements and file a notification to the Competition Authority (days)	30
Time needed for the Competition Authority to review and clear a transaction (days)	30
Market share of the largest competitor, excluding firms whose main market is international	64
Index of change of level of competition over last year	80
Percent of firms that cannot increase prices more than competitors without losing customers	87
Index of difficulty to switch internet providers	64

INDICATORS AND COMPONENTS	VALUES
Percent of firms reporting less than two competitors on their main product's main market (%)	4
Percent of firms reporting between two and five (inclusive) competitors on their	
main product's main market (%)	17
Percent of firms reporting more than five competitors on their main product's main market (%)	79
Percent of firms reporting their price to be regulated (%)	18
Time to complete a procurement of a works contract in an open procedure (days)	90
Time to complete the procurement of a services contract in a restricted procedure with limited competition (days)	30
Time to complete the prequalification of supplier (days)	30
Time to complete an electronic auction (days)	10
Time to complete a Framework agreement with a competitive second stage (days)	18
Time to receive payment under govt contract (days)	29
Perceptions of the degree of difficulty to comply with government contract tender requirements	47
Percent of firms owned or managed by women among those that held a	44
government contract in last 3 years (%)	-
Percent of firms that introduced a new product/service and process over last 3	2
years, and spent on R&D over last fiscal year (excluding small firms) (%)	2
Percent of firms with internationally recognized quality certification (%)	10

Business Insolvency



The Business Insolvency topic measures key features of insolvency systems on a regulatory level. It also assesses the institutional and operational infrastructure associated with insolvency proceedings (judicial services), as well as the operational efficiency of insolvency proceedings across three different dimensions, here referred to as pillars. The first pillar assesses the quality of regulation pertaining to judicial insolvency proceedings — liquidation and reorganization, covering de jure features of a regulatory framework that are necessary for structured debt resolution processes and effective creditor and debtor regimes. The second pillar measures the quality of institutional and operational infrastructure for judicial insolvency proceedings, thus assessing the de facto aspects of insolvency resolution mechanisms and the infrastructure required to implement the legal framework on insolvency. The third pillar measures the time and cost required to resolve in—court liquidation and reorganization proceedings.

Each pillar is divided into categories—defined by common features that inform the grouping into a particular category—and each category is further divided into subcategories. Each subcategory has several indicators, each of which may, in turn, have several components. Relevant points are assigned to each indicator and subsequently aggregated to obtain the number of points for each subcategory, category, and pillar.

Detailed methodology is available in the Methodology Handbook.

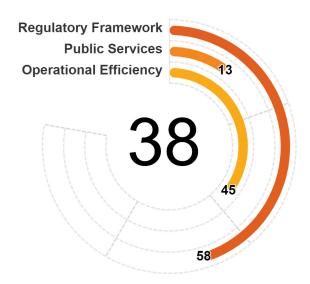


		TABLE LEGEN	ID	6.0	um
PILLAR I - REGULATO	DRY FRAMEWORK	 ✓ = full point ⊖ = partial point × = no points 	mits	otained points N ↓ 57.53	laXimum points ↓ /100.00
CATEGORY: L PROCEEDING	EGAL AND PROCEDURAL STANDARDS IN INSOLVEN S	ICY		22.50	/30.00
•	gory: Pre-Commencement and Commencement Sta n and Reorganization	andards in		13.50	/15.00
	Obligations of the Company's Management during	g Pre-Insolvency	~	3.00	3.00
	Out-of-Court Restructuring Mechanisms		θ	1.50	3.00
	Commencement of Formal Liquidation Proceeding	zs	~	3.00	3.00
	Commencement of Formal Reorganization Procee	dings	~	3.00	3.00
) TSWANA - BUSINESS INSC	Basis for Commencement of Formal Insolvency Pr	oceedings	~	3.00	3.00

