

世銀プロジェクト入門ワークショップ

(第6回:2015年3月6日)

世界銀行東京事務所

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世界銀行ビジネスガイド http://go.worldbank.org/S7LECAT9X0



トピック

1. 世界銀行の概要

- II. 世銀プロジェクトの調達ガイドラインと情報源
- Ⅲ. 世銀プロジェクトへの参加
- IV. Phase II New Procurement Framework

世界銀行の概要

- ・ 国連専門機関の1つ
- 本部:ワシントンDC。100か国以上に現地事務所
- 設立: 1945年12月。ニューハンプシャー州 ブレトンウッズで 設立合意(1944年7月)。





世界銀行の成り立ち

第二次世界大戦末期の1944年、米国 ニューハンプシャー州ブレトンウッズに 連合国代表が集まり、戦後の世界経済 の安定と復興について協議が行われた。

この時、国際復興開発銀行(IBRD)と国際通貨基金(IMF)を創設する協定が起草され、これらの協定は45年に発効し、世界銀行とIMFが設立された。



1944年7月ブレトンウッズ会議

日本における世銀プロジェクト一覧

| 調印日 | 対象事業 | 調印日 | 対象事業 |
|------------|------------------------------|------------|--------------------------|
| 10/15/1953 | 関西電力多奈川火力二基 | 9/10/1958 | 日本鋼管(2次)水江工場60トン転炉 |
| 10/15/1953 | 九州電力刈田火力一基 | 2/17/1959 | 電源開発御母衣水力発電 |
| 10/15/1953 | 中部電力四日市火力一基 | 11/12/1959 | 富士製鉄広畑工場1,500トン高炉一基転炉分塊 |
| 10/25/1955 | 八幡製鉄厚板圧延設備 | 11/12/1959 | 八幡製鉄(2次)戸畑工場1,500トン高炉二基 |
| 2/21/1956 | 日本鋼管継ぎ目なし中継管製造整備 | 3/17/1960 | 日本道路公団尼崎—栗東間高速道路 |
| | トヨタ自動車挙母工場 トラック・バス用工作機械 | 12/20/1960 | 川崎製鉄(3次)千葉工場厚板工場新設 |
| | 石川島重工東京工場 船舶用タービン製造設備 | 12/20/1960 | 住友金属(2次和歌山工場コンバインドミル |
| | 三菱造船長崎造船所 ディーゼルエンジン製造設備 | 3/16/1961 | 九州電力(2次)新小倉火力 |
| 12/19/1956 | 川崎製鉄千葉工場 ホット及びコールドストリップミル | 5/2/1961 | 日本国有鉄道東海道新幹線 |
| 12/19/1956 | 農地開発機械公団上北根川地区開墾事業、 | 11/29/1961 | 日本道路公団(2次)一宮—栗東、 |
| | 篠津泥炭地区開墾事業、乳牛輸入分など | | 尼崎—西宮間高速道路 |
| 8/9/1957 | 愛知用水公団愛知用水事業分 | 9/27/1963 | 日本道路公団 (3次) 東京—静岡間高速道路 |
| 1/29/1958 | 川崎製鉄(2次)千葉工場1,000トン高炉及びコークス炉 | 4/22/1964 | 日本道路公団(4次)豊川―小牧間高速道路 |
| 6/13/1958 | 関西電力(2次)黒部第四水力発電 | 12/23/1964 | 首都高速道路公団羽田—横浜間高速道路 |
| 6/27/1958 | 北陸電力有峰水力発電 | 1/13/1965 | 電源開発(株)九頭竜川水至長野及び湯上発電所建設 |
| 7/11/1958 | 住友金属和歌山工場1,000トン高炉、製鋼分塊設備 | 5/26/1965 | 日本道路公団 (5次) 静岡—豊川間高速道路 |
| 8/18/1958 | 神戸製鋼灘浜工場800トン高炉、脇浜工場製鋼 | 9/10/1965 | 阪神高速道路公団神戸市高速道路 1 号 |
| 9/10/1958 | 中部電力(2次)畑薙第一、第二水力発電 | 7/29/1966 | 日本道路公団 (6次)東京—静岡間高速道路 |

世界的な潮流は、世界銀行グループの新戦略の必要性を浮き彫りにしている

国際的に

ネットワーク化された世界

- 通信接続性の著しい向上 (イン ターネット、携帯電話など)
- 向上した接続性が、貿易、ビジネス、金融市場などの性質を変化させている

気候変動の課題

- 貧困削減目標およびこれまでの開 発成果に対する脅威
- これからの世界の開発の方向性を 形付ける
- 過度に貧困層におよぶ負の影響

変化する貧困と繁栄の現実

- 極度の貧困削減の進捗のばらつき
- 脆弱な国々における極度の貧困層率の増加
- 不平等の高まり
- 繁栄の共有の進捗におけるばらつき

世界経済におけるシフト

- 中所得国(MICs)の経済大国としての台頭
- 途上国における民間セクターの 成長
- 民間資本の流れが、ODAによる 開発金融をしのぐ



地球規模のリスクと変動性

- 経済、環境、社会的および政治 的リスクの広範囲におよぶ影響 の潜在性
- 自然災害および天然資源の不足
- 政治・社会不安による開発の頓 挫

世界銀行グループの新戦略

2030年までに 極度の貧困を撲滅

\$1.25/day 以下で暮らす人の 割合を3%までに低減する

繁栄の共有の促進

各国の下から40%の人々の 収入増大

- ◆ 2013年10月、世界銀行グループー丸となって取り組むための 新戦略を発表: One World Bank Group
- ⋄ 借入国の目標達成に世界銀行グループとして助言: ソリューション・バンク
- ◆ 2014年7月、大幅な組織改革を実行: グローバル・プラクティス
- ❖様々な開発パートナーと、プロジェクトの初期段階から積極的に協力

IBRD

International Bank for Reconstruction

Fst. 1944



IDA

International Development Association

Est. 1960



WORLD BANK

Role:

To Help governments to overcome poverty and to improve standards of living

Clients:

Governments of middleincome and creditworthy low-income countries

Products:

- Loans
- Technical Assistance
- Policy Advice

Governments of poorest countries with per capita income of less than \$1,205 or less

- Interest Free Loans (Credits) and Grants
- Technical Assistance
- Policy Advice

IFC

International Finance Corporation

Est. 1956



To promote private sector development

Private companies in member countries

- Equity/Quasi-Equity
- Long-term Loans
- Advisory Services

MIGA Multilateral Investment **Guarantee Agency**

Fst. 1988



To promote cross-border investments

Foreign investors/financial institutions in member countries

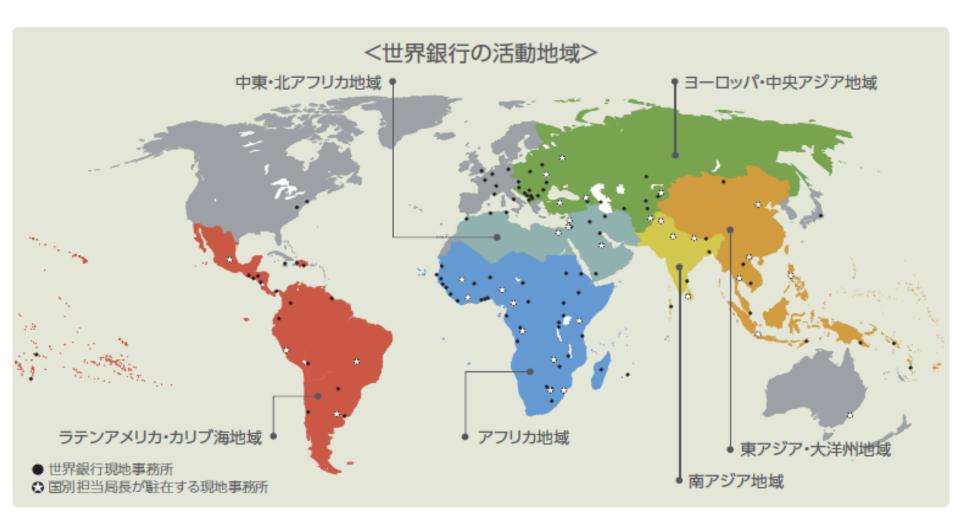
Political Risk Insurance for loans and equity



Est. 1966

The International Centre for Settlement of Investment Disputes (ICSID) provides international facilities for conciliation and arbitration of investment disputes.

