



**World Bank Group Strategy for Fragility, Conflict and Violence (FCV)**  
**Consultation Meeting with Canadian CSOs and Academia**  
**Feedback Summary**

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**Date:** May 9, 2019

**Location:** Ottawa, Ontario, Canada

**Audience:** CSOs and Academics

**Overview:** Mr. Franck Bousquet, Senior Director of the World Bank’s Fragility, Conflict & Violence Group, presented an overview of the World Bank Group’s Strategy for FCV Concept Note. Following the presentation, participants shared their views and recommendations. This summary captures the key points, recommendations, and feedback raised during the meeting.

<b>Specific Feedback from Stakeholders</b>
<b>1. General Comments</b>
The participants were grateful to be included in the consultations on the strategy concept and were supportive of the strategy. They referred to the good work done on the World Bank/Un report <i>Pathways for Peace</i> . It was suggested to more directly involve groups within countries in the consultations process. Lessons learned should help drive strategy and policy.
<b>2. Theme: Four “Ps” are Key</b>
<ul style="list-style-type: none"> <li>• Programming: Need programming to be flexible—used the metaphor of “dials on a sound board”, mixing levels to get best sound, i.e. the ability to change various aspects of a program to get the best results.</li> <li>• Partnerships: Thoughtful and joint interventions are appreciated. There needs to be partnerships with other organizations.</li> <li>• Personnel: Important to take care of national staff. Need teams that are flexible. The work needs to have a short and long-term emphasis.</li> </ul>
<b>3. Theme: Training and knowledge</b>
<ul style="list-style-type: none"> <li>• Training of staff important because the environment is different.</li> <li>• There is a need for integrated peace building. Need training on conceptual tools and a strategic approach to economic development.</li> <li>• Important to preserve local knowledge eco-systems, including think tanks and universities. Policy solutions need to come from the south to make them more meaningful. Need to determine how to pass information and lessons on to next generation.</li> </ul>
<b>4. Recommendations</b>
<ul style="list-style-type: none"> <li>• Need to define the issue of fragility and the need for more accountability.</li> </ul>

## ***FCV Strategy Consultations Phase 1 - Feedback Summary***

### **Specific Feedback from Stakeholders**

- Need to have more of an “inclusion attitude” in the strategy. Need to tap into various groups, including civil society.
- Need to emphasize on the importance of gender and expand on this in the strategy. After a conflict, gender issues fall back to a more traditional approach, which needs to stop.
- Focus more on youth education and employment.
- Private sector should play more of a role, including new forms of job creation. There needs to be more focus on small and medium-sized enterprises.
- Governance should be an important part of the strategy. This includes all levels of government.
- The issue of including human rights as part of the strategy was raised. It was discussed in the context of making justice not only economics (development) part of the focus of the strategy.

### **List of Participants:**

1. Mark Tschirgi, Program Officer, Pluralism
2. Matthew Scott, Director, Peacebuilding, World Vision
3. Jennifer Pedersen, Senior Policy Advisor, Humanitarian Affairs, World Vision
4. John Packer, Associate Professor of Law; Director, Human Rights Research and Education Centre, University of Ottawa
5. Stephen Baranyi, Associate Professor, International Development and Global Studies, University of Ottawa
6. Melanie Omeniho, President, Women of the Metis Nation (by teleconference)
7. Victor Neagu, Manager, Communications, CDF Canada
8. Michelle McCombs, Deputy Director, Programs, Aga Khan Foundation Canada
9. Luis Reyes, Chief Financial Officer, Save the Children
10. Bill Chambers, President and CEO, Save the Children
11. Raidan Al-Saqqaf, Economist, UN Economic and Social Commission for Western Asia (UN-ESCWA)
12. Vern Neufeld Redekop, Professor Emeritus of Conflict Studies, Saint Paul University
13. Tanjina Mirza, Vice President International Program at Plan International Canada (by teleconference)
14. Frank Bousquet, FCV Senior Director, WB
15. Jacob Thoppil, Senior Advisor, Canadian ED’s office
16. Bill Danvers, Special Representative, ECR, WBG

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