		TABLE LEGEND \checkmark = full points \ominus = partial points \mathbf{X} =		•	Maximur point
ARI (continued)	•		\checkmark	\downarrow
	Sub-Cate Reorgani	gory: Post-Commencement Standards in Liquidation and zation		9.00	/15.0
		Creditors Notification Requiring to Submit Claims	~	3.00	3.0
		How the Reorganization Plan Is Voted	~	3.00	3.0
		Means of Voting the Reorganization Plan	×	0.00	3.0
		Protection of Dissenting Creditors in Reorganization	×	0.00	3.0
		Conversion from Reorganization to Liquidation	~	3.00	3.0
		DEBTOR'S ASSETS AND CREDITOR'S PARTICIPATION IN 7 PROCEEDINGS		31.28	/50.
		gory: Treatment and Protection of Debtor's Assets during on and Reorganization (includes environment)		6.00	/20.
		Automatic Stay of Proceedings	θ	1.00	2.0
		Exceptions and Relief to Automatic Stay of Proceedings	×	0.00	4.0
		Continuation of Existing Essential Contracts	θ	2.00	4.0
		Rejection of Existing Burdensome Contracts and Assets	θ	1.00	2.0
		Voidance of Preferential and Undervalued Transactions	θ	2.00	4.0
		Post-Commencement Credit Availability and Priority	×	0.00	4.0
	Sub-Cate environm	gory: Creditor's Rights in Liquidation and Reorganization (includes nent)		17.78	/20.
		Creditor Representation	~	4.44	4.4
		Request of Information by Creditors	~	4.44	4.4
		Priority of Secured Claims	~	4.44	4.4
		Priority of Labor and Environmental Claims	θ	2.22	4.4
		Special Regime for Labor Claims	~	2.22	2.2
	Sub-Cate	gory: Selection and Dismissal of the Insolvency Administrator		7.50	/10.
		Insolvency Administrators Qualification Requirements in the Law	θ	1.67	3.3
		Conditions for Disqualification	~	3.33	3.3
		Mechanism for Selection and Dismissal	θ	2.50	3.3
		SPECIALIZED INSOLVENCY PROCEEDINGS AND NAL INSOLVENCY		3.75	/20.
		gory: Specialized Insolvency Proceedings for Micro and Small es (MSEs)		0.00	/10.

Obtained points	Maximum
6.	6.

TABLE I	LEGEND
---------	--------

PILLAR I (continued)...

 \checkmark = full points \ominus = partial points \times = no points $\mathbf{1}$ $\mathbf{1}$ Availability and Eligibility 0.00 3.33 X Conversion of Proceedings 0.00 3.33 X Debt Discharge X 0.00 3.33 Sub-Category: Cross-Border Insolvency 3.75 /10.00 Existence of Framework and Recognition of Foreign Insolvency 2.50 Θ 5.00 Proceedings Legal Framework for Cooperation with Foreign Courts and θ 1.25 5.00 Representatives **PILLAR II - PUBLIC SERVICES** 13.33 /100.00 **CATEGORY: DIGITAL SERVICES (E-COURTS) IN INSOLVENCY PROCEEDINGS** 0.00 /40.00 Sub-Category: Electronic Services in Liquidation and Reorganization 0.00 /20.00 **Electronic Filing** 0.00 5.00 X **Electronic Payment of Court Fees** 0.00 5.00 X **Electronic Auction** 0.00 5.00 X Virtual Hearing 0.00 5.00 X Sub-Category: Electronic Case Management Systems in Liquidation and 0.00 /20.00 Reorganization Electronic Case Management for Judges and Lawyers 0.00 X 6.67 Electronic Case Management for Insolvency Administrators 0.00 6.67 × Electronic Monitoring of the Status of Insolvency Proceedings 0.00 6.67 X **CATEGORY: INTEROPERABILITY IN INSOLVENCY PROCEEDINGS** 0.00 /20.00 Sub-Category: Digital Services Connectivity with External Systems in 0.00 /10.00 Liquidation and Reorganization Interoperability with External Systems 0.00 X 10.00 Sub-Category: Interconnection Between e-Case Management System and 0.00 /10.00 e-Filing Systems in Liquidation and Reorganization Interconnection Between Case Management System and e-Filing 0.00 10.00 × Systems **CATEGORY: PUBLIC INFORMATION ON INSOLVENCY PROCEEDINGS AND** 3.33 /20.00 **REGISTRY OF INSOLVENCY PRACTITIONERS** Sub-Category: Public Information on the Number and Length of 3.33 /10.00 Liquidation and Reorganization, and Insolvency Judgements Publication of Judgments in Insolvency Procedures 3.33 3.33