世界銀行の活動地域



015/3/6



IBRD/IDA Lending in FY14

Fiscal Year 2014 = July 1, 2013 to June 30, 2014

339 Operations

IBRD

94 (28%)

IDA

245 (72%)

\$39.5 Billion

IBRD

\$18.2 billion (46%)

IDA

\$21.3 billion (54%)



IBRD/IDA FY14 Lending by Lending Type

Development Policy

\$10.5 billion

27% of total

Total Operations Lending

\$39.5 billion

Investment lending

\$27.2 billion

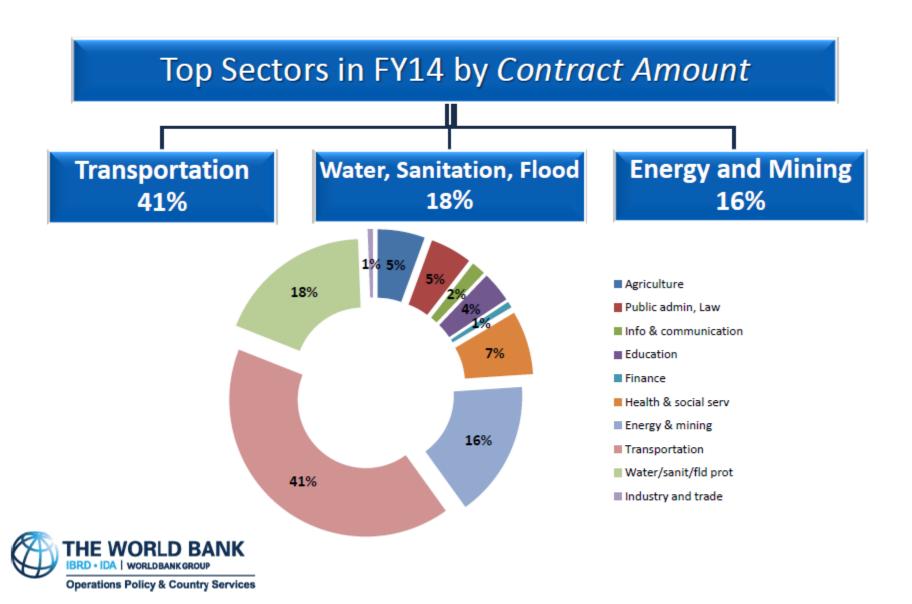
69% of total

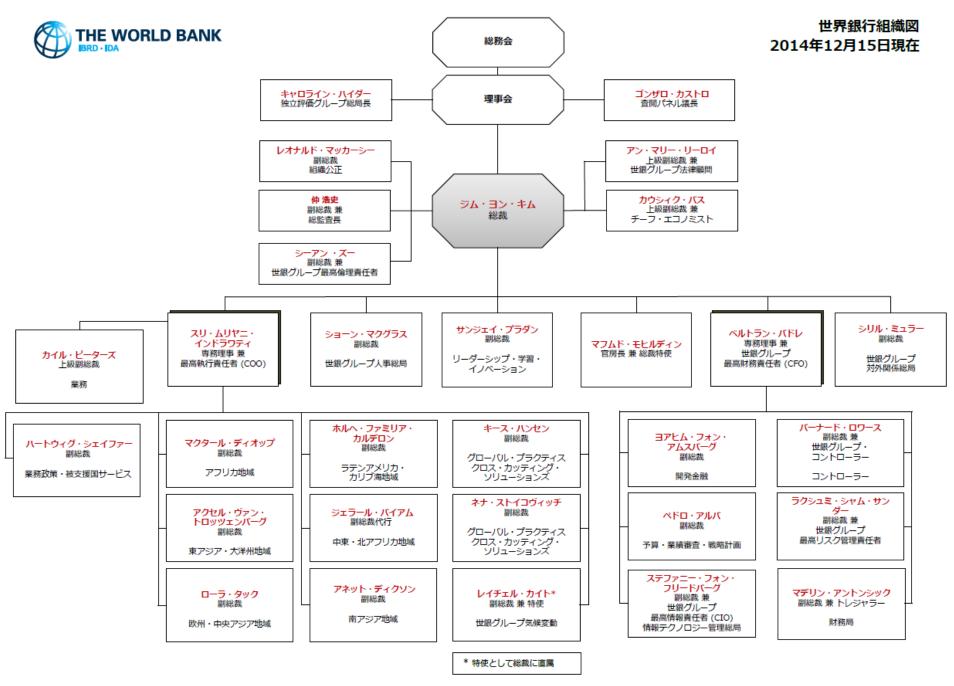
Program-for-Results

\$1.7 billion

4% of total

Major Contracts Financed by the World Bank





世界銀行の業務組織

6つの地域

アフリカ地域

東アジア・大洋州地域

ヨーロッパ・ 中央アジア地域

ラテンアメリカ・ カリブ海地域

中東・ 北アフリカ地域

南アジア地域

グローバル・プラクティス



<u>クロス・カッティング・ソリューション・エリア(CCSA)</u>

気候変動 ジェンダー 官民パートナーシップ

脆弱性・紛争・暴力

雇用

日本企業一世銀プロジェクト受注金額

| FY | Total Contract Amount (USD) |
|------|-----------------------------|
| 2007 | 49,898,890 |
| 2008 | 23,028,468 |
| 2009 | 43,449,598 |
| 2010 | 16,437,515 |
| 2011 | 27,488,264 |
| 2012 | 162,974,946 |
| 2013 | 45,030,650 |

トピック

I. 世界銀行の概要

II. 世銀プロジェクト調達ガイドラインと情報源

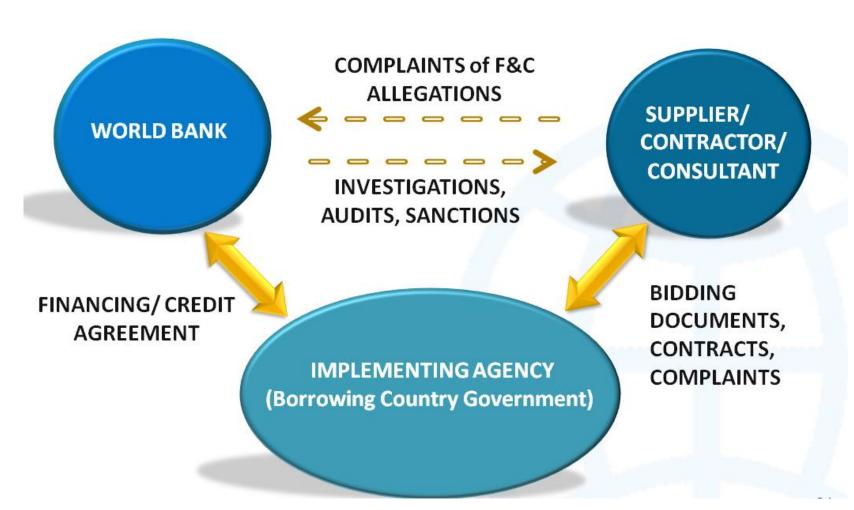
- Ⅲ. 世銀プロジェクトへの参加
- IV. Phase II New Procurement Framework Consultation



プロジェクト・サイクル



契約関係



世銀プロジェクトの調達ガイドライン

クリックで ガイドラインへ! クリックで ガイドラインへ!

