

# **Toward Sustainable and Inclusive City Development – New City Partnership Program**

The World Bank Tokyo Development Learning Center

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# Content of Presentation

- Global Urban Challenges
- World Bank Urban Learning Portfolio
- Metropolitan Lab for Strategic Planning and Management

# Four Challenges of Urban Governance

**Empowerment**

**Limited, overlapping & fragmented functional assignments with inappropriate/excessive central/state/provincial control**

**Resources**

**Financial basis extremely weak: limited revenue powers and inappropriately conceived/targeted intergovernmental transfers**

**Accountability**

**Despite elections, accountability mechanisms are weak and underutilized**

**Delivery**

**Provide & maintain municipal services, networks**

# Selected Courses from the World Bank Urban Learning Portfolio

- Sustainable Land Use Planning
- Municipal Finance
- Urban Crime and Violence Prevention
- Urban Transport
- Street Addressing
- Land Market Assessment (October 2015)
- Land Readjustment (October 2015)
- Urban Upgrading (February 201)
- Planning Support Systems (May 2016)
- Transport Oriented Development TOD (May 2016)

# <http://e-institute.worldbank.org/ei/course/sustainable-urban-land-use-planning>

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 Sustainable Urban Land Use Planning

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Dates: September 23, 2015 - November 11, 2015

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Application Ends On : September 09, 2015

Dates: March 23, 2016 - May 12, 2016

Apply now

Application Ends On : March 09, 2016

Urbanization is the defining global phenomenon of this century. For the first time in history, more than half the world's population lives in urban areas. Between 2000 and 2030, in developing countries, the urban population is expected to double, and entire built-up areas are projected to triple if current trends continue. This rapid demographic and spatial transformation may prove to be difficult for cities in developing countries, especially small- and medium-sized cities, where capacity is typically inadequate to cope with major urban challenges. These challenges include climate change, resource scarcity, slum growth and increased poverty, and safety and security concerns.

Course Theme:	Innovative Solutions for Cities
Sub-Theme:	Planning, Finance and Governance
Course Format:	Facilitated
Language:	English
Time Commitment:	8 hours per week for 7 weeks
Amount:	US \$ 0 (Course is free of charge)
Contact Name:	LearningWB
 <a href="#">Contact Us</a>	

# <http://einstitution.worldbank.org/ei/course/municipal-finance-learning-program-local-governments>

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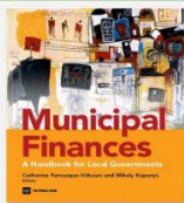
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## Municipal Finances - A Learning Program for Local Governments



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**Dates:** October 27, 2015 - December 18, 2015

**Apply now**

*Application Ends On : October 13, 2015*

**Dates:** March 30, 2016 - May 23, 2016

**Apply now**

*Application Ends On : March 16, 2016*

From Detroit to Lahore, most cities around the world are facing financing challenges. Bankruptcy, budget deficits, unmaintained infrastructure, declining quality of services and increasing urban poverty are unfortunately too common headlines. At the same time, the world is becoming more complex and municipal officials are not only dealing with the day to day business which comes with running a city but, they also have to increasingly address issues of social inclusion, local economic development, job creation, crime and violence, climate change, floods, natural and man-made disasters as well as an increasing number of urban dwellers. Against this backdrop, there is both a sense of urgency and a huge opportunity for change.

**Course Theme:** Innovative Solutions for Cities

**Sub-Theme:** Planning, Finance and Governance

**Course Format:** Facilitated

**Language:** English

**Amount:** US \$ 0 (Course is free of charge)

**Contact Name:** LearningWB

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# <http://e-institute.worldbank.org/ei/course/urban-crime-and-violence-prevention>

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## Urban Crime and Violence Prevention



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**Dates:** September 08, 2015 - December 08, 2015

**Apply now**

*Application Ends On : August 24, 2015*

**Dates:** March 08, 2016 - June 07, 2016

**Apply now**

*Application Ends On : February 22, 2016*

Urban crime and violence constitute a serious impediment to economic and social development globally. In many urban centers across the world, high crime and violence rates are undermining growth, threatening human welfare and impeding social development.

Within this context, the aim of this course is to enhance the capacity of communities and local governments to design, implement and manage effective and sustainable crime and violence prevention and reduction strategies.