PILLAR II Continued) Image: Contincontinued) Image: Continued)			TABLE LEGEND	Ó	otained points h	Aaximum Points
Procedures X 0.00 3.33 Publication of Data on the Average Length of Insolvency Procedures X 0.00 3.33 Sub-Category: Availability of a Public Registry of Insolvency Practitioners 0.00 5.00 Availability of a Register of Insolvency Practitioners X 0.00 5.00 Publication of Register of Insolvency Practitioners X 0.00 5.00 Publication of Register of Insolvency Practitioners X 0.00 5.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization and Liquidation Proceedings 0.00 5.00 Sub-Category: Specialized Bankruptcy Courts X 0.00 5.00 Operability of Bankruptcy Courts X 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 10.00 Sub-Category: Insolvency administrator Qualification Proceeding 18.25 /50.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 12.50 25.00 Sub-Category: Cost to Resolve a In-Court Liquidation Proceeding 5.75 25.00 Sub-Category: Time to Resolve a Reorgan	PILLAR II	(continued)	\checkmark = full points \ominus = partial points \times =		• .	•
Procedures x 0.00 3.33 Sub-Category: Availability of a Public Registry of Insolvency Practitioners 0.00 /10.00 Availability of a Register of Insolvency Practitioners x 0.00 5.00 Publication of Register of Insolvency Practitioners x 0.00 5.00 Publication of Register of Insolvency Practitioners x 0.00 5.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization and Liquidation Proceedings 0.00 /10.00 Sub-Category: Insolvency Administrator's Expertise in Practice 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 /10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 25				×	0.00	3.33
Availability of a Register of Insolvency Practitioners × 0.00 5.00 Publication of Register of Insolvency Practitioners × 0.00 5.00 CATEGORY: PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR 10.00 /20.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization and Liquidation Proceedings 0.00 /10.00 Specialized Bankruptcy Courts × 0.00 5.00 Operability of Bankruptcy Courts × 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 VerteGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a In-Court Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00				×	0.00	3.33
Publication of Register of Insolvency Practitioners X 0.00 5.00 CATEGORY: PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR 10.00 /20.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization and Liquidation Proceedings 0.00 /10.00 Specialized Bankruptcy Courts X 0.00 5.00 Operability of Bankruptcy Courts X 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 /10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 Value Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00		Sub-Categ	gory: Availability of a Public Registry of Insolvency Practitioners		0.00	/10.00
CATEGORY: PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR 10.00 /20.00 Sub-Category: Specialization of Courts with Jurisdiction on Reorganization 0.00 /10.00 Specialized Bankruptcy Courts × 0.00 5.00 Operability of Bankruptcy Courts × 0.00 /10.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 /10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a			Availability of a Register of Insolvency Practitioners	×	0.00	5.00
Sub-Category: Specialization of Courts with Jurisdiction on Reorganization and Liquidation Proceedings 0.00 /10.00 Specialized Bankruptcy Courts × 0.00 5.00 Operability of Bankruptcy Courts × 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice ✓ 10.00 10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 10.00 VICATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding ● 12.50 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding ● 5.75 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding ● 5.75 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding ● 5.75 25.00 Sub-Category: Time to Resolve a Reorganization Proceeding ● 5.75 25.00 Sub-Category: Time to Resolve a Reorganization Proceeding ● 5.75 25.00 Sub-Category: Time to Resolve a Reorganization Proceeding ● 11.00 25.00			Publication of Register of Insolvency Practitioners	×	0.00	5.00
and Liquidation Proceedings 0.00 /10.00 Specialized Bankruptcy Courts × 0.00 5.00 Operability of Bankruptcy Courts × 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 /10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 CATEGORY: REORGANIZATION PROCEEDINGS 26.25 /50.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00		CATEGORY: P	PUBLIC OFFICIALS AND INSOLVENCY ADMINISTRATOR		10.00	/20.00