<u>機材、工事、非コンサルティング・</u> サービス 調達ガイドライン

- 1. はじめに
- Ⅱ. 国際競争入札
- Ⅲ. その他の調達方法
- Ⅳ. 付記

<u>コンサルタント選定</u> ガイドライン

- 1. はじめに
- II. 質およびコストに基づく選定 (QCBS)
- Ⅲ. その他の選定方法
- Ⅳ. 契約のタイプと重要規定
- V. 個人コンサルタントの選定
- VI. 付記

コンサルタント選定ガイドライン (1)

1.2 融資契約は、借入者と世銀との法的関係を規定し、さらに、本ガイドラインは、融資契約に記述されたプロジェクトのためのコンサルタントの選定と雇用に適用される。借入者とコンサルタントの権利および義務は、借入者によって発行される提案要求書(RFP)の具体的内容と借入者がコンサルタントと結んだ請負契約書に示されており、本ガイドラインや融資契約の内容に基づくものではない。融資契約の当事者以外の者には、同融資契約のもとで与えられた権利や、融資金の支払いを請求する権利は一切与えられていない。

コンサルタント選定ガイドライン (2)

一般的考慮

1.4 借入者は、プロジェクトの準備作業と実施の責任を負っているため、 コンサルタントの選定と、請負契約の締結、その後の契約の管理といっ た責任を負う。世銀は、「経済性や効率性への配慮に十分な注意を払 い、政治的またはその他の経済以外の影響や配慮を考えることなく、融 資金が当該融資の付与された目的にのみ使用されるよう確保する」こと が世銀協定(世銀協定第3条5(b)およびIDA 協定第5条1(g))により求め られている。

プロジェクト情報源(借入国発注)(1)

国別援助戦略(CAS)または国別パートナーシップ戦略(CPS)

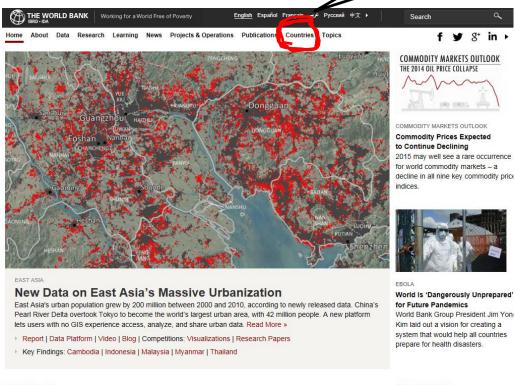
世銀が借入国と協議の上で作成。今後3-5年間の世銀支援の戦略的優先項目とその内容を記載。

(調達ガイドライン para. 1.2: 一般的考慮)

プロジェクトの実施、即ちプロジェクトに関して行われる落 札を決定し、契約を結び、管理する責任は、借入者にある。

国別支援戦略(CAS) 国別パートナーシップ戦略(CPS) 探し方~ウズベキスタンを例に 1

まず、世界銀行本部トップページ http://www.worldbank.org へ! 次に、 Countries を ___クリック __



HIGHLIGHTS







WHAT'S NEW

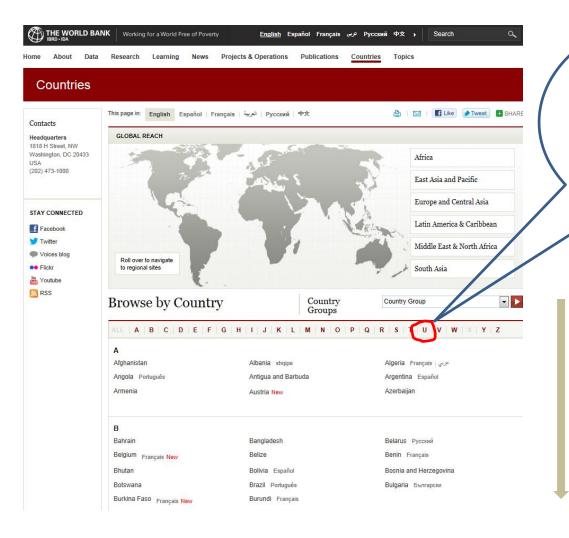
ARTICLE
Women Members of Parliament Still
Face Obstacles

OPINION

India Must Ensure That Every Child Can Lead a Healthy Life

国別支援戦略(CAS) 国別パートナーシップ戦略(CPS) 探し方~ウズベキスタンを例に 2

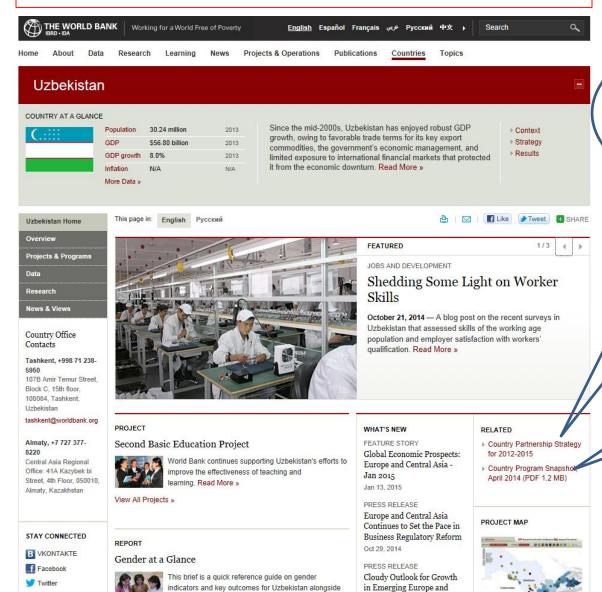
次に、Countries リストから、地域、国を選ぶ!



ウズベキスタンを Uから選ぶ!

または、 スクロールダウンして ウズベキスタンを選ぶ!

国別支援戦略(CAS) 国別パートナーシップ戦略(CPS) 探し方~ウズベキスタンを例に 3



ウズベキスタンのページへ のリンクは<u>こちら</u>!

国別パートナーシップ 戦略(CPS)は ここ!

カントリー・スナップショット (後述)はここ!

CAS/CPS 事例



Uzbekistan - Country Partnership Strategy for 2012-2015 (English)

ABSTRACT

Uzbekistan has enjoyed robust Gross Domestic Product (GDP) growth since the mid-2000s averaging 8 percent annually according to official data-due mainly to three factors: first, favorable terms of trade, in particular the continued high world market prices... See More +

| DETAILS | |
|-----------------|--|
| Document Date | 2011/11/01 |
| Document Type | Country Assistance Strategy Document |
| Report Number | 65028 |
| Volume No | 1 of 1 |
| Country | <u>Uzbekistan;</u> |
| Region | Europe and Central Asia; |
| Disclosure Date | 2012/11/26 |
| Doc Name | Uzbekistan - Country Partnership Strategy for 2012-2015 |
| | See More + |
| | |



Document of The World Bank

FOR OFFICIAL USE ONLY

Report No. 65028-UZ

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL DEVELOPMENT ASSOCIATION MULTILATERAL INVESTMENT GUARANTEE AGENCY

AND

INTERNATIONAL FINANCE CORPORATION

COUNTRY PARTNERSHIP STRATEGY

FOR THE

REPUBLIC OF UZBEKISTAN

FOR THE PERIOD FY12-FY15

November 1, 2011

UZBEKISTAN: COUNTRY PARTNERSHIP STRATEGY, FY12-15

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Annex 2. IBRD/IDA activities for FY12-FY15 (by Strategic Theme)

[TOTAL: \$1,350 million—IBRD: \$710 million - IDA16: \$540 million - IDA17: \$100 million]

| (1) BY STRATEGIC THEME | IBRD | IDA | TOTAL |
|---|------|-----|-------|
| IMPROVING INFRASTRUCTURE EFFICIENCY ³ | | | |
| Advanced Electricity Metering | 110 | | |
| Enterprise Energy Efficiency II | 100 | | |
| Electricity Distribution | 100 | | |
| Urban Integrated Development Project Unidentified | 100 | | |
| Transport Unidentified | 100 | | |
| Horticulture Pilot Project | 100 | | |
| IBRD Project Unidentified (Outer years) | 100 | | |
| | 710 | | 710 |
| INCREASING SOCIAL EQUITY/INCLUSION ⁴ | | | |
| Alat-Karakul Water Supply | | 50 | |
| Water Sanitation Sector Investment Project 1 | | 50 | |
| Early Childhood Development | | 50 | |
| RESPII—Additional Financing | | 40 | |
| South Karakalpakstan Drainage Project | | 150 | |
| Water Sanitation Sector Investment Project 2 | | 100 | |
| IDA Project Unidentified (IDA17 ¹) | | 100 | |
| | | 540 | 540 |
| ENHANCING COMPETITIVENESS | | | |
| Microfinance/credit access | | 100 | 100 |
| | 710 | 640 | 1,350 |



World Bank Group – Uzbekistan Partnership: Country Program Snapshot



April 2014

クリックで スナップショットへ!

