



**Document No.:** ICW/00/01a  
**Distribution:** General  
**Date:** Sept. 29,  
2000

**International Centers Week 2000  
October 23 - 27  
Washington, D.C.**

**Charting the CGIAR's Future --  
Reshaping the CGIAR's Organization**

**Revised Draft Agenda**

The CGIAR business meeting at International Centers Week 2000 (ICW2000) will take place in the Preston Auditorium of the World Bank, Washington, DC, from Monday, October 23 to Friday, October 27, 2000.

Meeting times will be:

Morning: 08:30 – 12:30 (coffee break 10:30 – 11:00)  
Afternoon: 14:00 – 17:30 (coffee break 15:30 – 16:00)

A draft agenda is attached. Also attached are draft programs for:

- Issues Seminar on Frontier Science, Global Public Goods, and the CGIAR (Annex 1);
- Centers Forum (Annex 2);
- A Session in Honor of Ismail Serageldin (Annex 3).

This document replaces the draft of August 1, 2000. A daily agenda will be issued at ICW.

## Overview of ICW2000

CGIAR Chairman Ian Johnson will inaugurate International Centers Week (ICW2000) on Monday, October 23 with a policy statement on the substance of the week's agenda. The focus of ICW2000 is *Charting the CGIAR's Future – Reshaping the CGIAR's Organization*. Under this thematic umbrella, ICW2000 will review and seek consensus on three major thrusts:

- Vision and Strategy, Organizational Structure and Governance, and Long-Term Financing;
- Mobilizing Frontier Science to Create Global Public Goods for Food Security;
- Continuing CGIAR Business.

ICW2000 sessions have been planned to allow full discussion of key aspects of the overall theme, which follows from discussions at the Dresden Mid-Term Meeting (MTM2000), and from a number of subsequent activities undertaken by stakeholders to refine the substance of the issues and move the process forward. These activities include preparatory work by a Synthesis Group, coordinated by Oversight Committee, and a meeting of the Consultative Council which is expected to draft recommendations for consideration by the Group. The successful experience with the use of working groups at MTM2000 will be continued at ICW2000.

The three ICW2000 thrusts will be covered as follows:

### ***I. Vision and Strategy, Organizational Structure and Governance, and Long-Term Financing***

- TAC will complete its work on Vision and Strategy before ICW2000, and a consolidated paper incorporating comments and suggestions made at Dresden and thereafter will be distributed in advance, for endorsement at ICW. A lengthy discussion is not expected, as the issues were thoroughly covered at MTM2000.
- The organizational structure and governance of all components of the CGIAR System will be reviewed at ICW, on the basis of preparatory work by stakeholders. Issues to be discussed will include proposals for improving Systemwide cohesion; increasing the accountability and clarifying the roles and functions of the components of the CGIAR; and enhancing the efficiency of the System's planning, budgeting, and evaluation processes.
- Following on from the discussions in Dresden on a long-term financing strategy for the CGIAR, the Finance Committee will present proposals on a future structure of public awareness and resource mobilization to support implementation of the strategy.

### ***II. Frontier Science, Global Public Goods, and the CGIAR***

CGIAR members have supported the centers in their efforts to conduct research that produces public goods, as a contribution to fighting global hunger and poverty. The continued production of public goods is now challenged by a number of developments including the involvement of the private sector, the expansion of intellectual property protection, and the emergence of an international regime that may hamper the free flow of germplasm. The importance of these issues was emphasized in the “Global Poverty Report” presented by World Bank, regional development banks, and the IMF to the Okinawa summit of the Group of 8. The report said, for instance, that:

“Often, medical and agricultural research generated in the private sector does not address problems found in developing countries (such as research into drought resistant crops). Donors can .... support agricultural research, (for example through the Consultative Group on International Agricultural Research), and establish a network to help developing countries access and share knowledge on development issues. While public support for these areas is needed, it is also necessary to encourage and promote good corporate citizenship on the part of private enterprise to take a certain share of the responsibility and cost.”