**Course Theme:** Innovative Solutions for Cities

**Sub-Theme:** Public Safety and Resiliency

**Course Format:** Facilitated

**Language:** English

**Time Commitment:** 8 hours per week for 13 weeks

**Amount:** US \$ 0 (Course is free of charge)

**Contact Name:** LearningWB

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# <http://einstitution.worldbank.org/ei/course/integrated-urban-transport-planning>

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## Integrated Urban Transport Planning



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**Dates: September 30, 2015 - November 18, 2015**

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*Application Ends On : September 16, 2015*

**Dates: April 05, 2016 - May 19, 2016**

[Apply now](#)

*Application Ends On : March 15, 2016*

As the developing world is urbanizing rapidly, urban mobility becomes a critical issue. Urban mobility impacts not only the health and well being of urban residents, but also is key to the economic and energy efficiency of urban areas. There is an urgent need for effective and efficient planning of urban transport that addresses the challenges of growing travel demand in a way that is equitable, sustainable, and affordable.

**Course Theme:** Innovative Solutions for Cities

**Sub-Theme:** Efficient and Inclusive Service Delivery

**Course Format:** Facilitated

**Language:** English

**Time Commitment:** 10-12 hours a week for 7 weeks

**Amount:** US \$ 0 (Course is free of charge)

**Contact Name:** LearningWB

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# <http://einstitution.worldbank.org/ei/course/upgrading-informal-settlements>

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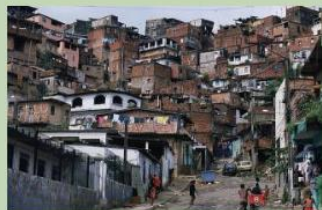
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## Upgrading Informal Settlements



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The overall objectives of this course are to:

- Understand the challenges and opportunities of existing and future informal settlements, and how upgrading can be an effective policy to address informality in different contexts.
- Analyze the key operational design aspects of an upgrading intervention, including how to: plan and finance an upgrading project; improve infrastructure and shelter in informal settlements; regularize land; address the social dimensions of upgrading; and sustain improvements, while learning from real cases and the experiences of practitioners.
- Apply the knowledge and skills gained into the design of their own upgrading projects.

**Course Theme:** Innovative Solutions for Cities

**Sub-Theme:** Efficient and Inclusive Service Delivery

**Course Format:** Facilitated

**Language:** English

**Amount:** US \$ 0 (Course is free of charge)

**Contact Name:** LearningWB

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# METROPOLITAN STRATEGIC PLANNING

*an invitation for collaboration*



**WORLD BANK GROUP**





**Need smart  
decisions to: avoid  
dividing the city**

**CITIES MUST BE INCLUSIVE—THE BENEFITS OF URBANIZATION  
MUST BE SHARED**

*Credit: LSE Cities*



**RAPID GROWTH IS DIFFICULT TO MANAGE—BUT IT MUST BE PLANNED FOR**



**Need strategic  
planning and decisions  
to: minimize the  
“demons of density”**



# Objectives of the Program

- Promoting the sharing of knowledge
- Facilitating capacity building and peer learning
- Fostering community of practice
- Providing a platform to help each other



Members of the Global Lab in a discussion table at the workshop and walking together during the site visit.



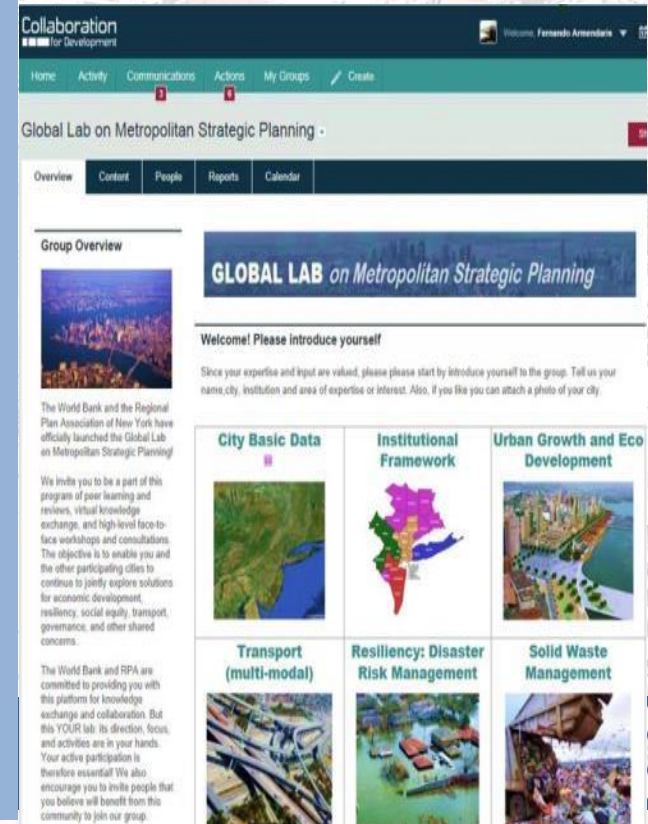
# Participating City/Region

- Guadalajara; Mexico City; Panama City, Rio de Janeiro , Sao Paulo;
- Bandung, Ho Chi Minh City, Jakarta
- Accra; Addis Ababa; Dakar; Dar Es Salaam, Nairobi
- Casa Blanca, Cairo, Riyadh
- Colombo, Mumbai; Karachi; Kathmandu
- Barcelona; New York; Paris; Seoul