注) カントリー・スナップショットは、<u>ヨーロッパ・中央アジア地域総局</u>、<u>南アジア地域総局</u>の支援対象国のみ作成されている(毎年春・秋に更新)

UZBEKISTAN: BUKHARA AND SAMARKAND SEWERAGE PROJECT Project 112719

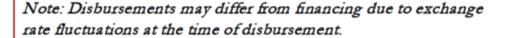
Key Dates:

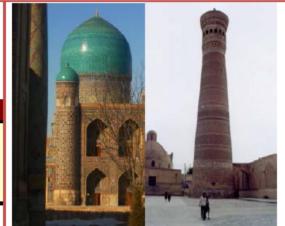
Approved: August 4, 2009 Effective: April 1, 2010 Closing: December 31, 2015

Financing in million US Dollars*:

| Financier | Financing | Disbursed | Undisbursed |
|--------------------|-----------|-----------|-------------|
| IBRD Credit | 55.00 | 24.30 | 30.38 |
| Government | 11.16 | | |
| Of Uzbekistan | | | |
| Total Project Cost | 66.16 | | |

^{*}As of February 13, 2014





Challenges:

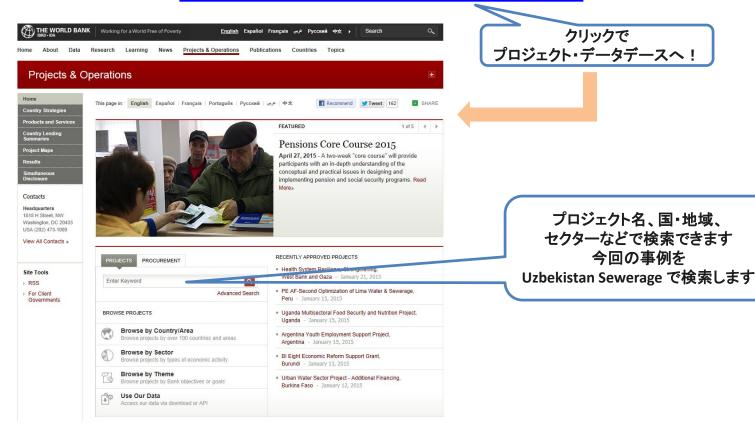
Since independence in 1991, Uzbekistan's municipal services have been largely decentralized to local governments. However, insufficient investment and deferred maintenance have badly affected the infrastructure, which is older than 20 years, has severely deteriorated, and is often energy inefficient. The decline in service reliability has reduced the public's quality of life and constrained economic growth. The sewerage systems in Bukhara and Samarkand are more than 40 years old and will soon need to be replaced. Deferred maintenance must now be addressed through a combination of crash preventive maintenance and rehabilitation.

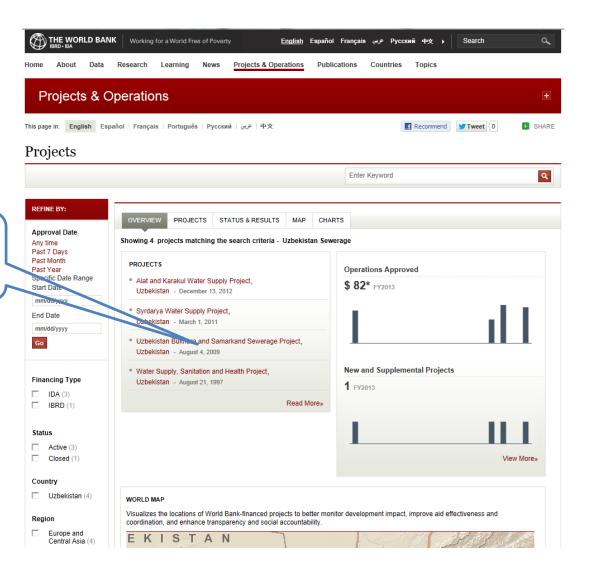
The Project Development Objectives are to mitigate the environmental impact from wastewater pollution and improve the efficiency and sustainability of wastewater management in Bukhara and Samarkand. This will be achieved through: (a) rehabilitating select sections of the sewerage system that are deteriorated; (b) expanding (to a limited extent) the sewerage system into currently unconnected central historical areas; (c) installing more energy-efficient equipment such as wastewater pumps and aeration systems at the wastewater treatment plants and pumping stations; and (d) improving the capacity of the water utilities (vodokanals) in the areas of management, communications, and public outreach.

プロジェクト情報源(2)

プロジェクト情報文書(PID)はプロジェクトの主な目標、コンポーネント、資金調達、リスクを説明。

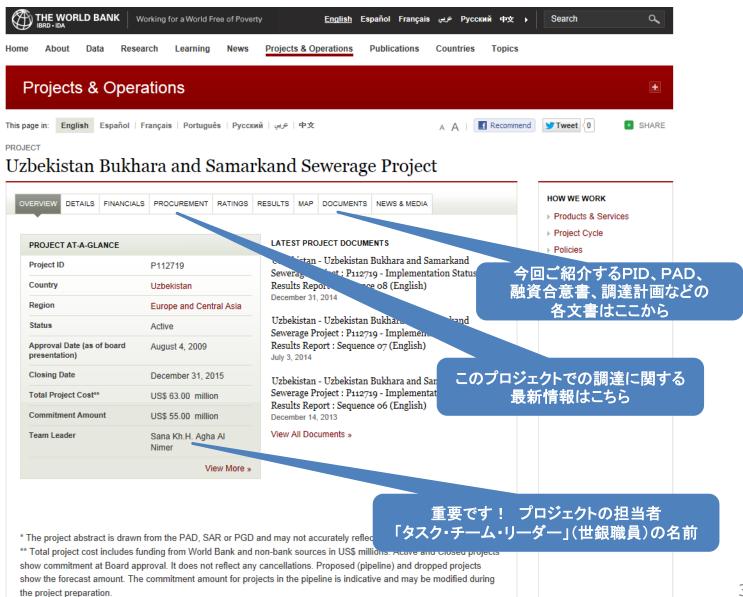
PIDは世銀のプロジェクト・データベースで検索可能。

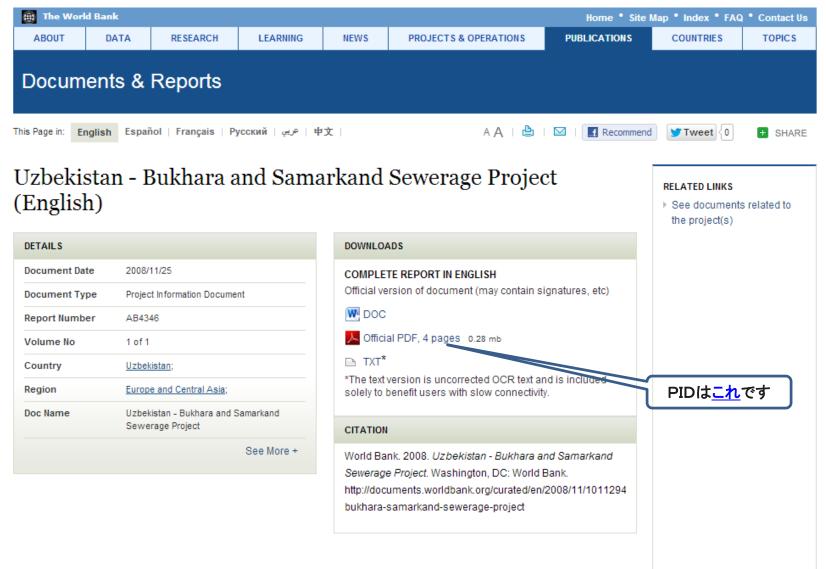




今回の事例の Uzbekistan Bukhara and Samarkand Sewerage Project を選択! リンクはここ

事例 Uzbekistan Bukhara and Samarkand Sewerage Projectのページへ リンクはここ





PROJECT INFORMATION DOCUMENT (PID) CONCEPT STAGE

| Report | : No.: | AB4346 |
|--------|--------|--------|
|--------|--------|--------|

| Project Name | Uzbekistan Bukhara and Samarkand Sewerage Project |
|-------------------------|--|
| Region | EUROPE AND CENTRAL ASIA |
| Sector | Sewerage (100%) |
| Project ID | P112719 |
| Borrower(s) | REPUBLIC OF UZBEKISTAN |
| Implementing Agency | Bukhara Water Utility and Samarkand Regional Water Utility |
| | (Vodokanals BVK and SRVK). Project Coordination Unit |
| | 45a Uzbekistanskaya Av., Tashkent, |
| | Uzbekistan 70003 |
| Environment Category | [] A [X] B [] C [] FI [] TBD (to be determined) |
| Date PID Prepared | November 25, 2008 |
| Estimated Date of | April 14, 2009 |
| Appraisal Authorization | |
| Estimated Date of Board | July 30, 2009 |
| Approval | |

Key development issues and rationale for Bank involvement

1. The Government of Uzbekistan (GOU) and the district councils of Bukhara and Samarkand have assigned high priority to improving environmental and public health conditions associated with inadequate sewerage and wastewater treatment in these two historical and touristic cities on the ancient Silk Road. The respective population is 300,000 in Bukhara and 400,000 in Samarkand. Accordingly, the Government, in a letter dated September 3, 2008, requested a World Bank Credit to support a sewerage project that would follow the World Bankfinanced "Bukhara and Samarkand Water Supply" project, currently under implementation. The two cities suffer from the legacy of the Former Soviet Union (FSU) on complex and costly wastewater infrastructure that has proven difficult to operate and maintain. After 15 years of independence, the deterioration of the systems has reached the point where they are approaching

Bukhara

Rehabilitation of the existing sewerage network. The existing sewerage network was build 30 to 40 years ago and is in a worse state of repair than that in Samarkand. It is estimated that about two thirds of all collected wastewater seeps into the ground, creating an acute environmental and public health threat. To start addressing this acute problem, the project will initiate the rehabilitation of the existing sewerage network.

