



**Consultative Group on International Agricultural Research (CGIAR)**

***CGIAR Mid-Term Meeting 2001***  
**Business Meeting**

**SUMMARY OF MAIN DECISIONS**

The 2001 Mid-Term Meeting of the CGIAR was held in Durban, South Africa as part of South Africa's Agricultural Research Week, May 21-25. South Africa Agricultural Research Day (May 21) and Sub-Saharan Agricultural Research Day (May 22) preceded the CGIAR business meeting (May 23-25) chaired by CGIAR Chairman Ian Johnson.

The main decisions reached by the CGIAR are recorded below. Agenda items that did not lead to decisions are briefly noted. The customary "Summary of Proceedings and Decisions" will be published shortly, and posted on the CGIAR website.

**MAIN DECISIONS**

**I. Change Design and Management**

**Policy Decisions**

- A.** The CGIAR will incorporate a programmatic approach to research planning and funding, to complement existing approaches, and initiate the formulation and implementation of Challenge Programs.
- B.** The CGIAR as a whole will meet once a year. The CGIAR will create an Executive Council, which will report to and carry out responsibilities delegated to it by the Group.
- The Interim Executive Council will consist of the Cosponsors, the CGIAR Director, members of the current Oversight and Finance Committees, and the Chairs of CBC, CDC, TAC, NGOC, PSC and GFAR.
  - The Interim Executive Council will function from May to October 2001 and be dissolved upon the appointment of the Executive Council at the 2001 Annual General Meeting.
- C.** TAC will be transformed into a Science Council.

**D.** The CGIAR will establish a System Office.

- A single, integrated communication strategy, for coherent communication and fund-raising, should be developed by the System Office, the Centers, and Future Harvest.

### **Decisions on Next Steps**

#### ***A. Interim Executive Council***

1. The Interim Executive Council should hold its first meeting on Friday, May 25 in Durban.

2. The Interim Executive Council should present proposals for approval by the CGIAR at its annual general meeting in October 2001 on:

- the composition of the Executive Council, i.e., post-October 2001, and its working procedures;
- the process for development, preparation and implementation of Challenge Programs;
- the creation of a Science Council, based on the recommendations of a task force established by the Interim Executive Council; and
- the functions and modalities of the System Office.

#### ***B. Evolutionary Approach to Restructuring***

1. The evolutionary approach to restructuring as described in the CDMT report is endorsed.

2. The System should work to accelerate the ongoing process of enhancing efficiencies and increasing effectiveness throughout the System.

## **II. Research Agenda and Funding**

### **Research Agenda**

- Extension of the 2001-2003 MTP to 2004 approved.

### **Funding Decisions**

#### ***A. 2002***

- Financial planning target for 2002 should be set at \$340 million.
- Centers should proceed with preparing 2002 financing plans for submission to the CGIAR at ICW01. Guidelines will be issued by the Secretariat by June 30, 2001.

## **B. 2001**

- 2001 CGIAR financing plan should be confirmed at the approved level of \$340 million.

## **C. World Bank Funds**

2000 and 2001: World Bank funds allocated as matching funds at the start of the 2000 would be recalculated based on actual results for the year.

2001: Allocation of \$2.8 million World Bank funds, set aside at ICW00, as described in the Report of the Finance Committee.

2002: In preparing their financing plans, centers should assume that World Bank will match funding from other investors at a 10% matching ratio in 2002. In this context the System Office was asked to prepare an analysis of impact on center finances, on issues such as the balance between unrestricted and restricted financing, coverage of fixed costs etc., particularly for those centers in difficult financial position. The Interim Executive Council should review this analysis.

## **D. Financial Policies**

Endorsed circulation of the proposed draft financial guidelines on indirect cost allocation (FG5) and Audit (FG3) to the membership by July 2001 with a view to their adoption as CGIAR policies by September 2001, subject to modifications based on comments received from the membership.

## **PROGRAM PRESENTATIONS**

**A. Climate Change:** Presentation on IPCC findings and implications for agriculture – Bob Watson; Review of the climate change and land management work of the centers – Pedro Sanchez.

**B. Water Management:** Review of “water-food-environment problem” and various science elements in the CGIAR that could address these – IWMI; outline of an integrated research program on Water Management in Agriculture – Frank Rijsberman.

**C. Impact of Disease on Livestock Production and Trade:** Presentation on key dimensions of the issue, such as reasons for recent outbreaks, effects of globalization of livestock markets on the spread of disease, CGIAR experience with disease control strategies– panel discussion led by Hank Fitzhugh.

## **UPDATES**

(In alphabetical order of topics)

- **Future Harvest** by Geoff Hawtin and Hubert Zandstra.
- **Genetic Resources Policy Committee** by Geoff Hawtin.
- **Global Forum for Agricultural Research** by Raj Paroda.

- **Integrated Natural Resources Management** by Joachim Voss.
- **Millennium Ecosystem Project** by Merry Williams.
- **Regional Priority Setting** by Emil Javier and Raj Paroda.

## **COMMITTEE REPORTS**

The meeting took note of the work carried out by the Cosponsors Group, OC, FC, TAC, NGOC, PSC, SPC, CBC, and CDC.

## **FAREWELL**

At a brief farewell ceremony, CGIAR Chairman presented a scroll to Guido Gryseels. Expressing the Groups' appreciation of his contributions to TAC and SPIA.

## **APPRECIATION**

The CGIAR expressed its thanks and support received from the Ministry and Departments of Agriculture, and from the management and staff of the Royal Hotel, where the meeting was held.

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May 25, 2001