# Program Approach

- Network of Practitioners: Creation of a virtual network; C4D
- Metropolitan Strategic Planning Labs: New York (April 2013) , Mumbai (December 2013) Seoul (May 2014) Dar es Salaam (November 2014), Paris (June, 2015), Rio de Janeiro (November, 2015)
- Structured learning : Metropolitan Webinar series and videoconference series, World Bank Distance Learning Courses



# New York Region , April 2013

- Regional Plan Association 4th regional plan as a global lab for regional planning and real time learning process;
- Launch of the Metro Lab during the RPA's Annual 2013 Assembly;
- Win-win approach: learning and working together





# A Resilient Region

April 19, 2013

Waldorf-Astoria, New York | 8:30 AM – 4:00 PM followed by a reception

## LAUNCH LAB AROUND NY'S 4<sup>th</sup> PLAN TO PROVIDE 1<sup>st</sup>-HAND EXPERIENCE



- Sessions and panel discussions provided an opportunity for participants to debate approaches to economic development, transport, housing, land use and environment and observe NY's century-old processes.
- Session on "World Cities" launched the Lab.



## Global Lab on Metropolitan Strategic Planning

1<sup>st</sup> Metropolitan Exchange -NEW YORK

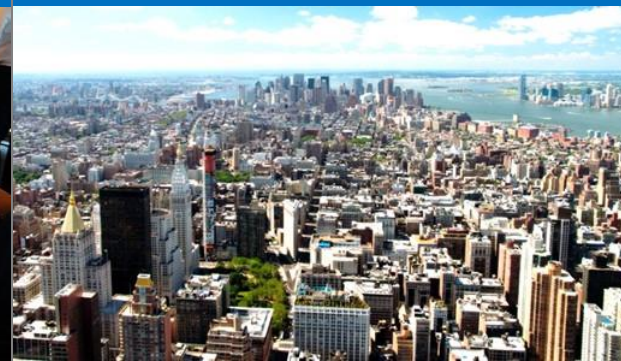


## PROVIDE 3 DAYS OF PEER LEARNING THROUGH EXPERT-LED DISCUSSIONS



- Each member city presented its challenges, goals, and lessons learned to anchor discussion.
- Discussions covered wide range of topics, including: metro planning approaches, systems, and frameworks; transportation; urban resilience, DRM, and climate change; solid waste; data; and economic development.

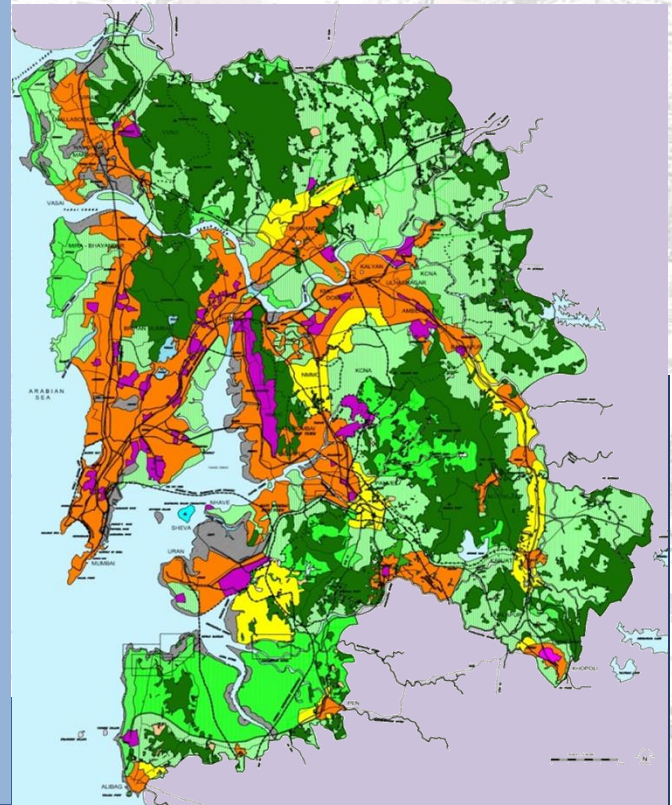
## HANDS-ON LEARNING THROUGH SITE VISITS TO 3 INNOVATIVE PROJECTS



- Site visits to innovative projects covering three of the lab's key pillars:
  - Urban Growth & Economic Development: *Sustainable Communities Initiative Project.*
  - Resiliency: *Regional Response to Hurricane Sandy.*
  - Transportation: *Moynihan Project.*