Expand sewerage connections to selected areas of the city. Most residents are connected to the public water supply system, but only about half are connected to the central sewerage system. The rest depend on on-site sanitation which constitutes a potential environmental threat. To redress the situation, the project would expand sewerage lines into unconnected areas to the extent financing is available. Although the number of new connections is likely to be modest compared to the needs, parallel financing from other donors may be available to scale up the Bank effort.

Upgrade the wastewater treatment plant. Bukhara's 30 to 40 year old wastewater treatment plant is in a worse state of repair than that in Samarkand. Excessive energy use in the pumping stations and in the wastewater treatment plant drains resources from the vodokanal which could better be used to finance investments. To respond to these problems, the project will replace selected electromechanical equipment in the network and in the WWTP, undertake investments to reduce energy consumption in the wastewater treatment plant, and undertake an energy audit of the vodokanal's operations to guide a scaled-up effort in the future to reduce energy costs.

Bukhara and Samarkand

Technical Assistance and training. The project would finance limited technical assistance and training for staff in the two vodokanals to continue the capacity building started under the Bukhara and Samarkand Water Supply Project. It is envisaged that the technical assistance and training would focus on improving the vodokanal's operational efficiency and consumer

1. Tentative financing

| Source: | | (\$m.) |
|---|-------|--------|
| BORROWER/RECIPIENT | | 8 |
| International Development Association (IDA) | | 40 |
| • | Total | 48 |

2. Contact point

Contact: Takao Ikegami Title: Sr. Sanitary Engineer

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準備段階でのビジネス機会

借入国発注の コンサルティング・サービスがほとんど。

30万ドル以上の場合、<u>国連開発ビジネス(UNDB)のウェブサイト</u>(英語)に関心表明要請を公示。

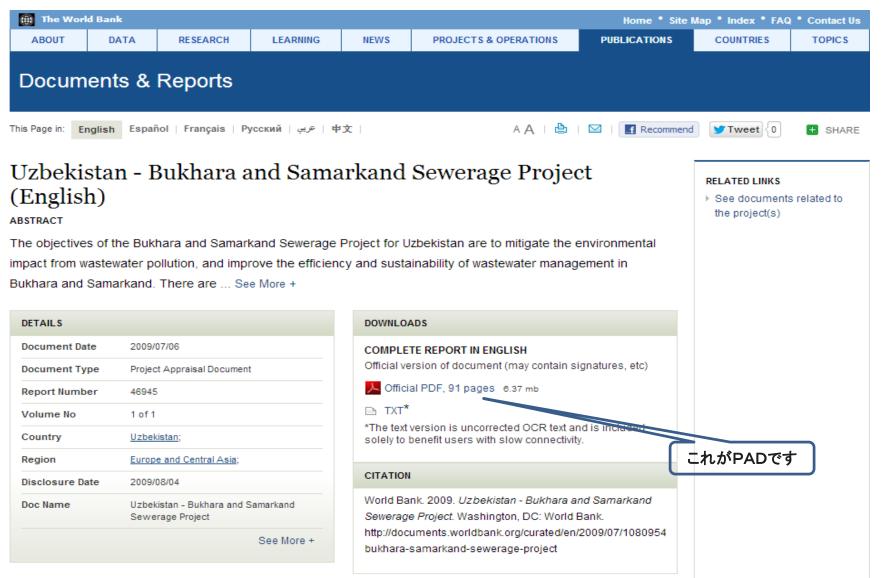
一般に、プロジェクトの準備段階(パイプライン)では、機材や土木工事の請負企業にビジネス機会はない。

プロジェクト情報源(3)

プロジェクト審査文書(PAD)は、世銀プロジェクトを最も包括的に説明した文書。

PADは、世銀理事会で承認された後に一般に公開され、世銀のプロジェクト・データベースで閲覧が可能となります。

PAD事例 ここをクリック! 検索方法は スライド33~35参照



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Report No: 46945-UZ

PROJECT APPRAISAL DOCUMENT

ON A

PROPOSED CREDIT

IN THE AMOUNT OF SDR 35.6 MILLION (US\$55.0 MILLION EQUIVALENT)

TO THE

REPUBLIC OF UZBEKISTAN

FOR A

BUKHARA AND SAMARKAND SEWERAGE PROJECT

July 6, 2009

. UZBEKISTAN Uzbekistan Bukhara and Samarkand Sewerage Project

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Covenants applicable to project implementation:

- The Recipient shall maintain the IMCC until completion of the Project with the composition and terms of reference satisfactory to IDA.
- The Recipient shall maintain the PCU until completion of the Project, with staff, resources and terms of reference satisfactory to IDA.
- 3. The Recipient shall carry out the project according to the Financing Agreement, the Project Operational Manual and shall not amend, suspend, abrogate, repeal or waive any provision of the manual without the prior written approval of IDA.
- The Recipient shall streamline procedures for connecting individual households to sewerage systems in Bukhara and Samarkand, including provision of medium-term financing if necessary.

Annex 4: Detailed Project Description

UZBEKISTAN: Bukhara and Samarkand Sewerage Project

Background

1. The GOU estimates show that \$180 million will be needed in Bukhara (\$100 million) and Samarkand (\$80 million) to rehabilitate and improve their wastewater services. The Government intends to adopt a three-phase investment approach through the Bukhara Vodokanal (BVK) and Samarkand Vodokanal (SVK). The sewerage project will help BVK and SVK finance Phase I of the GOU's investements, giving priority to improving the efficiency and coverage of the sewerage system. The project will focus on rehabilitating the existing sewer system and improving energy efficiency. Phase II will include further rehabilitation, expansion of sewer pipes and rehabilitating the wastewater treatment plant. Phase III will complete the expansions.

Project Component A: Physical Investments (total estimated cost US\$62.40 million of which IDA is US\$51.88 million)

- 4. Sub-component A1: Rehabilitation of Bukhara Sewerage System, including (a) rehabilitating and replacing sewers; (b) rehabilitating wastewater pumping stations; (c) minimally expanding the sewer system; (d) rehabilitating the Bukhara wastewater treatment plant, including replacing equipment, financing minor civil works and improving its energy efficiency; (e) providing operating equipment; and (f) providing engineering consultants and other rehabilitation-related TA.
- 5. Sub-component A2: Rehabilitation of Samarkand Sewerage System, including (a) rehabilitating and replacing existing sewers; (b) rehabilitating wastewater pumping stations and building an additional one; (c) minimally expanding the sewer system; (d) rehabilitating the main and Farhad wastewater treatment plants, including replacing equipment, financing minor civil works and improving their energy efficiency; (e) providing operating equipment; and (f) providing engineering consultants and other rehabilitation-related TA.

