OVERVIEW OF THE WORLD BANK OPERATING ENVIRONMENT

October 2025

SCCI
STRENGTHENING CLIENT CAPACITY FOR IMPACT

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WORLD BANK OVERVIEW

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HOW DOES THE WBG WORKS TODAY?

IBRD

International Bank for Reconstruction and Development

Provides loans, guarantees, and advisory services to middle-income and creditworthy low-income countries

IDA

International Development Association

Provides grants and concessional loans (‘credits’), guarantees and advisory services to the world’s poorest countries

IFC

International Finance Corporation

Encourages private sector investments and enable companies to broaden their access to foreign and domestic capital markets

MIGA

Multilateral Investment Guarantee Agency

Provides political risk insurance (guarantees) to investors and lenders to promote foreign direct investment

ICSID

International Centre for Settlement of Investment Disputes

Provides international facilities for conciliation, mediation, and arbitration of investment disputes

INSTRUMENTS COMPARISON – SUMMARY FOR REFERENCE

IPF	DPF	PforR
Purpose		
Supports projects with defined set of ring-fenced activities, development objectives, and results.	Supports a set of policy and institutional actions with defined development objectives and results.	Supports a slice of a government program focusing on a range of results (institutional strengthening, outputs and outcomes).
Disbursement Mechanism		
❑ Disbursement is based on reimbursements of eligible expenditures.	❑ Once all prior policy/ institutional actions are met, disbursement is to the general budget.	❑ On achievement of DLIs. ❑ No tracing of Bank financing for specific activities as funds support overall program of expenditures.
Macroeconomic, Fiduciary, Environmental and Social		
❑ Macroeconomic framework not required. ❑ Bank procurement and environmental and social policies apply.	❑ Requires adequate macroeconomic policy framework. ❑ Attention to fiduciary and environmental, forestry and other natural resources aspects and social and poverty impacts.	❑ Consistency with sustainable fiscal framework. ❑ Integrated program fiduciary assessment (proc. & FM) ❑ Assessment of program's Environmental & Social systems.

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THE EVOLUTION PROCESS

- **The New Vision and Mission**
- **The World Bank's Delivery Model** (less bureaucratic, faster, streamlined processes-ESF, Procurement, Operations preparation and implementation)
- **The World Bank's Financing Model** (leverage new sources, more private capital, new financing models, enhancing existing tools/approaches.
- **New WBG Scorecard**

OVERVIEW OF OPERATIONAL EFFECTIVENESS AND EFFICIENCY (OPSEE)

Continuous program of operational improvement to promote

Quality, **Speed**, and **Scale** for **IMPACT**

Guiding principles

Retail to wholesale

Risk-based management

Building client capacity

Partnerships and trust

Staff wellbeing

Enabling factors

Co-creation + Culture change + Technology/AI

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THE ROAD HERE AND WAY FORWARD

	Rethinking strategic focus	Simplifying WB policies and procedures	Promoting operational innovation	Enhancing organizational and enabling environment	Supporting clients
Phases I and II	Corporate Scorecard and targets One WBG Thematic strategies + implementation plans and GCP CPF Operational metrics	Simplification of templates/shorter documents ADM review Elimination of shadow processes + GROS Elimination of waivers AF Track 1 New lending codes	Crisis preparedness and response toolkit Guarantee platform Co-financing platform O2D	ESF streamlining and simplification JCR (rounds 1 and 2)	HIES for ESF FMRF with MDBs FFI WBG Academy
Phase III	Additional operational metrics	ICR simplification and modernization MPA enhancements PforR enhancements	Procurement Change Program WBG PACT D2D FundsChain	WBG ESF realignment Risk-based management WBG Knowledge Integration Staff Operational Learning JCR (full rollout) Decentralization of regional management	D-ready HIES for procurement SCCI Capacity building components in projects GFPP

