

Resource Persons in the Development and Implementation of PBC Programs in North America

Country	Name, Position	Contact Information	Organization, Web site	Specific experience in PBC
Canada/ British Columbia	Reg Fredrickson, Director, Maintenance Contracts	Tel: (+1)-250-387-7627 Email: Reg.Fredrickson@gov.bc.ca	British Columbia Ministry of Transportation http://www.th.gov.bc.ca/ BCHighways/contracts/ maintenance/ hwy_maintenance_contracts. htm	Involved in the administration of PBCs, which cover 100% of the provincial highway network
Canada/ British Columbia	Nicole Pharand- Fraser, Manager, Maintenance Programs	Tel: (+1)-250-387-7627 Email : Nicole.PharandFraser@gov.bc.ca	British Columbia Ministry of Transportation http://www.th.gov.bc.ca/ BCHighways/contracts/ maintenance/ hwy_maintenance_contracts. htm	Involved in the administration of PBCs, which cover 100% of the provincial highway network
USA/Alaska	Frank T. Richards, Statewide Maintenance Engineer	Tel: (+1)-907-465-3906 Email : Frank_richards@dot.state.ak.us	Alaska Department of Transportation and Public Facilities http://www.dot.state.ak.us	Involved in the administration of PBCs to maintain and manage a multi-modal tunnel and airport terminal in the State of Alaska
USA/Florida	Sharon Holmes, Director, Office of Maintenance	Tel: (+1)-850-410-5757 Email: sharon.holmes@dot.state.fl.us	Florida Department of Transportation http://www.dot.state.fl.us	Involved in the administration of PBCs for maintenance of highways and road facilities in the State of Florida
USA/Texas	Zane Webb, Director, Maintenance Division	Tel.: (+1)-512 416-3034 Email: zwebb@dot.state.tx.us	Texas Department of Transportation http://www.dot.state.tx.us	Involved in the administration of PBCs for maintenance of highways and road facilities in the State of Texas

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	Joe S. Graff, Deputy Director, Maintenance Division	Tel.: (+1)-512 416-3195 Email: jgraff@dot.state.tx.us	Texas Department of Transportation http://www.dot.state.tx.us	Involved in the administration of PBCs for maintenance of highways and road facilities in the State of Texas
USA/Virginia	Quintin D. Elliot, Director for the State Asset Management	Tel.: (+1)-800-786-4244 Email: Elliott@VirginiaDOrT.org	Virginia Department of Transportation http://www.virginiadot.org	Involved in the administration of PBC, which is implemented by VMS, Inc. in the State of Virginia
USA/Virginia	Shirley Ybarra, Former Secretary of the Virginia Department of Transportation 1998- 2002	Tel: (+1)-202-333-4078 Email: Shirley.ybarra@verizon.net	The Ybarra Group, Ltd., a transportation consulting firm specializing in innovative financing and PPPs.	Served as Secretary for the Virginia Department of Transportation, when the Public-Private Transportation Act 1995 was enacted. This Act mandates the Transportation Department to evaluate unsolicited proposals, which gave a start to the PBC pilot project in Virginia.
USA/ Washington, D.C.	James B. Sorenson, Sr. Construction and Maintenance Engineer	Tel: (+1)-202-366-1333 Email: james.sorenson@fhwa.dot.gov	FHWA, Office of Asset Management http://www.fhwa.dot.gov	Participated in the development of a pilot PBC in Washington, D.C.; was personally involved in the design of the Request for Proposal.

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Canada/ British Columbia	Ian Greenwood, Principal Consultant	Tel.: (+64)-9-355-9546 Email: ian.Greenwood@opus.co.nz	http://www.opus.co.nz	A client advisor to the British Columbia MOT. His involvement to date has been on the long-term maintenance aspects of the current upgrade for the Sea Sky Highway. Also, a consultant team leader for the Introduction of PBC to Indonesia project and has been involved in long term PBCs in Australia and NZ.
USA	Kent Lande*, Vice President & Chief Engineer	Tel: (+1)-804-261-8027 Email: klande@louisberger.com	Louis Berger Group, Inc. http://www.louisberger.com VMS, Inc., http://www.vmsom.com	Helped establish VMS, Inc., responsible for the unsolicited proposal that helped introduce management and maintenance of highways under a PBC approach in the Virginia Department of Transportation. Also involved with the management of the PBC in Washington, D.C.
USA/Florida	Charles E. Henningsgaard, Sr. Vice President	Tel.: (+1)-301-831-1000 Email: cehennings@aol.com	Roy Jorgensen Associates, Inc. http://www.royjorgensen.com (Roadway Maintenance)	Contractor that implements PBCs in Florida.
USA	Andrea M. Warfield, Vice President	Tel: (+1)-804-261-800 Email: awarfield@vmsom.com	VMS, Inc., http://www.vmsom.com	Contractor that executes PBCs in Alaska, Florida, Virginia, Texas and Washington, D.C. Ms. Warfield initiated the foundation of VMS.

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USA/ Washington, D.C.	Mark D. Robinson, Program Manager and Sr. Transportation Engineer	Tel.: (+1)-703-676-2384 Email : mark.d.robinson@saic.com	SAIC. http://www.saic.com	Assisted FHWA, D.C. Department of Transport in designing a bidding document for the tender and implementation of PBC in Washington, D.C. and is responsible for the monitoring and evaluation of the contractor's compliance under this particular contract.
	Eloisa T. Raynault, Civil Engineer	Tel.: (+1)-703-676-5345 Email: raynaulte@saic.com	SAIC. http://www.saic.com	

Note: * indicates that papers or presentations done by these people are available in the Resource Section.