

NATION BUILDING AND CAPACITY DEVELOPMENT

By

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THREE TYPES OF STATE CAPACITY

- Policy capacity to develop and design policies and programmes
- Implementation capacity to carry out plans and programmes
- Operational capacity to manage and administer established systems

CAPACITY DEVELOPMENT

- may focus on individual capabilities through formal and informal training
- may address collective capabilities by changing organisational structures and cultures

NATIONAL AND LOCAL CONTEXT

- State capacity is linked to historical and societal context
- Local cultures and power structures impact what are optimal organisational forms
- Institutional transfer may result in “institutional monocropping”
- “Thick democracy” can secure local ownership