Operability of Bankruptcy Courts X 0.00 5.00 Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice V 10.00 10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorga					0.00	/10.00
Sub-Category: Insolvency Administrator's Expertise in Practice 10.00 /10.00 Insolvency Administrator Qualification Requirements in Practice 10.00 10.00 PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.00 CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Time to Resolve an In-Court Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Reorganization Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding </td <td></td> <td></td> <td>Specialized Bankruptcy Courts</td> <td>×</td> <td>0.00</td> <td>5.00</td>			Specialized Bankruptcy Courts	×	0.00	5.00
Insolvency Administrator Qualification Requirements in Practice PILLAR III - OPERATIONAL EFFICIENCY 100.00 CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 12.50 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Liquidation Proceeding 6 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 9 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 9 11.00 /25.00			Operability of Bankruptcy Courts	×	0.00	5.00
PILLAR III - OPERATIONAL EFFICIENCY 44.50 /100.0 CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Time to Resolve an In-Court Liquidation Proceeding 12.50 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00		Sub-Cates	gory: Insolvency Administrator's Expertise in Practice		10.00	/10.00
CATEGORY: LIQUIDATION PROCEEDINGS 18.25 /50.00 Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Time to Resolve an In-Court Liquidation Proceeding 12.50 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00			Insolvency Administrator Qualification Requirements in Practice	~	10.00	10.00
Sub-Category: Time to Resolve a Liquidation Proceeding 12.50 /25.00 Time to Resolve an In-Court Liquidation Proceeding 12.50 25.00 Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 Sub-Category: REORGANIZATION PROCEEDINGS 26.25 /50.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 15.25 /25.00	PILLAP	R III - OPERATI	ONAL EFFICIENCY		44.50	/100.00
Time to Resolve an In-Court Liquidation Proceeding Image: Constant Constan		CATEGORY: I	IQUIDATION PROCEEDINGS		18.25	/50.00
Sub-Category: Cost to Resolve a Liquidation Proceeding 5.75 /25.00 Cost to Resolve an In-Court Liquidation Proceeding 5.75 25.00 CATEGORY: REORGANIZATION PROCEEDINGS 26.25 /50.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Time to Resolve an In-Court Reorganization Proceeding 11.00 /25.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 /25.00		Sub-Cate	gory: Time to Resolve a Liquidation Proceeding		12.50	/25.00
Cost to Resolve an In-Court Liquidation Proceeding Image: State Cost to Resolve an In-Court Liquidation Proceeding Image: State Cost to Resolve a Reorganization Proceeding Image: State Cost to Reorgan			Time to Resolve an In-Court Liquidation Proceeding	θ	12.50	25.00
CATEGORY: REORGANIZATION PROCEEDINGS 26.25 /50.00 Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Time to Resolve an In-Court Reorganization Proceeding 11.00 25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 11.00 25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 15.25 /25.00		Sub-Cate	gory: Cost to Resolve a Liquidation Proceeding		5.75	/25.00
Sub-Category: Time to Resolve a Reorganization Proceeding 11.00 /25.00 Time to Resolve an In-Court Reorganization Proceeding 11.00 25.00 Sub-Category: Cost to Resolve a Reorganization Proceeding 15.25 /25.00			Cost to Resolve an In-Court Liquidation Proceeding	θ	5.75	25.00
Time to Resolve an In-Court Reorganization Proceeding Image: Construction of the second s		CATEGORY: F	REORGANIZATION PROCEEDINGS		26.25	/50.00
Sub-Category: Cost to Resolve a Reorganization Proceeding 15.25 /25.00		Sub-Cate	gory: Time to Resolve a Reorganization Proceeding		11.00	/25.00
			Time to Resolve an In-Court Reorganization Proceeding	θ	11.00	25.00
Cost to Resolve an In-Court Reorganization Proceeding \ominus 15.25 25.00		Sub-Cate	gory: Cost to Resolve a Reorganization Proceeding		15.25	/25.00
			Cost to Resolve an In-Court Reorganization Proceeding	Θ	15.25	25.00

INDICATORS AND COMPONENTS	VALUES
Time to resolve a liquidation proceeding (months)	30
Cost to resolve a liquidation proceeding (% of the market value of the company)	20
Time to resolve a reorganization proceeding (months)	24

INDICATORS AND COMPONENTS	VALUES
Cost to resolve a reorganization proceeding (% of the market value of the	10
company)	10