Bukhara Costs by Component

| Component/Activity | Unit/Detail | IDA Financing | Borrower Financing | Cost USS million | |
|--|--|---------------|-----------------------|---------------------|--|
| Part A 1 - Physical Investment | | | | | |
| (a) Rehabilitation / replacement of | 32 km | 16.61 | 3.32 | 19.93 | |
| existing sewers | 32 Kili | 10.01 | 3.32 | 17.75 | |
| (b) Rehabilitation of existing | | | | | |
| wastewater pumping stations (WWPSs) | 12 pcs. | 1.45 | 0.29 | 1.75 | |
| (c) Expansion of sewer system | 2.5 km | 2.05 | 0.41 | 2.46 | |
| (d) Wastewater treatment plant | Influent & effluent samplers | | | | |
| (WWTP): Rehabilitation of some | Flow measurement | | | | |
| equipment and civil works, | New fine screens | | | | |
| enhancement of energy efficiency | New grit chambers | 4.39 | 0.89 | 5.28 | |
| | New aeration system | | | | |
| | New return sludge pumps | | | | |
| | Rehabilitation of laboratory | | | | |
| (e) Operational equipment | Equipment for sewer cleaning & | | | | |
| | maintenance, cesspool emptier, excavator, | 1.11 | 0.28 | 1.39 | |
| | workshop and administration equipment | | | | |
| (f) Engineering Consultant | Final project definition, detailed design, | | | | |
| | bidding documents, assistance during | 2.52 | 0.50 | 3.02 | |
| | award of contracts, construction | 2.02 | 0.00 | 2.02 | |
| | supervision, start-up assistance | | | | |
| Subtotal | | 28.14 | 5.70 | 33.84 | |
| Part B 1 - Institutional Strengthening and | | | | | |
| capacity Building | | | | | |
| (a) Communication strategy | | 0.07 | 0.01 | 0.07 | |
| (b) Staff training/TA | | 0.12 | 0.02 | 0.14 | |
| (c) Pilot Supervisory Control And | | | | | |
| Data Acquisition (SCADA) and | | 0.22 | 0.04 | 0.26 | |
| System Database (MIS) | | | | | |
| Subtotal | | 0.40 | 0.08 | 0.48 | |
| Grand Total | | 28.54 | 5.78 | 34.32 | |
| | | | | | |

^{*}Numbers may not add up due to rounding

プロジェクト情報源(4) 融資合意書



プロジェクト情報源(5)

- 一般調達通知書(GPN)は、借入国が準備する。
- •GPNは審査段階や交渉段階で公開されることもある。
- •GPNには、そのプロジェクトで調達される機器、機材、工事、サ
- 一ビスの種類がおおまかに記載されている。
- •関心表明は出したほうが良い

GPNは、国連開発ビジネス(UNDB)と世銀ウェブサイトに掲載。

一般調達通知書(GPN)

広告

2.5 借入者は、すべてのプロジェクトについて一般調達通知書(GPN)を作成して世銀に提出しなければならない。世銀はこれを国連開発ビジネスオンライン(UNDBオンライン)および世銀の外部向けウェブサイトに掲載する手配を行う28。コンサルタントの関心表明(EOI)を集めるため、借入者は、予定のコンサルティング委託業務のリストを一般調達通知書に含め、各契約に関するコンサルティング企業への関心表明要請(REOI)を官報(広く発行されている場合)、あるいは借入国で全国的に発行されている1紙以上の国内全国紙または技術誌もしくは経済誌、あるいは国内外から無料でアクセスできるインターネットのポータルにおいて、英語、フランス語、もしくはスペイン語で広告しなければいけない29。さらに、30万米ドル以上に達しそうな委託業務については、UNDBオンラインに広告するものとする

プロジェクト情報源(6)

調達計画

1.25 プロジェクトについて現実的な調達計画26を作成することは、プロジェクトの監視と実施を正常に行うために非常に重要である。プロジェクトの準備の一環として、借入者は、プロジェクトの全範囲についての暫定的な仮調達計画を作成するものとする。借入者は、少なくとも、プロジェクト実施の最初の18カ月間に企業および個人の選定が行われるすべての契約を含んだ詳細かつ包括的な調達計画を作成する。遅くとも融資の交渉中には、世銀との合意に達するものとする。借入者は、プロジェクトの全期間にわたり、調達計画を少なくとも年1回更新し、すでに発注した契約および来る12カ月間に調達予定の契約を含めるものとする。すべての調達計画ならびにその更新および修正は、その実施に先立ち、世銀による事前の審査27を受け、「異議なし」の回答を得なければならない。融資の交渉後、世銀は、「異議なし」と回答した合意済みの当初調達計画ならびにその後の更新版を世銀の外部向けウェブサイトに掲載するべく取り計らうものとする。



Uzbekistan - Bukhara and Samarkand Sewerage Project : procurement plan (English)





UZBEKISTAN Bukhara and Samarkand Sewerage Project (credit 46330)

PROCUREMENT PLAN - GOODS AND WORKS
(Date of PP: July 9, 2012; Update No. 5; Date of WB NOL: July 9,2012)

