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Vice President, Department of Compact Operations

Agenda

1. International development marketplace

Introduction to the Millennium Challenge Corporation (MCC)

3. Examples of MCC engagements with the private sector

Changes in the international development landscape



- Multilateral Institutions
 - Donor Recipient vs. Client Service Provider

- Bilateral ODAs
 - Good neighbor vs. expansion of commercial footprint

- Private Firms
 - Philanthropy vs. market intelligence and positioning

- Regional Organization
 - Community service vs. self preservation

Evolving role of the private sector



- Private Capital
 - Can the governments attract and retain private capital?

- Market Discipline
 - There is more to private sector than money!

- Credit culture in the public sector
 - Improving the operations of government operations

- Transparency
 - ☐ The ultimate anticorruption tool

Leverage is emerging as a key ingredient of success



Forms of Leverage

- Capital to capital
 - Difficult to justify investment of development resources without demonstrating significant financial leverage

- Idea to capital
 - Execution capacity of governments is often the key bottleneck

- Capital to idea
 - But governments typically don't do well when they try to become venture capitalists

Tools for the new development paradigm



- Guarantees leverage, but how much?
 - Projects ratio of amount guaranteed to amount financed
 - Trade ratio of authorized coverage to total volume of trade
- Success fee based contracts (government's credibility is key to success)
 - Fee-for-service is not a partnership, it is a contract
- End to end solutions not just funding of TA and one-off reports
 - Business plans and transactions
 - Project preparation
- Development investment banking
 - Connecting investors with well-prepared projects
- Technology critical but underutilized tool of development

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MCC and U.S. Government's development priorities



- MCC Mandate: To reduce poverty through economic growth
- Board of Directors

Secretary of State (Chair)

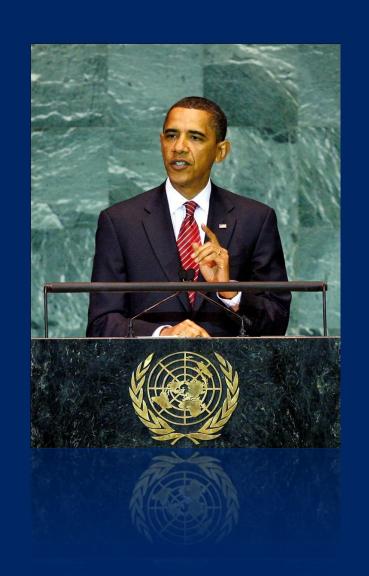
MCC Chief Executive Officer

Secretary of the Treasury

U.S. Trade Representative

USAID Administrator

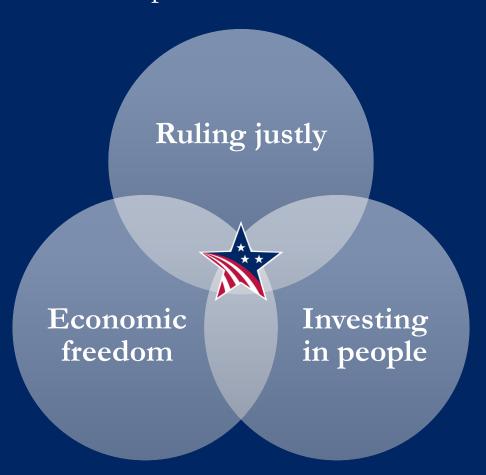
Four members of the private sector



Partner selection based on objectivity and performance



• 20 scorecards comprised of data managed by credible 3rd parties, with a particular focus on performance vis-à-vis ...