The significance of these and related issues to the effectiveness of the CGIAR will be explored in an agenda item titled “Frontier Science, Global Public Goods, and the CGIAR” to be taken up in two segments:

1. A half-day issues seminar (see Annex 1 for draft program);
2. The Centers Forum (see Annex 2 for draft program).

The issues seminar will assess past achievements and explore future prospects in terms of four considerations that are central to the Vision and Strategy discussion:

- Indispensability of Frontier Science;
- Critical Importance of Global Public Goods;
- Need for Creative Partnerships;
- Continued Support from the International Community.

The practice of holding a Centers’ Forum -- a series of center presentations under an unifying theme and spread out across ICW -- has evolved in recent years, with wide acceptance. This year’s forum will highlight the record of the centers in mobilizing frontier science to produce global public goods, and outline the impact of these efforts.

### ***III. Continuing CGIAR Business***

This thrust will include:

- discussion and approval of the 2001 financing plan and 2002 research directions;
- two external reviews (a review of plant breeding in the CGIAR and the external review of CIAT);
- reports from the Cosponsors, CGIAR committees, and GFAR;
- presentation of science awards;

- an update on climate change;
- an update on INRM;
- an update on CGIAR involvement in Africa.

In addition, this year, there will be a break from the business session on Wednesday, October 25, when the final, i.e. post-coffee-break, period will be devoted to a symposium honoring Ismail Serageldin, followed by a cocktail reception.

The annual Sir John Crawford Memorial Lecture will be delivered immediately after the completion of the business meeting on Thursday, October 26.

\*\*\*\*\*

At lunchtime on Monday, October 23, the Chairman, and the World Bank's Cosponsor representative, Robert Thompson, will inaugurate a CGIAR exhibit on "Science and Technology for Development" in the atrium of the Bank's main complex. The exhibit will run from Monday, October 23, through Friday, October 27.

**ICW2000**  
**Revised Draft Agenda**

**Agenda Item 1. Opening Session**

- (a) Chairman's Opening Address
- (b) Chairman's Announcements
- (c) Adoption of the Agenda

**Agenda Item 2. Vision and Strategy for the CGIAR**

- (a) Presentation by TAC Chair
- (b) Discussion

**Agenda Item 3. Organizational Structure and Governance of the CGIAR System**

- (a) Report from Consultative Council, OC and Synthesis Group
- (b) Discussion in plenary
- (c) Discussion by working groups/Discussion in plenary of reports from working groups
- (d) Decisions and next steps

**Agenda Item 4. Long-Term Financing Strategy**

- (a) Presentation by the Finance Committee
- (b) Discussion

**Agenda Item 5. Frontier Science, Global Public Goods, and the CGIAR**

- (a) An Issues Seminar (see Annex 1 for draft program)
- (b) Centers Forum (see Annex 2 for draft program)  
(Themes and center groupings are attached)

**Agenda Item 6. The CGIAR Research Agenda**

- (a) Financing the 2001 Research Agenda
  - (i) Report from the CGIAR Finance Committee
  - (ii) Discussion
- (b) 2002 Research Directions
  - (i) Presentation by TAC Chair
  - (ii) Discussion

**Agenda Item 7. Climate Change: An Update**

- (a) Report from the Inter-Center Working Group on Climate Change
- (b) Land Use and Climate Change: An Update
- (c) Discussion

**Agenda Item 8. Integrated Natural Resource Management (INRM): An Update**

**Agenda Item 9. CGIAR Involvement in Africa: An Update**

- (a) The Impact of HIV/AIDS Crisis on Rural Development and Agricultural Research
- (b) CGIAR Africa Strategy: An Update
- (c) Discussion

**Agenda Item 10. Business Matters**

- (a) External Program and Management Review of CIAT
- (b) Review of Plant Breeding Methodologies in the System
  - Presentation by Panel Chair
  - Comments by TAC and CDC
  - Discussion
- (c) Committee Reports
- (d) Presentation of Science Awards
  - (i) King Baudouin Award
  - (ii) Chairman's Science Awards

