

**Transcript of presentation given by John Turner at the 2002 Urban Forum
04/02/02**

First I would like to thank very much indeed for the introduction. It puts me on wrong and uncomfortably high pedestal. But it also help me to shorten my task little bit because it do covers some ____ should not I think, I need to repeat. To begin with, there is one point if I would like to add, if I may, to your introduction that is my associate Dr. ____ is already the person who has for some time developing the tools for the community regeneration projects which you mentioned. And she will be making a presentation there, I believe on the fourth for those you are interested. My work is being focused very much on, trying to clarify all these things that we have been talking about briefly together with you now. So, I am starting with looking back on what I saw 40 years ago and which were in the region of inspiration, I suppose my real teachers, where the people who are building cities at this time. The contrast between my own thoughts and feelings about what the people were doing, we have got the real city builders in Peru in other cities, not only in Latin America being very ordinary, regular people with naturally low incomes and compensated incomes. And the perception that I had was on the rudely contrasted on two occasions when I was invited – firstly by the newspaper proprietor, the national newspaper in Peru at that time and later by the British minister of state, Ambassador asked me to take him around to see the settlements which I did not say much about had very strong support, in fact from the British embassy at that time. But in both cases, I was very flabbergasted by the total difference of perception.

The newspaper proprietor, the presidential candidate was almost tears, said pity and say sorry for the people. So no positive side at all and that is for the British minister who was just up-held and shocked, and I think was rather scared. This was the first lesson in the complete difference of perception in regard to what the real values were that the people will demonstrate. _____ very briefly, this is the earlier photograph I took on an helicopter urban settlement is popularize in _____ and this the same area in 1990. The vision the rise of enormous building site, which completely come back to the establishment of time, all that are hospital, now there is a ____ change. Probably, difference with that. Very briefly, here this show the relative one of the difference between, the power today and the power over with regard to the urban development the power to do very clearly has been in very, very large way in the things of original people who built very often despite more than because of the uses of the powers over. And the areas here outlined in red and in orange. One in red is particularly entire by local people with a message sound in red help form. The message passed but equally illegal at the that time. It is a different story which I discuss later. Perhaps, the orange area has been the area of sites and services project in 1961. It was the best I have seen when I just visited in 1990, it has been well developed, a very nice low middle class urban neighborhood. And the left hand side corner that is the only public housing project that is the kind of rhetorical note on the difference of how to do with regard to people and government agencies.

I want to briefly go over some key concepts and issues on which the other. Well, I will just mention underlined only issues that already were discussing here is real the

difference between the past over. It is interesting look at the Oxford dictionary. There are, indeed, two different meaning of power, is the capacity today and it is the power over. So the ____ over is underlies the issues, we were hearing just now and the issues we are concerned with.

I briefly mentioned this; Roberto mentioned the ____ that have been back in 1971. Certainly Roberto who is the first director I believe of the department and essentially the suggestions was arising with the experience of head that he is representation of three levels of the intervention at the time. That is in 1970. Government in housing one, simply to provide housing, second essentially to provide infrastructure and the third to deal with or to manipulate the institutional structures and the point B in that the road of the public input by the output as a falling curve, the dimensional curve. It does not look too mathematical, rough sketch but this I was asked to give the random chart. It will look rude. The suggestion was in terms of all the public investment within the budgetary limit that the ratios between the actual expenditure on housing provision and the institutional re-infrastructure should be reversed every time.

I was involved in 1960s in order to get large sum of money from the ____ development bank for the program, which did not work out very well for the reasons best we can discuss later. But substantial part we did go into the infrastructure and development in the urban settlement and that has been very much more effective. Incidentally, have made use of conclusion to the earlier action which rural government took in the early 1960s on the issue of land tenure and of increasing people's security on tenure, if necessarily getting avoiding worse effects on the land in the market. Now, a number of basic concept here that I think will help to explain from getting there, and one of them, in fact I mentioned which last time, I was meeting you some of you couple of years ago, is a third political dimensions of the context in which we were discussing initially. It was simply in terms of public—private and political of the left wing and right wing basically they are inclined to take socialist left side and the market capital side and that I think the result to during 1960s and 70s more and more understanding of the difference between the authoritarian centralists and those who try much more ____, and so we have much richer political arena we used to have. But I think I find useful information myself by adding third dimensions of the kinds of activities that we are dealing with those on one extreme have to be managed by large scale centralist organization such as international communications, and the other extreme these activities that have origin in ____ by ____ in just the ____ thing but there is activities which were traditionally carried out in the locality, for the locality including those ____ housing and most of the food production and other things which still are but the local such as giving birth to children and looking after them and all other things that in fact, we do from day-to-day in personal life and local space, where I am not any calculations, I suppose very large proportion of the revenue sources that we have or to used to spent or invest large time itself. The space we occupy and the energy we consume in material form.

One aspect of course is the realization of the second dimension and cutting across the public—private is the emergence or recognition of the third sector, the social community sector if you like.