Phase III

Focusing on **project implementation**

Sustaining/expanding **support to clients**

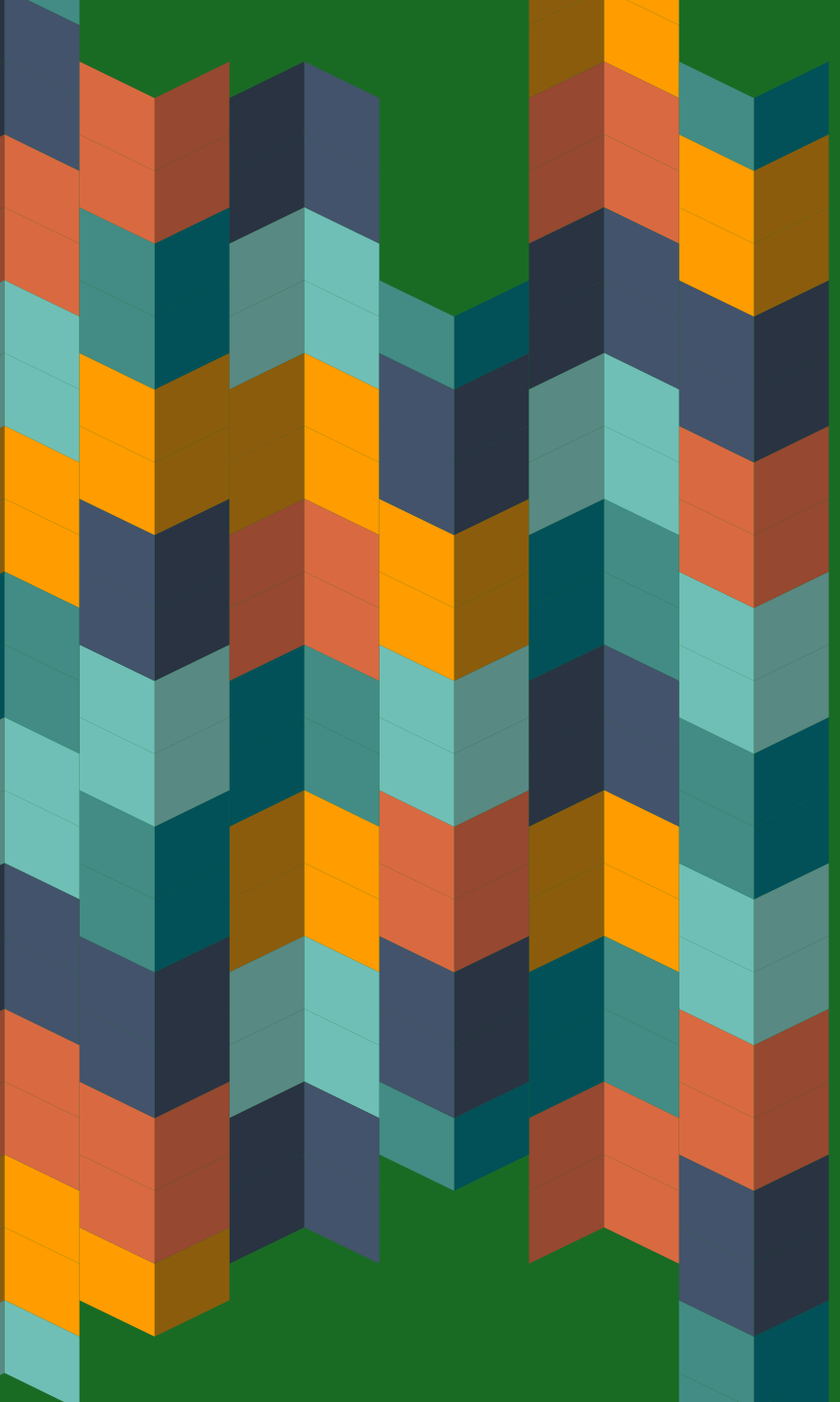
Accelerating **innovation and organizational change** to better serve clients

SCCI PROGRAM

- Provides operational training and peer learning for PIU, government and project-related decision-makers and staff customized to meet specific country/regional operations needs
- Features standard and specialized curriculum covering topics essential for effective/efficient project implementation
- Introduces holistic approach by bringing in a broader operational knowledge to the entire PIU and government staff directly responsible for project implementation
- Delivered face to face and complemented with an e-platform

CONCLUSION

- Initiatives are expected to be complementary
- Support improved project implementation and performance
- The collaborative effort is expected to deliver the tripartite objectives of delivering quality with speed, at scale for greater impact.
- Welcome to the Delivery of the Strengthening Client Capacity for Impact (SCCI)!



THANK YOU!

Questions?

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