**Agenda Item 11. The CGIAR in the New Millennium: From Renewal to Rebirth**

A session in honor of Ismail Serageldin (see Annex 3)

**Agenda Item 12. Other Business**

Future CGIAR Meetings

**Agenda Item 13. Closing Session**

Chairman's Summation and Closing Remarks

*Frontier Science, Global Public Goods  
and the CGIAR: An Issues Seminar*

Monday, October 23, 2000

1445 SESSION I

Chair: *Ian Johnson, Chairman, CGIAR*

Opening Remarks *James D. Wolfensohn, President, The World Bank*  
Globalization and the Poor *Jeffrey Sachs, Galen L. Stone Professor of*  
*International Trade, and Director, Center for International Development,*  
*Harvard University*

1530 *Coffee Break*

1600 SESSION II

Chair: *Motoo Kusakabe, Vice President, Resource Mobilization and*  
*Cofinancing, The World Bank*

CGIAR: An Instrument for Global Public Goods? *Per Pinstrup-Andersen,*  
*Director General, International Food Policy Research Institute*

Agricultural Research as a Global Public Good: Who Pays? Who Benefits?

- Public Sector Perspectives: *Alberto Duque Portugal, Head of Agency, EMBRAPA*
- Civil Society Perspectives: *Ann Waters-Bayer, Co-Chair, CGIAR NGO Committee*
- Private Sector Perspectives: *Sam Dryden, Managing Director, Big Stone Inc., Chair,*  
*CGIAR Private Sector Committee*

Discussion

Closing Summation *Ian Johnson*

*Centers Forum: Frontier Science, Global Public Goods  
and the CGIAR*

**Schedule of Center Presentations and Themes**

- 08:30-10:30      Tuesday, October 24, 2000
- CIMMYT:** New Science for New Opportunities  
**CIP:** Applying New Technologies to Conserve and Use Genetic Resources  
**ICRISAT:** Diversity Prospecting: The Gene Revolution  
**ILRI:** Functional Genomics - Making The Livestock Revolution Work for the Poor
- 08:30-10:30      Wednesday, October 25, 2000
- IPGRI:** New Techniques for Managing Genetic Diversity  
**ISNAR:** Frontier Science: Does It Need Intellectual Protection?  
**IWMI:** Water for food and environmental security: How much irrigation do we really need?  
**IFPRI:** Market Reform and Poverty Alleviation in Sub-Saharan Africa
- 08:30-10:30      Thursday, October 26, 2000
- CIAT:** Building the Scientific Foundation to Control Whiteflies and Gemini viruses in the Tropics  
**IITA:** Science and Sustainable Resource Management  
**IRRI:** Strategic Rice Research: Impossible Problems, Possible Solutions  
**WARDA:** Rice for Life - A Life in Rice
- 08:30-10:30      Friday, October 27, 2000
- CIFOR:** Understanding Complex Forestry Systems  
**ICARDA:** New Science to Improve the Livelihoods of the Poor in Dry Areas  
**ICLARM:** Science in the Mekong River Basin: poverty, fish and floods  
**ICRAF:** Sensing Soils from Space

*The CGIAR in the New Millennium: From Renewal to Rebirth*

**A Session in Honor of Ismail Serageldin**

Wednesday, October 25, 2000

- |             |   |
|-------------|---|
| 16:00-16:10 | Chairman's Introduction - Ian Johnson                                       |
| 16:10-16:25 | Food Security: Problems, Prospects, and Policies -<br>Per Pinstrup-Andersen |
| 16:25-16:40 | Gender Equity in Agricultural Research - Jacqueline Ashby                   |
| 16:40-16:55 | Working with the New Science - Tim Reeves                                   |
| 16:55-17:10 | Natural Resources for the Future - Pedro Sanchez                            |
| 17:10-17:25 | Mobilizing Partnerships - Willy Dar   |
| 17:25-17:40 | Comments and Questions  |
| 17:40-17:55 | Response - Ismail Serageldin  |
| 17:55-18:00 | Concluding Remarks - Andrew Bennett   |
| 18:00       | Cocktail Reception  |