This time we have mistaken it with the tax to stay confirm report on the conclusions of an international group of the _____ general development foundation built in three years ago and which mean, that the unanimous agreement which was reasonably simple representation of the three sectors we were dealing with. However, the previous one is somewhat idealized. The reality is a bit more like this, where the vertical lines representing the market have indeed absorbed not only substantial part of the state, which also has a actual presence their but the community has almost disappeared. This is perhaps the exaggeration of _____ but I remember very well and I do not have any time the difference between the village where I grew up, and how it was in early 1930, and I worked in 1950s and how it is today. In 1950s there were still blacksmiths, there were still local shops, there were still some _____. Today, there is none of these things.

Engage public bank with primary school for variety of villages. So it simply becomes a dormitory. So in my view the basic issue here I think, to deal with the balance of the three sectors and the key principle here which pointed out in Humatic's book from _____ some years ago is I think a critical issue here and I am glad this gentleman is going to be addressing this among in his talk. But I am saying this principally ___ that is clear to you all it is injustice, at the same time great ease and disturbance and right order to assign to a great association and supported into organization can do for ever social activity what is the nature to furnish help remember of body social and never destroy of the jobs. It is interesting that any _____ it was a _____. This is regional publication and regional formatting 70. it is also interesting to observe this was from mainly an attack or criticism of socialism but by 1931 and by more recent pronouncements the attack is equal about financial capitalism whether both to the same thing. Both are powers over are absolving capacity to do for _____. There seems to be a very rude of the current crisis and if we cannot deal with. I think, we have nothing to do much on the reducing poverty. I do mentioned that or may did that in fact, very recently of the discussion that one hear, I have heard and see in the paper or now news deals with subsidairity at the top level, particularly with relationship of governments in the Europe, European union. What I am concerned, what I am really addressing is the other end. The necessity of the subsidairity at the grass root level. I think these ideas began to come as a matter of fact, when we wrote this was published in 1972 when ___ major decision, individual region and contribution, design, construction and or management of a housing both these process and the environment produced stimulate individual and social well being and people do not control over no responsibility for key discussion and has some process on the other hand, dwelling environment means instead become in the ___ broaden on the economy anything that would change is a mayor to work. Now the, you might have copies get back quickly to that, there is a _____ it says major decision, does not say what the major decisions are? And I think lot of the work that have been involved since that time ahs been dealing with for what that question _____ major decisions? And I think goings of the answers by start crystallize by experience of work for international ___ in 1987 and key to that change, the my job to help identify this is to good practice. This practice use to be known from my point of view, this case the best practice by those in which the capacity building were fully realized. That was one of the institution and one particular case which is appended to my paper which _____ too wrong was probably introducing _____ project

by the young professionals. In a very innovative way, who managed to get together people in a city to build their neighborhood and then went into the details of those because it was exceptionally the way it was abundant but what I found was that there were very surprising of ignorant of the technical tools, the ways and means that they need it. that really lead to focus on tools in the ___ sense as that is as stood by the main street, we are of course now talking about the tools much, much wider sense. Nothing is very important to recognize that because you can be very confused, we are talking institutional tools, and surely we are talking about that pits and shallow and how much in _____. So just as inside is important for us to realize that very recently over the past 20 years or so. Have we began to use this tools, the word tool in more _____. I think if you consider the importance.

So the problem we had with the best practice was to identify what the bottom line were, what the _____ were? What was very interesting about _____ particular case. In fact, we identified over 400 the team was working and _____ rather associates and from this limited number of about 25 or so were selected and documented in depth by the people involved from the areas with professional assistance. An the attempt to the difficult in identifying usual bottom lines lead to the understand of what really we have to look at other tools and in broader sense. Not just a technique of tools. The organizational tools are recommended to ___ the first element on which the tools can be generation we have mentioned it best. So we need tools and this is the first publication of part in 1989 and since been substantially modified with this show the principal that there are region of genetic tasks for which tools are needed and we do not have adequate tools to identify organizing or financing, obtaining land or planning. I will come back because the same technique confine the technical tools in the ___ here to built and maintain to rebuild and you would not get the key to yet but produced _____ product. I should say that _____ are not moment one important point is to _____ technique in the generic category because over area, over field or over activity is how you specify when it comes to the tool they use. So that been brought out _____ say that does not include in whole initial process revision is extremely important. So this is simply to illustrate the conclusion _____ experience of the international _____ homeless, particular in the way in each particular tasks being carried out. So, the focus on the tools but in the broader sense, tool for whole range of activities and all field _____ tools at levels is clear is that all the local community, of the grassroots level, we see tools, tools are represented. They are as gateways, built the user to carry out the task involved and as soon as one recognize doing well, because there are ranges of tools for the same job. Then the by keeping the tools and the tasks separate in mind the number of the ways and means that you can get the very large need. Supposedly, for instance, you have _____ that you got was alternatives each of those and immediate to use one of you, one of them for job in hand, then there are very large number of alternatives so that changes for organizing this information in this way, the changes that is available to people, other local level, there are changes to finding away to matches their situation and unable them to get carried out their work is numerously increase.