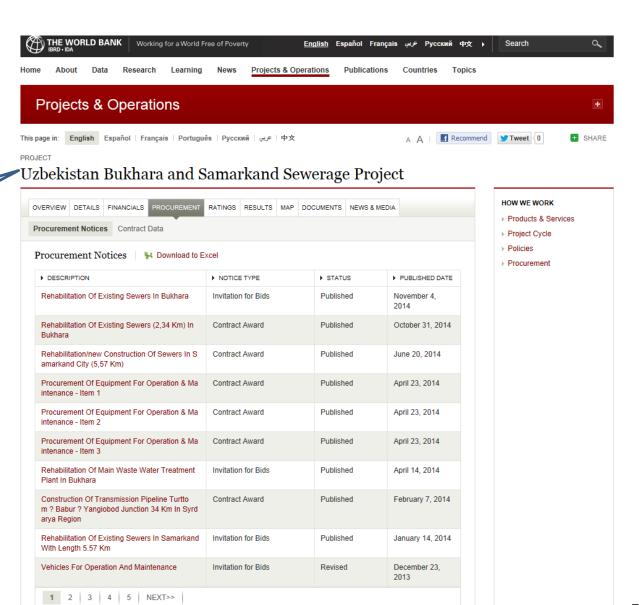
| | (Date of PP: July 9, 2012; Update No. 5; Date of WB NOL: July 9,2012) | | | | | | | | | | | | | | |
|----------|---|--|------------------------------------|--------------------------------------|---|--|--|--|---|--|---|--|---|--|---|
| No. | Package Number Номер пакета | Description Описанне | Plan vs. Actual План факт | Procu. Method Метод закупки | No. of Lots количе ство лотов | WB Review (Prior/ Post) рассмотр ение ВБ (пред/ послед) | Date of Draft BD to WB Дата направления в ВБ проекта ТД | WB No-objection to BD невозражение BБ на ТД | Date of Invitation to Bids Дата приглашения к торгам | Date of Bid Opening Дата вскрытия предложений | Bid Evaluation Report Оценочный отчет | WB No-objection to Contract Award невозражение ВБ на присуждение контракта | Date of Contract Signing Дата подписания контракта | Date of Contract Completion дата завершения контракта | Remarks Примечание |
| | | | | | | | | | 2010 | | ı | | | 1 | |
| GOO | DS / TOBAPЫ | | Plan | | | | November 11, 2010 | November 17, 2010 | November 18, 2010 | December 2, 2010 | December 3, 2010 | December 12, 2010 | December 12, 2010 | December 15, 2010 | |
| 1 | BVK/SOVK/G/04 | Purchase of office equipment (computer, fax, copy machine) | | | 1 | | | | | | | | | | "Lapescara Balmore" LTD |
| WOD | (S / РАБОТЫ | (computer, rax, copy macrine) | Actual | Shopping | | Prior | November 11, 2010 | November 17, 2010 | November 18, 2010 | December 2, 2010 | December 3, 2010 | December 12, 2010 | December 12, 2010 | December 15, 2010 | |
| 2 | SOVK/W/01 | The construction of sewage collectors and construction of a booster station BS-2 in Pendjikentskaya street in Samarkand | Plan Actual | . ICB | 1 | Prior | February 11, 2010 February 12, 2010 | February 18, 2010 February 20, 2010 | February 22, 2010 February 24, 2010 | | April 2, 2010 April 20, 2010 | April 12, 2010 May 22, 2010 | April 19, 2010 May 22, 2010 | | Ural fuel and power construction company (Russia) & MK-3 (Uzbekistan) |
| COO | DS / TOBAPЫ | | | | | | | | 2011-2012 | | | | | l | |
| 3 | | Procurement of Equipment for Operation and Maintenance Lot 1 - Excavators Lot 2 - Equipment for technical maintenance (diesel generator, welding machine, compressor, etc.) | Plan | ICB | 2 | Prior | August 19, 2011 August 19, 2011 | | September 6, 2011 October 4, 2011 | | November 29, 2011 January 16, 2012 | | December 27, 2011 April 10, 2012 | | Lot No.1 Road International Co. Ltd (Korea)USD 210377,08+168782,18Euro dated April,10 2012 Lot No.5 Hydromashservice CC. (Russia) USD 320 359 |
| 4 | SOVK/G/01 | Procurement of Equipment for Operation and Maintenance Lot 1 - Excavators Lot 4 - Minkawn with field laboratory kit, emergency vehicles Lot 5 - Equipment for techical maintenance (welding machine, compressor, set of hydraulic instruments) | Plan | ICB | 3 | Prior | August 19, 2011 | September 2, 2011 | | November 8, 2011 | | December 13, 2011 | • | April 5, 2012 | Lot #1 - ROAD International Co LTD (Korea), US2 10 377,06 and EUR 168 762,18 dated April, 17 2012 Lot #4 - ZAO "Gistromashsentes" (Russia), USD 271 296,00 Lot #5 - ZAO "Gistromashsentes" (Russia), USD 166 588,00 |
| 5 | BVK/G/01 (R) | Procurement of Equipment for Operation and Maintenance | Plan Actual | ICB | 5 | Prior | June 25, 2012 June 20, 2012 | July 16, 2012 July 6, 2012 | | September 21, 2012 | | November 2, 2012 | November 16, 2012 | March 16, 2013 | |
| 6 | SOVK/G/01(R) | Procurement of Equipment for Operation and Maintenance | Plan Actual | ICB | 5 | Prior | June 25, 2012 June 20, 2012 | July 9, 2012 | July 16, 2012 | September 14, 2012 | October 5, 2012 | October 26, 2012 | November 9, 2012 | March 9, 2013 | |
| 7 | BVK/G/02 | Laboratory equipment | Plan | Shopping | 1 | Post | July 18, 2011 | July 21, 2011 | August 14, 2011 | | September 18, 2011 | | October 9, 2011 | | "Tarozi Standart Servis" LTD |
| 8 | BVK/G/03 | Additional equipment for O&M | Actual Plan | Shopping | 2 | Prior | July 18, 2011 October 1, 2012 | | August 14, 2011 October 29, 2012 | September 5, 2011 November 26, 2012 | September 24, 2011 December 10, 2012 | December 24, 2012 | September 27, 2011 December 31, 2012 | | |
| 9 | SOVK/G/03 | Additional equipment for O&M | Actual Plan | Shopping | 2 | Prior | October 1, 2012 | October 22, 2012 | October 29, 2012 | November 26, 2012 | December 10, 2012 | December 24, 2012 | December 31, 2012 | March 31, 2013 | |
| 10 | | Automatic metering and electric power | Actual Plan | | 1 | D.i. | September 16, 2011 | September 23, 2011 | September 24, 2011 | October 8, 2011 | October 13, 2011 | October 27, 2011 | October 29, 2011 | November 28, 2011 | 10-t11-11 O |
| 10 | SOVK/G/05 | control systems | Actual | Shopping | 1 | Prior | September 16, 2011 | October 12, 2011 | October 13, 2011 | | October 31, 2011 | November 8, 2011 | November 9, 2011 | | "Selena Lyuks" LLC |
| 11 | BVK/SOVK/G/06 | Procurement of six pcs of 7-seat transportation vehicles* | Plan Actual | DC | 1 | Prior | August 8, 2011 August 8, 2011 | | | | | August 12, 2011 August 12, 2011 | | | Uzavtotexhizmat* |
| 12 | BVK/G/07 | Computer and office equipment for Bukhara RPE "Suvokava" as well as control and automatic equipment | Plan | Shopping | 1 | Post | February 27, 2012 | | March 19, 2012 February 25, 2012 | April 2, 2012 March 12, 2012 | April 17, 2012 | May 1, 2012 | May 7, 2012 May 16, 2012 | August 5, 2012 | "Moneterri Aliance" (Virgin Islands) |
| 13 | BVK/G/08 | Dispatching system | Plan | Shopping | 1 | Post | February 27, 2012 | | March 19, 2012 | April 2, 2012 | April 17, 2012 | May 1, 2012 | May 7, 2012 | | "Dedline" LTD (Russia) |
| | (\$ / РАБОТЫ | | Actual | | | 7.5 | | | February 25, 2012 | March 12, 2012 | | | May 16, 2012 | | ,, |
| 14 | | Rehabilitation of Existing Sewers | Plan | ICD | 2 | Drive | April 7, 2011 | April 21, 2011 | April 26, 2011 | June 10, 2011 | July 1, 2011 | July 15, 2011 | July 22, 2011 | February 17, 2012 | Lot Ne1 Anhui Hong Ling (China) |
| \vdash | BVK/W/01 | (5,8 km) | Actual | ICB | 2 | Prior | April 7, 2011 | April 15, 2011 | April 19, 2011 | June 1, 2011 | June 16, 2011 | July 12, 2011 | August 15, 2011 | | Lot №2 *Ural fuel-energy construction |
| 15 | SOVK/W/02 | Urgent Works - Rehabilitation of Existing Sewers (4,8 km) | Plan Actual | ICB | 1 | Prior | September 22, 2011 September 23, 2011 | October 6, 2011 September 28, 2011 | October 11, 2011 September 29, 2011 | November 25, 2011 November 15, 2011 | | December 30, 2011 December 15, 2011 | January 6, 2012 December 21, 2011 | | Consortium "LIB GmbH" |
| 16 | SOVK/W/03 | Rehabilitation of Existing Sewers (5 km) | Plan Actual | ICB | 2 | Prior | October 28, 2011 October 27, 2011 | November 25, 2011 December 23, 2011 | November 30, 2011 December 27, 2011 | January 19, 2012 February 14, 2012 | February 16, 2012 March 23, 2012 | March 9, 2012 May 10, 2012 | March 16, 2012 | October 12, 2012 | Lot #1 PF "Shohruh Binokor Quruvchi" Lot #2 "10-Qishloq Qurilish Korhonasi Ltd" with sub-contractor "PMK-2 Ltd" |
| 17 | BVK/W/04 | Rehabilitation of Existing Sewers | Plan | ICB | 3 | Prior | October 28, 2011 | November 25, 2011 | November 30, 2011 | January 19, 2012 | | March 9, 2012 | March 16, 2012 | December 11, 2012 | |
| 18 | SOVK/W/05 | (11,8 km) Rehabilitation of WWPSs | Actual Plan Actual | ICB | 2 | Prior | October 10, 2011 September 3, 2012 | December 12, 2011 September 24, 2012 | December 27, 2011 September 28, 2012 | February 14, 2012 November 27, 2012 | April 4, 2012 December 18, 2012 | May 10, 2012 January 1, 2013 | January 15, 2013 | January 15, 2014 | |
| 19 | BVK/W/05 | Rehabilitation of WWPSs | Plan Actual | ICB | 3 | Prior | September 3, 2012 | September 24, 2012 | October 1, 2012 | November 27, 2012 | December 18, 2012 | January 2, 2013 | January 16, 2013 | January 16, 2014 | |

実施期間中の情報源

1. 関心表明要請(REI) REIはコンサルタントに対しての関心表明の提出要請。

2. 特定調達通知書(SPN)は機材、機器、 土木工事についての入札の募集。

調達に関する情報源



このプロジェクトの調達に 関する最新情報は <u>ここ</u>をクリックして Procurement を選択。 検索方法は スライド33~35参照

トピック

- I. 世界銀行の概要
- Ⅲ. 世界銀行の調達ガイドラインと情報源

III.世銀プロジェクトへの参加

IV. Phase II New Procurement Framework



Consultant Selection Methods

| Quality- and Cost-Based Selection | QCBS |
|---|------|
| Quality-Based Selection | QBS |
| Fixed Budget | FBS |
| Least Cost Selection | LCS |
| Consultants' Qualifications | CQS |
| Single Source Selection | SSS |
| | |

Procurement of Goods, Works, & Services





International Competitive Bidding (ICB)

Contract awarded to lowest evaluated "responsive bid"

Publication of the award of contract

Domestic Preferences under ICB Appendix 2



Other Methods

Limited International Bidding (LIB)

Direct invitation to suppliers

National Competitive Bidding (NCB)

Country's rules with some modifications if necessary

Shopping

Price quotations from at least three suppliers

Direct Contracting

Reconstruction, spare parts, etc.