# Mumbai Region, December 2013

- Collaborating with Metropolitan Region Development Authority (MMRDA) the Metro Lab focused on 3 interrelated themes for the preparation of the 3<sup>rd</sup> Regional Plan:
  - (i) Regional Information Systems for Planning and Decision Making;
  - (ii) Regional Land Use and Development for Equitable and Sustainable Urbanization; and
  - (iii) Institutions, Finance, and Implementation Strategies for Regional Development.



# Seoul, May 2014

## “Think outside your Boundary”

- Key discussions focused on:
- Plans need to be implementable and integrated, by clearly recognizing the challenges, and outcomes need to be measured.
- Land Markets need to be monitored and managed in order to capture value and ensure sustainable urban growth.
- Transport and land-use need to be seamless. The value created by transport investment in urban areas can quickly dissipate if land-uses around the transport facility are not fostered.
- Inter-jurisdictional coordination is critical. Multiple institutional model for coordination can work as long it establishes a shared vision for the metropolitan area – so identifying clear priorities for the city through a participatory process holds the key to success

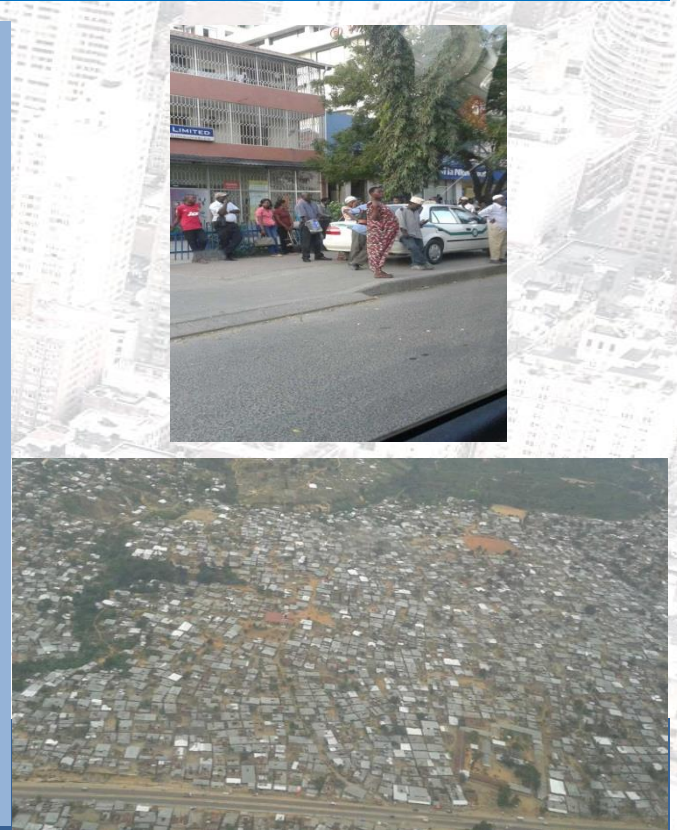




# Dar es Salaam, November 2015

## thinking and working together across boundaries

- Will pilot “working circle dialog” to ensure dialog and exchange
- Key themes include:
- Metropolitan Perspective on Transport, Land Use and Urban Sprawl
- Urban Upgrading and Housing
- Metropolitan Finance
- Managing Metropolitan Services



Paris Region, June 2015

# Metropolitan Urbanism in the age of Climate Change

- Metropolitan climate change mitigation through coalitions and a co-benefit agenda
- Climate change adaptation to ensure poverty reduction and shared prosperity
- The role of institutions, data and analysis to enable better metropolitan growth
- Innovations and technology to facilitate change
- Role of urban rivers/waterfront as solutions

# Selected Next Steps in Metro Lab

- Deeper exchange and support to Metro Lab cities
- First Latin America Metro Lab (Rio November, 2015)
- New generation of Learning, Leadership & Innovation in SWM and planning support systems.
- Exploring partnerships with Japanese Cities through the New City Partnership Program