Max quickly skip forward at this point I suppose that the different getting _____ to the different kind of organization are that is the organization. And that is the one of the

conclusion we came to I think this is one of the conclusion to come to built and that is the result of evaluation of the housing projects of course in the United States. Another story about ___ came to that one. This lead to identification of the tools..

Right, this is what I think important is to see the tools and tasks in context and this is simply ___ diagram suggests the actual process of people doing things in the context of the institution, government and commercial powers which indeed the gatekeeper, availability of those options dependents very much on the policy and the powers over straight from the powers that will use them. And I suggest local power passed to do conform the community based, these are the once we are focusing on and it will also of course discuss the project directly carried out by central or immediate ___ powers.

But I see at the moment, intermediate levels of the government level, the local authority and non-government organization is intermediate as comparative by growing number of community network and federation. I think some of the different discussion of relationship between NGO community organizations, local government, central government, and in my view extremely important to recognize power. Now which is ___ network and federation are requiring and building. The best management course I think ___ are in India. I was just recently in Ecuador and there is very strong network of among rural communities some may in know, 1992 urban just take over the remarkable peaceful evaluation of land reform. And that the network of the urban who is _ very strong and in fact, do have international, in fact, do have international connections. There is as yet, do not have great little support but I under that the bank is getting supporting urban group and the same involved with networking.

There is a couple of things I think missed out here and one very important compliment the principle subsidy added to requisite variety and this is clearly a principle which tools - --- regenerative approach is whipped in stability of complex system is to be attained but the controlling system must be – variety of system to be controlled. And with regard to complex system, any system involve people doing in a particular context type is highly complex. There are enormous number of factors every particular situation is unique. So I think this particular principle is unique to a home and neighborhood building at network level. My friend Mc Franks articulated a hieroglyph interesting with any organization seeking it management over a complex system, inevitably reduces its diversity in the organization itself. I think that is exactly what happened. When the past over undertake -- -- the way they do not have and in my mind this is an issue that really underlies ----- . I think I probably skipped too many things, whether I can leave at that May be I can go back into this particular case. Event, that is the it does have an ----- in Mozambique , it is a case where the young team of professionals write out of -----one architect and another sociologist they very much wanted to work in the field. They wanted to make contributions to the real need of majority of people . They identified a strata of the population that could not afford the lowest ----- in the market. And that will be acceptable to them. But they were too well off for subsidized which they would not want for reasons. They—have unused market that would be kept and very intelligently the survey of the --- event it were bought for 200 or more families. Would be per capita affordable. So they advertised that there would be opportunities for the people who are able to ----- certain

amount put in their time to build themselves. There was an opportunity to ----- themselves 200 to the requirement and took them around the free sites where they chose the one they wanted to pay for it but from then on, I had visited when the ----- were being built . I was surprised to see that they had invested in all the infrastructure ----- connection of the water, drainage and I said well, --- could not have gone the legal route, they were obliged to do that. I did ask them whether in fact we did not have the ground water or water table --- very low since we were very close to the very large ----- . The second --- - it would not possible to pump up to supply ground water We thought about that and we thought what we would do about the drainage. Low land --- could not be ----- what we would do with the drainage ----- what that was and so it was the combination of a very able and inventive not having access to and not knowing about the basic tools which could resolve their problems. The first thing that led to the focus on as a result of the prework ----- . Well, I hope that is sufficient to ----- contribution to the discussion. Thank you very much for giving ----- .

Thank you very much that really gave us a great deal of food for thought is right on and I think hopefully we will start to get an idea of what these 3 days or 4 days are going. When we start to put the different parts together and then Frannie talk about knowledge. John Turners wonderful presentation which I learned again more this time. You did it in less time that you said you would. It was amazing. But I think there are for our program purposes we have a short coffee break, stretch our legs and so on and so forth. Let us try to keep it to 15 minutes. We will back say just after 11 o'clock please. At that point our first step will be to pose some questions to John. If there is any clarification. We will have good amount of time after that followed by two other very interesting presentations. So short coffee break please.

Filename: turner_speech
Directory: M:\Urban Forum 2002\Transcripts
Template: Q:\Templates\Normal.dot
Title: John Turner's Key Note Address at the 2002 Urban Forum
Subject:
Author: sapsi012
Keywords:
Comments:
Creation Date: June 10, 2002 2:30 PM
Change Number: 5
Last Saved On: June 14, 2002 3:24 PM
Last Saved By: sapsi012
Total Editing Time: 9 Minutes
Last Printed On: June 14, 2002 3:24 PM
As of Last Complete Printing
Number of Pages: 6
Number of Words: 2,965 (approx.)
Number of Characters: 16,906 (approx.)