Other Methods

Force Account

Use of the Borrower's own personnel and equipment

Performance-Based Procurement

Payments made for measured outputs

Community
Participation in
Procurement

For project sustainability or specific social objectives



Anti-Corruption Information

Anti-Corruption Guidelines

 Guidelines on Preventing and Combating Fraud and Corruption in Projects

Debarment List

Procurement Website > <u>List of Debarred Firms</u>
 (left side of page)

世銀プロジェクトへの参加

(1)コンサルタント ショート・リストに入る

- ・地理的に広域に分布した6社で構成される。
- •1国から2社以下
- •途上国から1社を含める一途上国の適格企業が特定 できない場合を除く
- ・ショート・リスト企業の国籍とは、当該企業が登録された国、あるいは設立された国を指し、合弁企業の場合はその主要企業の国を指す。

世銀プロジェクトへの参加

コンサルタント選定: QCBS

- ・総合得点は、まず質とコストの加重率を加味してから、両者を加えることによって算出する。
- •「コスト」に対する加重は、委託業務の複雑さと、質に対する相対的重要性を考慮して選択されるものとする。
- •加重値は通常、100点を満点とした場合の20点。
- TS = 80xQuality +20xCost

借入者と世銀とのコミュニケーション

• 契約に関する質問は発注者に聞く

• 守秘義務 (para. 2.35)

プロポーザルの評価と落札企業の推薦に関する情報は、通常落札者決定の公表が行われるまで、プロポーザルを提出したコンサルタントや、選定過程に正式に関与していない者に公表してはならない。

プロジェクト情報源(世銀発注)

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RESOURCES

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Requests for Expressions of Interest for consultants hired directly by the World Bank Group for its operational work are published on this website. As a courtesy, the Bank Group also sends the notices to dgMarkets and UNDB Online.

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|------------|---|----------------|------------------|-----------------------------------|---------------------|
| Selection# | Title | Selection Type | Publication Date | Expression of Interest Deadline 🔺 | Language of Notice |
| 1104307 | Impact Evaluation of Tea Sector Reforms in Rwanda: H | Firm | 26-Apr-2013 | 07-May-2013 | English |
| 1103986 | STC for PHil-WAVES Communication Consultant | Individual | 24-Apr-2013 | 08-May-2013 | English |
| 1102354 | Natural resource economist / research assistant for wo | Individual | 24-Apr-2013 | 08-May-2013 | English |
| 1101233 | GUINEA PPP PROJECT PIPELINE SCREENING AND CAPA | Firm | 30-Apr-2013 | 08-May-2013 | English |
| 1104379 | LEGAL CONSULTANTS FOR PPP PROJECTS | Firm | 24-Apr-2013 | 08-May-2013 | English |
| 1103658 | Tonga Development Bank - Feasibility Study and Busine | Firm | 01-May-2013 | 08-May-2013 | English |
| 1104728 | Support the automation of construction permit administr | Firm | 29-Apr-2013 | 09-May-2013 | English |
| 1104805 | Senior Industry Specialist | Individual | 29-Apr-2013 | 09-May-2013 | English |
| 1103953 | TAX COMPLIANCE COST SURVEY | Firm | 24-Apr-2013 | 09-May-2013 | English |
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| 1103134 | Study of existing Behavioral Change Communication an | Firm | 12-Apr-2013 | 13-May-2013 | English |
| 1104134 | Market Study on Movable Asset-based Financing to Sm | Firm | 03-May-2013 | 13-May-2013 | English |
| 1104128 | SME Capacity Building Program Consultant - India | Individual | 29-Apr-2013 | 13-May-2013 | English |
| 1102752 | Capital Market Development Support for Kenyan Sub-Na | Firm | 19-Apr-2013 | 13-May-2013 | English |
| 1105441 | Hiring a Consulting Firm to conduct a Gender Borrower | Firm | 06-May-2013 | 13-May-2013 | English |
| 1103946 | INDEPENDENT EVALUATION OF IFCS MENA ADVISORY | Firm | 26-Apr-2013 | 13-May-2013 | English |
| 1104330 | Preparation of Household fuels Supply Master Plans for | Firm | 24-Apr-2013 | 13-May-2013 | English |
| 1104688 | Design, develop and implement a solution to automate th | Firm | 29-Apr-2013 | 13-May-2013 | English |
| 1104531 | INVESTMENT LICENSING REGIME REFORMS | Firm | 29-Apr-2013 | 13-May-2013 | English |

IX.

Phase II New Procurement Framework

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Consultations



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English











Procurement Policy Review: Consultations



New Proposed Framework for Procurement: Phase II

The World Bank is reviewing its operational procurement policy and procedures from 2012 to 2015. Executive Directors of the World Bank approved a Proposed New Framework for Procurement in Procurement in World Bank Investment Project Finance: Phase II in July 2014. The World Bank is currently conducting global multistakeholder consultations to gather input into the new procurement framework.

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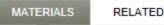
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About the Review

The World Bank is reviewing its operational procurement policy and procedures. This is the first comprehensive review in the history of the institution. Our primary motivation is to move from a one-size-fits-all policy to a fit-for-purpose policy. The current policy has served the World Bank well with managing complexity in procurement throughout the past decades. However, changes in our clients' demands and in the way the Bank does business now require a more adaptive approach.

The review was endorsed by the Board of the Executive Directors in February 2012 and is expected to be finalized in 2015. The policy review includes consultations throughout its duration. The World Bank is currently conducting a second phase of global multi-stakeholder consultations after Executive Directors endorsed the direction of a Proposed New Procurement Framework: Phase II in July 2014.





CONSULTATION PLAN (PDF 567.21 KB)

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Vision

Procurement in Bank operations supports clients to achieve value for money with integrity in delivering sustainable development



A.4. Value for money

2.8 To be effective and efficient in procuring goods or services, entities need to be clear about the overall objective of the procurement and select a procurement method that will give them best value for money. To do this effectively, there must be a detailed understanding of what is being procured, what the value and risk of the procurement are, and how important the procurement is to achieving the overall objectives. Value for money is the central consideration through the strategy development and procurement planning process to ensure that the best provider is selected for the right reasons and at a cost that represents value for money over the life of the contract. The principle of value for money when procuring goods or services requires finding the best possible outcome for the total cost of ownership (lowest evaluated bidder or life cycle costs); this can include all factors to which a monetary value can be ascribed, as well as non-price factors such as the following:

Value for money

- (a) Purchase price and up-front costs;
- (b) Installation and commissioning costs;
- (c) Training;
- (d) Servicing and maintenance;
- (e) Improved quality in delivery;
- (f) Improved efficiency in delivery;
- (g) Warranty periods and guarantees;
- (h) Sustainability savings, e.g., lower fuel consumption; and
- Decommissioning and disposal costs.
- 2.9 Thus value for money represents the optimum combination of total cost of ownership and quality (or fit for purpose) to meet the buyer's requirements.

Annex 5 Procurement Provision

Competitive Dialogue Procedure

- A5.41 Competitive Dialogue is different from other procurement processes because it allows Borrower to thoroughly discuss each aspect of the procurement with providers before specifying the requirements and before inviting the providers to submit their full and final bids or proposals.
- A5.44 Competitive Dialogue works well for complex procurements such as:
 - a) Infrastructure projects;
 - Information technology projects; or
 - c) Public Private Partnership (PPP) projects.

Annex 5 Procurement Provision

Competitive Dialogue Procedure

- A5.45 The procurement process can be divided in three phases.
 - a) Phase 1: Planning Stage
 - Stage 1: Planning and initial preparation;
 - ii. Stage 2: Prequalification;
 - iii. Stage 3: Selection of suitable bidders;
 - b) Phase 2: Dialogue Stage
 - Stage 4: The dialogue;
 - c) Phase 3: Post-dialogue
 - Stage 5: Submission of final bids and bid evaluation;
 - Stage 6: Bid clarification; and
 - iii. Stage 7: Preferred bidder to Contract award



iTunes Preview

Overview

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World Bank Project Procurement

By World Bank

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Category: Business Released: Oct 15, 2014

Version: 1.0 Size: 18.3 MB Language: English Seller: World Bank

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Rated 4+

Compatibility: Requires iOS 6.0 or later. Compatible with iPad.

Customer Ratings

We have not received enough ratings to display an average for the current version of this

Description

The Project Procurement application presents stakeholders with information accounting for all major prior-reviewed contracts awarded in World Bank investment projects and related trust funds since 2004. The App allows users to analyze the data through various visualized queries. All information in the application is public.

World Bank Web Site > World Bank Project Procurement Support >

iPad Screenshots