Global footprint that is often counter-cycle to political trends

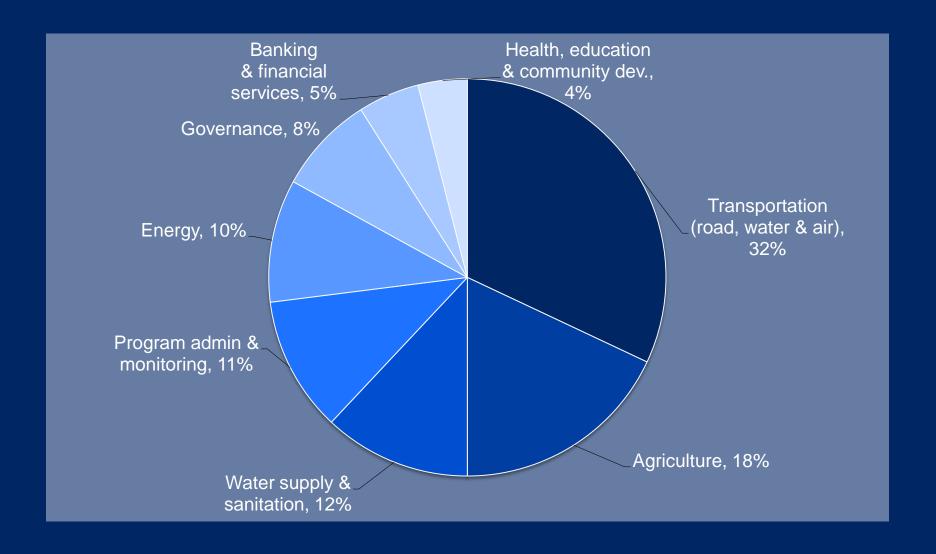


Compact, Threshold Program and Eligible Countries



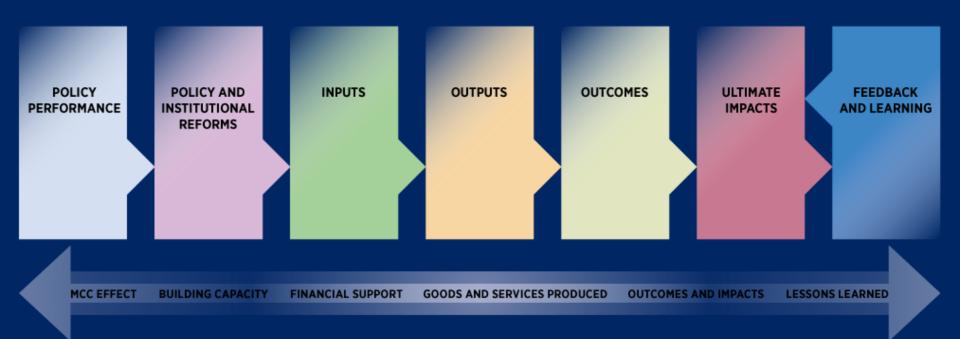
\$9.3 billion invested over the last 10 years of operations





Evidence-based approach to achieving development results





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Jordan: Wastewater Treatment





Compact \$275.1 M Project \$98.7 M Beneficiaries 2,023,000 ERR 14% (exp.)

PPP with \$110 mil private financing to address half of Jordan's waste water needs



Benin: Port PPP





 Compact
 \$307.3 M

 Project
 \$180.0 M

 Beneficiaries
 8,791,830

 ERR
 13.9%

Leveraging \$256 M private investment to double container volume



El Salvador: Infrastructure PPPs





Compact \$277.0 M ERR 34% (exp.)

Policy reform & grant provision to leverage private capital in infrastructure



Ghana: Power Sector Restructuring & Investment





Compact: \$575 M (est.)



- Restructuring Electricity Company of Ghana (ECG)
- Supporting Independent Power Producer (IPP) transactions
- Expanding access to electricity



Tanzania: Power Sector Restructuring & Investment





- Restructuring Tanzania Electric Supply Company (TANESCO)
- Private sector friendly sector reforms
- Expanding access to electricity
- Building rural market road



Namibia: Co-investment in Education Sector





 Compact
 \$304.5 M

 Project
 \$145.0 M

 Beneficiaries
 1,063,410

 ERR
 36% (exp.)

Partnership with Microsoft to transform the education sector





Cabo Verde: Co-investment in Water Supply





Compact \$ 66.2 M Project \$ 41.1 M Beneficiaries 591,000

ERR 12.0% (exp.)

Partnership with Coca-Cola to increase household water connections





